# Health Care Cost Transparency Board meeting



# Tab 1



### Health Care Cost Transparency Board Agenda

Thursday, Sept. 19, 2024 2:00 - 4:00 PM Hybrid Zoom and in-person

Board Members							
	Susan E. Birch, Chair		Jodi Joyce		Kim Wallace		
	Jane Beyer		Gregory Marchand		Carol Wilmes		
	Eileen Cody		Mark Siegel		Edwin Wong		
	Lois C. Cook		Margaret Stanley				
	Bianca Frogner		Ingrid Ulrey				

Time	Agenda Items	Tab	Lead
<b>2:00-2:05</b> (5 min)	Welcome and roll call	1	Sue Birch, Chair of the Board and Director, Health Care Authority
<b>2:05-2:10</b> (5 min)	Approval of the July Meeting Summary	2	Sue Birch, Chair of the Board and Director, Health Care Authority
<b>2:10-2:25</b> (15 min)	Public Comments	3	Sue Birch, Chair of the Board and Director, Health Care Authority
<b>2:25-2:30</b> (5 min)	Advisory Committee of Health Care Stakeholders update	4	Eileen Cody, Chair of the Advisory Committee of Health Care Stakeholders
<b>2:30-2:35</b> (5 min)	Advisory Committee on Data Issues update	5	Bianca Frogner, Chair of the Advisory Committee on Data Issues
<b>2:35-2:50</b> (15 min)	<ul><li>Primary Care Committee update</li><li>Vote on recommendations from the Committee</li></ul>	6	Dr. Judy Zerzan-Thul, Medical Director Health Care Authority
<b>2:50-3:15</b> (25 min)	<ul> <li>Facility Fees</li> <li>Recap and follow up presentation</li> <li>Massachusetts Health Policy Commission's Site Based Neutral Recommendations</li> <li>Discussion and vote</li> <li>Intersections with APCD data</li> </ul>	7	Jeanine Smith, Health Management Associates David Auerbach, Senior Director of Research, Massachusetts Health Policy Commission Discussion facilitated by Jeanine Smith, Health Management Associates Vishal Chaudhry, Chief Data Officer, Health Care Authority
<b>3:15-3:40</b> (25 min)	<ul><li>OIC Affordability Final Report</li><li>Presentation and discussion</li></ul>	8	Jane Beyer. Senior Health Policy Advisor, Office of the Insurance Commissioner
<b>3:40-4:00</b> (20 min)	<ul><li>Legislative Affordability Priorities from State Agencies</li><li>Health Benefit Exchange</li><li>Health Care Authority</li></ul>	9	Ingrid Ulrey, Chief Executive Officer for Washington Health Benefit Exchange Evan Klein, Special Assistant for Policy and Legislative Affairs, Health Care Authority
4:00	<ul><li>Wrap Up and Adjourn</li><li>Next meeting: November 7, 2024, 2-4 PM</li></ul>		Sue Birch, Chair of the Board and Director, Health Care Authority

# Tab 2





# Health Care Cost Transparency Board meeting summary

# July 30, 2024

Virtual meeting held electronically (Zoom) and in person at the Health Care Authority (HCA) 2-5 p.m.

**Note:** this meeting was video recorded in its entirety. The recording and all materials provided to and considered by the Cost Board is available on the **Health Care Cost Transparency Board webpage**.

### Members present

Sue Birch, Chair Jane Beyer Eileen Cody Lois Cook Bianca Frogner Greg Marchand Margaret Stanley Ingrid Ulrey Kim Wallace Edwin Wong

### Members absent

Jodi Joyce Mark Siegel Carol Wilmes

## Call to order

Sue Birch, Board Chair, called the meeting to order at 2:03 p.m.

## Agenda items

### Welcoming remarks

Chair Sue Birch welcomed members of the Health Care Cost Transparency Board (Cost Board) with an overview of the agenda, particularly the focus on facility fees and the financial impacts on health care costs to consumers. Chair Birch encouraged the ongoing work of the Cost Board to contain the rising costs of health care.

### Meeting summary review of the previous meeting

The Cost Board **voted to adopt** the May 15, 2024 Meeting Summary.



### Advisory Committee of Health Care Stakeholder Updates

Eileen Cody, Chair of the Advisory Committee of Health Care Stakeholders

The first meeting of the updated Advisory Committee of Health Care Stakeholders (committee) happened on June 12, 2024. The committee reviewed their purpose and charter and discussed potential policy ideas about medical debt. There will be more discussion on the topic during the next committee meeting on Wednesday, August 21, 2024.

There was also a Joint Committee meeting consisting of members from the Stakeholders and Data Issues Advisory Committees. The Joint Committee reviewed the Analytic Support Initiative (ASI) Disease Expenditure Report and was updated on the provider reporting and methodologies for the health care benchmark.

### Facility Fees Introduction and Updated from the Advisory Committee on Data Issues Regarding Facility Fees Jeanene Smith, Health Management Associates (HMA) Bianca Frogner, Chair of the Advisory Committee on Data Issues

Hospitals and some clinics charge facility fees in addition to the service provided, even if the service is not directly linked to the facility. The assessment of facility fees has increased as health care systems have consolidated, increasing costs for purchasers and patients. In 2022, Washington hospitals collected more than \$125 million in revenue from facility fees. In both 2021 and 2022, the average facility fee was about \$100 per patient encounter.

All hospitals with provider-based clinics billing a separate facility fee must report to the Department of Health (DOH) as part of year-end financial reporting. RCW 70.01.040 outlines these requirements. No facility fee information is collected as part of DOH facility licensing requirements or certificate of need regulations. A range of fees is required for DOH reporting. There is no information on how many times a high or maximum amount was charged in a hospital system. Only hospitals are required to report this data and only for certain types of facilities. Washington does not require notice of facility fees charged by providers not affiliated with a health system or hospital. This could mean there are a significant amount of facility fees not reported to the state. It is unclear which "off-campus" entities are charging fees versus those that are part of a hospital campus. It is also unclear which services are associated with a facility fee. Without clear data, it is not possible to fully quantify the impact on consumers.

Based on RCW 70.01.040, provider-based clinics charging a facility fee shall provide a notice to any patient that the clinic is licensed as part of the hospital and the patient may receive a separate charge or billing for the facility component, which may result in a higher out-of-pocket expense. The statute also requires each health care facility must post prominently in locations easily accessible to and visible by patients a statement that the provider-based clinic is licensed as part of the hospital and the patient may receive a separate charge or billing for the facility, which may result in a higher out-of-pocket expense. There is also no requirement of notice before appointments which could add complications if providers charge cancellation fees. Some states require either notice at the time of scheduling or that consumers must receive an estimate in advance of the scheduled visit of what the facility fees are. Washington does not have such notification requirements.

A Cost Board member asked for clarification if free-standing provider and ambulatory surgical center clinics also charge facility fees, not just hospitals. Jeanene responded that the information is unclear. The member also asked when the original legislation for facility fees passed. Christine Monahan, a panelist in the responded it was 2012.

Facility Fees Panel Facilitated by Jeanene Smith, HMA

Panelists included:

Zack Cooper, PhD., Associate Professor of Public Health and of Economics, Yale University. Christine Monahan, J.D., Assistant Research Professor and faculty member, Center on Health Insurance Reforms, Georgetown University.

Suzanne Beitel, MBA, Senior Vice President and Chief Financial Officer, Seattle Children's Hospital April E. Lynne, MHA, CMPE, Chief of Operations, Proliance Surgeons Darryl Wolfe, MBA, Chief Executive Officer, Olympic Medical Center

Zack talked about the expansion of insurance coverage and the struggle of affordable care creating access issues. The 1% Steps for Health Care Reform outlines 18 potential steps that can help create more accessible health care. Vertical integration between hospitals and physicians, changes in how Medicare pays, and patients getting hospitals bills for what they think is a visit to the doctor's office creates the need for site neutral billing. It is also necessary to pay hospitals more for the services provided compared to a free-standing clinic, particularly rural hospitals. But that does not mean that a physician-owned practice that is owned by a hospital should charge facility fees. Instead of facility fees, hospitals could be offered subsidies to offset any potential financial loss. The price for services should not vary when the cost remains the same. From a policy perspective, facility fees are something that could be addressed to immediately reduce costs.

Christine talked about potential policy approaches concerning out-patient facility fee billing reform. This includes protecting consumers from out-of-pocket costs stemming from facility fees. Hospitals charge for provider services and facility fees whereas free-standing providers often only charge for provider services. Rising deductible costs can leave consumers paying for the facility fee themselves and can also lead to a co-insurance charge. Rising spending also presents a challenge to health care costs as well as lack of billing and ownership transparency. Potential reforms could be site neutral payments, banning facility fees, increasing billing transparency, public reporting requirements, cost-sharing protections, and consumer notification requirements. In the U.S., 20 states have adopted at least one type of reform with Colorado, Connecticut, and Indiana leading the way. Washington has enacted three reforms: banning facility fees for telehealth services (audio-only), consumer disclosure requirements for hospitals and hospital-owned facilities, and annual hospital reporting requirements.

A Cost Board member asked if there is a way the All-Payer Claims Database (APCD) can be modified to get claims from the source and make it easier to determine where facility fees are charged. And further, if this could be best paired with ownership reporting, like in Massachusetts, though ownership reporting is not required in Washington. Christine responded that states are turning to National Provider Identifier (NPI) type of requirement to find out where the care is being provided, encouraging pairing a location-specific identifier number with a way to track the systems. Another member asked about the limitations of a state taking an approach of only transparency and data collection. Also, how to leverage the work happening in Congress, specifically site-neutral payments, at the state level. Zach responded that there can be limits with transparency, including expecting patients to process so much information at the same time regarding their health care. It could be helpful to temper expectations about what transparency alone could do. Christine added that transparency for claims could enable policy makers to do a lot. On the federal level, an NPI-like requirement has made it into some bills so far and there is bipartisan interest in claims transparency. The Medicare Payment Advisory Council has done some work concerning site-neutral payments and facility fee banning considerations at the Medicare level that could provide some options.

A member asked if it's possible for outpatient consumers to not pay their facility fee out-of-pocket, but rather the hospital or provider negotiate with insurers. Christine shared that cost-sharing is the least pursued option of the policy reforms. There are also limits when limiting providers from balance billing consumers for facility fees. This approach could inadvertently create more facility fee billing. Massachusetts elected to eliminate facility fee billing for routine medical services after negotiating with providers and insurers.

Suzanne talked about the Seattle Children's clinics and extensive services provided to improve access to those that need it. These clinics would not be available if hospital services provided could be reimbursed like a hospital. Without that, the clinics would not exist. Facility fees cover staff, technology, and equipment necessary to provide intensive health care services. These fees are not charged at the primary care locations. There is more

need for outpatient services and the costs of these services need to be accounted for. Facility fees are not an upcharge, they cover the operational costs including federal and state regulatory requirements. These charges are separate from the provider fees. Since COVID, there has been volatility in revenue including a \$30 million loss in 2023. The goal is to provide high-quality, accessible health care to all children in the service area. Cutting facility fees would force tough decisions about discontinuing certain services at regional clinics. Suzanne urged the Cost Board to consider the impact on access to quality specialized care and engage in a thoughtful cost-benefit analysis prior to endorsing cuts to health care services.

April talked about how there are two different ways for facility fees to be charged: non-physician owned place of service and ambulatory surgery center payment. A non-physician owned place of service, typically a hospital or large service system, charge facility fees in addition to any other charges for the visit. Ambulatory Surgery Centers (ASC) payment, usually small physician group ownership, is the payment for the center itself including staff and supplies related to the surgery or procedure. There is some confusion and potential grey area for the term "provider-based clinic" in statute which does not take into account that ASC are completely dependent on facility fees. There are two components for billing an ASC surgical procedure: professional service and the facility bill. Professional services pay for the providers and facility bills cover the operating costs. According to Becker's ASC Review, hospital outpatient departments cost significantly more than ACS concerning the cost of care delivery. ACS are also paid significantly less than hospital outpatient departments for Medicaid reimbursement. ASC could help lower the cost of overall care, but without facility fees would not exist.

Darryl spoke about how Olympic Medical Center (OMC) serves rural and low-income communities. A reduction or loss of facility fees would impact local outpatient clinic services. The loss of access would increase the cost of care because community members would lose their local clinic and must travel further to receive the same level of care. Reimbursement for facility fees helped create an oncology center in Sequim, the next closest clinic is an hour away. In 2023, OMC lost \$26 million and potential cuts to facility fees would increase that margin. Facility fees cover the gap between staff and operational costs. Darryl encouraged the Cost Board to consider the impact to access of care, especially for rural areas, and a cost-benefit analysis to further consider impact. Without facility fees, there is no telling if services could remain local.

Chair Birch asked if the Cost Board would look deeper into transparency, would there be an additional burden such as increased reporting or accountability. This includes ownership, pricing, and other specifics related to facility fees. April responded it would be doable for Proliance to get that information. Darryl said that mining the data would take time and resources but would need more information to determine what that might look like. Chair Birch said that despite infusing an additional \$2 billion in hospital rates for Medicaid, commercial rates continue to rise. One of the considerations to try to control those costs could be rate capping or eliminating facility fees commercially. Darryl clarified that OMC does an intense Department of Health survey that includes Medicaid and Medicare cost reporting but would need to investigate it further for more information. Suzanne said she would like to work together on this issue and getting that information could be challenging, but scoping up the problem statement could help narrow what to look for. Chair Birch clarified how the costs are set for specific services and who determines those costs. A Cost Board member asked April regarding ASC facility fees, if the fees include post-surgical costs. April responded that it depends on the global surgical period. If it's within that time, the provider fees will be covered but not the facility fees which are separate. The only time a facility fee is charged in addition to a service visit is a physician's office when owned by a hospital.

### Public comment

Written comments were submitted by the Washington State Hospital Association and a joint letter from the Washington State Hospital Association and Washington State Medical Association.

John Godfrey, small business owner and program manager for Washington Community Action Network, expressed that the excessive increases in health care costs are making it difficult for small businesses to offer health care for employees. The cost of staff premiums went up nearly 20% in each of the last two years, which is unacceptable and unsustainable. Regarding facility fees and consolidation, consumer notifications and reporting and transparency have limited impact. Ownership transparency and billing need to go hand-in-hand to be effective. John supported banning facility fees where appropriate for outpatient services. As consolidation

increases, these fees are creeping into costs including outpatient care. Facility fees and premium increases underline the Cost Board's mission to develop enforceable cost benchmarks for providers and insurers.

Jeb Shepard, Director of Policy with the Washington State Medical Association, talked about the Cost Board's selection of policy options at the beginning of the year. While the Cost Board acknowledged the significant costs associated with wasteful administrative spending, the decision was made to defer the issue to the Universal Health Care Commission (commission). At the June 4, 2024 meeting, the commission discussed challenges physician practices face concerning administrative burdens caused by various compliance requirements. Reducing the cost of health care without addressing the system where wasteful administrative requirements and resulting costs are perpetuated will have devastating effects on physician practices and patient access. Jeb implored the Cost Board to consider cost burdens when making recommendations to the Legislature and watch the commission's June meeting.

Leslie Bennett, Northwest Health Law Advocates, with support of 20 other organizations, submitted a letter to the Cost Board that details some of the many ways Washingtonians are harmed by unmanaged health costs. This includes a forthcoming survey of over 1,000 state residents finding that 40% of surveyed households reported facility fee charges. In 2022, more than \$130 million in facility fees were collected from Washington patients with some as high as \$3,800. The survey found that 60% of Washingtonians either cannot afford or would struggle to pay an unexpected \$500 medical bill. Facility fees are a symptom of our ailing health care system, not the cause, and it's critical for the Cost Board to continue its focus on systemic policy levers that can stabilize and reduce costs without reducing quality and access. This is possible by first ensuring an actionable spending benchmark. Second, engaging with price variation and related modeling. And third, delving into impacts from consolidation. Washingtonians are counting on the Cost Board to make a meaningful difference on health care costs.

Mark Mantei, CEO of Vancouver Clinic, stated that one of the biggest drivers of health care costs is inappropriate utilization and how poorly chronic illnesses are treated in an institutionally dominated medical system. Too often access to primary care is poor and preventative services are not offered or accessible to patients. Especially those with treatable chronic diseases and when improperly managed will result in costly visits to either an emergency room or hospital. On ER visit can easily pay for nine visits to a primary care clinician. One avoided hospitalization can fund approximately 90 clinician visits. Safely conducting a surgery in the ASC reduces costs by almost 50% for the same surgery done in a hospital setting. Considering utilization as a policy will be more effective than provider rate setting and growth caps. Increased investment in primary care and ASC will help avoid wasteful spending on the significant cost drivers.

Alicia Eyler, Fred Hutchinson Cancer Center, said the specialized clinical staff at Fred Hutchinson, a medical center that treats only cancer patients, are paid and trained through hospital facility fees. These highly and specialty trained oncology teams include nurses certified by the Oncology Nursing Society trained to respond to cancer patients and any reactions they may have to their treatments. Fred Hutchinson is committed to how to more broadly reduce cost of care for cancer patients and willing to share resources as needed.

## Board Discussion on Facility Fees for Potential

### Recommendations

### Jeanene Smith and Liz Arjun, Health Management Associates (HMA)

Jeaneane spoke of the recommendations that the Cost Board may consider in terms of data collection for facility fees and advanced notice. Additionally, reporting on facility fees charges as currently required in law could include more details and greater specificity. Concerning transparency, the Cost Board could consider expanding the facility types beyond those required to report data to the DOH, such as lab facilities, imaging, etc. There could be some ambiguity in the statute speaking on provider-based reporting that could be addressed.

A Cost Board member commented that there's no evidence that transparency alone makes a difference and there could be a focus on other ways to drive change. Chair Birch agreed, saying that strengthening some of the current reporting requirements could be useful. The member suggested that maybe other areas to level the field in terms of cost, such as paying for a service not for where the service is received. To be a fair policy, considering

certain situations that could put a hospital at risk must be part of the equation. Another member offered that when the facility fees bill was introduced in 2012, it was after a clinic in Yakima had been acquired by a hospital and increased costs for patients for the same services. It was explained at the time that facility fees were for the building or the ER, but that doesn't seem to be the case anymore. It might be worth analyzing when and where a facility fee could be charged. There should be reimbursement, but the margins do not need to be huge considering these are non-profits. Another committee member considered looking at the whole payment system and not just part of it. There are hospitals already losing money and to take more revenue away could put them in a worse situation. Not looking at the whole could result in a whack-a-mole situation.

A board member said that in terms of the reports required to DOH, it might be worth it to find a way to modify the APCD to get the information and require ownership reporting. Consumer notices might not be the way forward because they might not understand it or be misled by providers trying to keep people within a certain care system. Chair Birch agreed with the APCD model and could work with the Washington Health Alliance to align the two APCDs and look at what other states have done so there's monitoring. The requirement of ownership reporting could also help HCA regarding finance maneuvers and network accountability, in combination with looking at Current Procedural Terminology (CPT) codes from MedPAC.

Another board member said they liked the idea of strategic targeted support for certain types of providers and being able to group them based on the services provided and needs addressed concerning facility fees. Chair Birch asked board members how they feel about using the public option and a way to experiment with these policy ideas. A member said the public option might not be any easier and offered curiosity about state employees and look at PEBB/SEBB instead.

Chair Birch asked consultants and staff to investigate the modifications of the APCD, requiring ownership reporting, looking into CPT codes from MedPAC, consider PEBB/SEBB modeling, consider the unintended consequences referencing Connecticut to see how limiting facility fees for outpatient services impacted quality of care, and site-neutral payments.

### Nominating Committee

### Kim Wallace, Nominating Committee member

The Nominating Committee met on July 17, 2024, and reviewed an advisory committee application form to standardize the nomination process. Also, two candidates were considered for the Cost Board's Advisory Committees and recommended to the Cost Board approval.

- Stakeholders: Michele Ritala, representing business organizations, nominated by Purchaser Business Group on Health
- Data Issues: David DiGuiseppe

The Cost Board voted to approve the nominees as committee members.

### Primary Care Recommendations

### Dr. Judy Zerzan-Thul, Medical Director, Health Care Authority

Judy, Chair of the Advisory Committee on Primary Care, presented the Cost Board with the proposed recommendations on how best to achieve the 12% total health care spend for their consideration. The meeting to discuss the options happened on June 26, 2024. The policies considered by the Primary Care Committee were:

- 1. Recommend increasing primary care expenditures as a percentage of total health care spending by one or two percentage point annually until a primary care expenditure ratio of 12% is achieved.
- 2. Recommend increasing Medicaid reimbursement for primary care to no less than 100% of Medicare by 2026 or 2028.
- 3. Multi-payer alignment policy support for the Multi-payer Collaborative's alignment efforts.

- 4. Patient engagement policy support payer and purchaser education and incentives to promote utilization of primary care and preventive services.
- 5. Workforce development support the state primary care workforce initiatives as collaboratively identified through the Health Workforce Council.
- 6. Following the 2024 reporting of primary care expenditures by Health Care Payment Learning & Action Network (HCP-LAN) category, the committee may make recommendations to the Cost Board for the portion of primary care expenditures that must be tied to alternative payment methodologies for spending to count towards the expenditure growth target.
- 7. If appropraite upon review of the data, the Cost Board should identify primary care expenditure targets that are based on per-member-per-month or per capita expenditures instead of an aggregate ratio of 12% of total health expenditures.

The recommendations to the Cost Board were to consider increasing primary care expenditure and increase Medicaid reimbursement because both strategies require legislative action. The other five are committee endorsements because they are already underway or can be implemented without legislation.

A Cost Board member suggested that the first two recommendations have sharper language to better understand that there is no net increase and identifying the funding source. Another member suggested adding consumer evidence to support the recommendations. A member asked if there was a way to endorse the idea of the first two recommendations to the Cost Board without approval until the financial impacts are considered.

The Cost Board **moved to endorse** recommendations 3-7 and ask staff to move forward with trying to get a better understanding of recommendations 1-2, including qualifiers for clarifications.

### Next Meeting

The next meeting of the Health Care Cost Transparency Board is scheduled for September 19, 2024, from 2 p.m. to 4 p.m.

### Adjournment

The meeting was adjourned at 5:12 p.m.

Tab 3



# Public comment





### Health Care Cost Transparency Board Public Comment Materials & Written Comments

### Public Comment Materials and Written Comments Submitted by Email

- 1. Kristen Wells
- 2. Fair Health Prices Washington
- 3. Washington State Hospital Association
- 4. Washington Ambulatory Surgery Center Association

### **Comments Received at the May Meeting**

The Zoom video recording is available for viewing here: <a href="https://www.youtube.com/watch?v=vrhFVvsrqMQ">https://www.youtube.com/watch?v=vrhFVvsrqMQ</a>

From:	Kristen Wells
То:	<u>John Godfrey</u>
Cc:	HCA HCCT Board
Subject:	Re: HCCTB Public Comment Sign-Up: Kristen Wells
Date:	Tuesday, July 30, 2024 1:18:13 PM

### External Email

Hello HCA Staff,

Apologies for the late message, I know the HCCTB meeting is starting soon. I will be unable to speak at the meeting today due to losing my voice, but I would like to submit my public comment in writing:

Hello! My name is Kristen Wells, I'm a social worker and member of Washington CAN. I'd like to thank the Board for its recent attention to medical debt. I have seen firsthand the massive gaps in our healthcare system that lead to debt, especially for vulnerable communities.

In 2013, my partner needed emergency surgery to remove an abscess. After three separate urgent care visits with a very persistent sore throat, he was finally able to get a CT scan. We were persistent because we knew his insurance was about to expire due to changing employers.

The scan revealed an abscess that was dangerously close to cutting off his breathing. He was rushed into surgery to remove the abscess and needed a short hospital stay including one night in the ICU with assisted breathing.

Due to the delay in receiving care after the initial urgent care visits and the hospital stay, his employer-based insurance expired, and we were given a \$45,000 bill. The hospital's suggested minimum payment was over \$400 a month, which was completely impossible for us at the time. I was working in a contract based job with no set schedule and no benefits, and my partner was scheduled to start a new job in the days following their emergency surgery.

This isn't a story about resilience, the truth is: we got lucky. My family supported us in the months it was hardest. This, combined with my knowledge of navigating health care bureaucracy, allowed us to eventually pay off the debt.

Thank you for this discussion. The existence of medical debt reinforces the mission of this Board, as unaffordable prices are the underlying reason for debt in the first place.

Until the Board has an enforceable mandate to crack down on out-of-control health care spending, which now represents over 20% of our state's budget, we will continue to see unjust medical debt for Washington patients.

Thank you,

-Kristen Wells

On Mon, Jul 29, 2024 at 3:18 PM John Godfrey <<u>johngodfrey@washingtoncan.org</u>> wrote: | Hello HCA Staff!

This note is to inform you that Washington CAN member, Kristen Wells, will make public comments tomorrow at the HCCTB meeting. Please ensure she is on your list!

--In Solidarity,

John Godfrey (he/his) Program Organizing Manager, Washington CAN Co-Chair, Organizing Committee, Health Care is a Human Right 206-679-3148 <u>Washington Community Action Network</u>

# FAIR HEALTH PRICES WASHINGTON

July 30, 2024

Chair Sue Birch Health Care Cost Transparency Board Submitted via email to: <u>hcahcctboard@hca.wa.gov</u>

### Re: Washingtonians Seek Strong Action from the Health Care Cost Transparency Board

Dear Chair Birch and Members of the Health Care Cost Transparency Board:

Thank you for your important work to measure and mitigate rising health care spending. We write on behalf of the many Washington patients, consumers, and businesses that are increasingly unable to access health care in our state because of high, variable, and growing prices.

As the Cost Board continues to consider its strategic priorities, we ask you to focus the majority of your attention on bold, systemic policy levers that will stabilize and drive down costs for Washingtonians, while maintaining quality and access. As detailed below, such measures should include: (1) ensuring an actionable spending benchmark, (2) engaging with price variation and related modeling, and (3) delving into impacts from consolidation.

The Cost Board was formed in 2020 to analyze and manage Washington's health care cost growth. Though the Cost Board set an appropriately assertive benchmark spending schedule, health care costs have continued to rise unabated in the years since the Board's work began. Some stakeholders seek to draw the Board's focus toward the welfare of health care entities, some of which may struggle financially due to their own business decisions, such as acquisitions they cannot efficiently manage. While it is important to understand these trends, ultimately the Cost Board is accountable to Washingtonians purchasing health care, who face an urgent affordability crisis that requires action.

#### Here are the health care cost facts that matter to Washingtonians:

• Health insurance premiums and deductibles have risen significantly, far outpacing inflation and wages. Cost Board analysis shows <u>staggering growth in premiums and deductibles</u> from 2002 to 2020, and the problem has only gotten worse in recent years. Individual market premiums have risen by over <u>8% in 2023</u>, <u>9% in 2024</u>, and a proposed <u>11% in 2025</u>. There are new signs that despite Washington's significant progress in expanding coverage, some Washingtonians are now priced out of the market: WA's Office of Financial Management has indicated that <u>uninsurance is now rising again</u>.

- Patients are skipping needed care and facing economic hardship due to health costs. A forthcoming 2024 survey of over 1,000 Washingtonians shows the profound impact of rising health care costs. Over 1 in 2 people surveyed (57%) delayed or deferred needed care due to cost in the past year. A startling 31% of those surveyed reported current medical debt in their household, showing that past surveys have dramatically undercounted medical debt by focusing narrowly on debt in collections, as opposed to other forms of debt such as unpaid credit cards. And it's no wonder that Washington's families have such high rates of medical debt given the rise of new hidden charges, such as the 39% who reported being charged for hospital facilities fees. The survey will give a fuller picture of the ways that such medical bills destabilize the Washington households surveyed, many of whom resorted to using money from food, heat, or housing budgets (30%) or using up all or most of their savings (30%) to pay medical bills.
- Small businesses can't thrive due to rising health costs. In a 2023 survey of 65 Washington small businesses, small business owners reported that <u>high health costs have constrained growth</u> (39%), hiring (25%), and led to price increases for goods/services (37%). Over half of those surveyed no longer offer insurance to their workers. These findings are consistent with broader surveys for example, the National Federation of Independent Business has identified <u>health care costs as the top concern of small businesses</u> for decades.
- Washingtonians encounter vastly variable and inflated health care pricing. Recent analysis from RAND 5.0 and the Washington Health Alliance offers insight into the high and variable pricing that confound Washington purchasers. Both analyses show that on average, commercially insured Washingtonians pay over 2.5 times for hospital care than what the federal government has determined is a fair price for Medicare. The Alliance analysis shows that some hospitals charged nearly 7 times the Medicare price. Though some may point to similarly inflated prices elsewhere in the country, this is no excuse: expert analysis has found that Washington hospitals can break even financially at roughly 1.5 times the Medicare fair price. In a state where the majority of hospitals are nonprofit or publicly-owned, we should be able to do better particularly because independent analysis indicates that 40 of Washington's nonprofit hospitals received more in federal tax breaks than they provided in community benefits.
- High health care spending is not improving quality, outcomes, or equity. U.S. health care spending is almost twice the average of other wealthy countries, but our health care quality ranks last among wealthy countries on access, equity, efficiency, and mortality. Among the states, Washington is still lagging behind peer states when it comes to quality and there are deep quality disparities for some communities. An estimated 30% of WA health care spending is on low-value care, administration, and other inefficiencies. This crowds out needed investments in primary care, behavioral health care, and public health. That has real consequences for Washingtonians: our state would have more resources for issues like addressing racial/ethnic disparities and preventing needless mortality if spending were directed differently.
- Delayed or deferred care has public health costs. When patients delay or forgo necessary health care due to cost, their health conditions often worsen, leading to more acute and costly medical interventions down the line. This increased demand on health systems can overwhelm resources, reduce the quality of care available, and increase public expenditures on health emergencies that could have been prevented with timely care.

• **Rising health care prices have broader economic consequences.** Rising health care prices have a broader macroeconomic impact. Data shows that <u>rising health care prices raise the cost of labor</u> by increasing employer-sponsored health insurance premiums.

# These facts demand our urgent attention. Rising health care costs are draining our communities and economy. We recommend the following next steps for the Cost Board:

We support the Cost Board's interest in marshaling data and policy information about how states can address the most egregious symptoms of our health care affordability crisis, such as unwarranted facilities fees or draconian medical debt practices. We encourage the Cost Board to expedite data inquiries that could round out our understanding, such as the underinsurance and employer affordability surveys required by <u>2ESHB 1508</u>. We also appreciate the Cost Board's role in educating our health care stakeholder community about concerning practices, such as the fact that <u>Washington law permits debt</u> collectors to charge patients up to 50% of the principal for debt arising from public hospital care and garnish wages and savings.

But the Cost Board cannot lose sight of its unique role in recommending policies that address the *root causes* of high health care spending.

The Cost Board should focus primarily on assertive policies that can rapidly stabilize or lower actual health care expenditures for Washington consumers, businesses, and the state. There is no room for further escalation beyond the benchmark. Transparency alone is not sufficient, in the face of mounting evidence from reputable state and national data sources that show out-of-control prices, including data self-reported by health care entities. The Cost Board should use its data and analytical expertise to consider these and other policies that could deliver meaningful relief for Washingtonians:

- Ensure an actionable spending benchmark. Develop an accountability plan for providers and insurers that fail to meet benchmark goals, with attention to: (1) entities' financial holdings such as excess surplus and nonprofit tax preferences, and (2) how accountability could carry through to actual consumer costs when they purchase insurance or access care. Similarly, identify and accelerate best practices of providers and insurers that have been able to cut costs in line with the benchmark *without* cutting valuable care. If there are data challenges that impede these goals, the Cost Board should surface such challenges.
- Engage with price variation and related modeling. Partner with other expert entities like the Alliance to continue exploring price variation for hospital care and other health care services. Consider evidence from states that have pursued innovative payment models such as reference pricing and global payments to stabilize prices. Review data about how these efforts have impacted cost, quality, and access. Review forthcoming modeling from the Office of the Insurance Commissioner's Phase 2 Affordability Study to inform Washington's potential pathways.
- **Delve into impacts from consolidation.** Continue to analyze the role of consolidation in Washington's changing health care cost landscape. Develop and review state-specific data to

determine whether Washington's consolidations resulted in improved or diminished access and affordability.

Thank you for considering these comments. We stand behind the Cost Board in pursuing bold answers to our affordability challenges and look forward to continuing to support your critical work. Please contact <u>emily@nohla.org</u> with any questions.

Sincerely,

#### Organizations

Children's Alliance Dollar For **Economic Opportunity Institute** Health Care Is a Human Right - Washington Health Care for All - Washington NFIB North Seattle Progressives Northwest Health Law Advocates Patient Coalition of Washington **Pro-Choice Washington** Purchaser Business Group on Health Retired Public Employees Council of Washington (RPEC) Executive Director Seattle Indivisible SEIU Healthcare 1199 NW Washington CAN Washington #insulin4all Washington State Labor Council Washington State Nurses Association United States of Care

#### **Individual Leaders**

Aaron Katz Adriann Jones, Washington Community Action Network Leadership Council Allison Fine, MSW, LICSW - Center for Chronic Illness Dr. Bob Crittenden Mark Stensager August 21, 2024

Dear Members of the Health Care Cost Transparency Board and Staff,

We are writing in response to the First-Look at Reporting for the Cost Growth Benchmark reports that large provider entities received late in the week of August 5. Several of the provider entities that carriers report data on are members of our Association, including the following:

- Confluence Health
- EvergreenHealth
- Virginia Mason Franciscan Health
- MultiCare Health System
- Overlake Medical Center and Clinics

- PeaceHealth
- Providence
- Seattle Children's
- UW Medicine
- Wellfound Behavioral Health Hospital

On behalf of these members, we want to express our appreciation for sending these reports for review in advance of finalization. After reviewing the reports themselves, we wanted to provide seven recommendations and detail additional concerns and questions about the data for the Board and staff's consideration.

#### **Recommendations**

Below are our seven recommendations that would enhance the value both the Board and provider entities would get out of the provider-specific reports (these are inclusive of the recommendations included in the July 19<sup>th</sup> WSHA/WSMA letter):

- 1. Require carriers to define and report the attribution for each large provider entity by product type and by individual PCP and include these in subsequent provider entity reports for validation.
- 2. Provide First Look reports prior to the carrier data validation process being complete in order for HCA/HCCTB to address provider entity concerns with the data directly with each carrier.
- 3. Allow for at least 60 days for provider entities to validate the data and send issues to HCCTB staff for review and follow up with carriers.
- 4. Include unaggregated total medical expenditure and non-claims data by carrier by product type, as well as PMPMs, in the provider entity reports for more usability in validation exercises.
- 5. Require carriers to differentiate what portion of total medical expenditure is attributable to utilization of services not provided by the attributed provider entity.
- 6. Include age and sex adjustments by TIN and NPI included in the provider entity rollup.
- 7. Ensure no 2017-2019 data is used for comparison purposes with post-Covid utilization/expenditure years.

#### Concerns about Data Validation Process

#### Aggregation of Data

As we expected, the way the data was aggregated at the provider entity level makes it very difficult for any of our hospital members to validate the information provided by the carriers in the 2022 call for data. In order for this data to be validated, each hospital would need to have the gross total medical expenditure dollar amount for each of the national provider identifiers (NPIs) and tax identification numbers (TINs) that were reported under the benchmarking provider entity code. We encourage HCA to request this information moving forward and provide it to providers.

Based on the technical data guide, and on our knowledge of how at least some carriers reported data, we are aware that total medical expense (TME) was reported in total dollar format. It is unclear why, then, HCCTB staff or consultants rolled that up into a PMPM for each provider entity involved in the reporting.

Additionally, because the technical data guide does not define which TINs or NPIs should be included in the reporting, this is up to carrier discretion. Carriers could have a different understanding of how this should be reported, even internally across product lines, making it nearly impossible to compare the data both across carriers and within the same carrier across product types. This is also important in non-claims-based capitation reporting, especially since capitation is explicitly defined through provider contracts with an entity so that both carriers and providers have a legal understanding of cost, benefit, and quality responsibilities.

### Inability to validate data

The ability to validate data is critical if we want these reports to drive change. We are also concerned that HCCTB staff were not willing to be involved in validating information between carrier and provider and, instead, directed each provider entity to reach out to the carrier independently to understand how data was reported. We see several issues with this approach. First, no contact list was provided for the entity to know who to reach out to within carrier organizations.

Nearly every carrier operating in this state is a very large, multi-state company, and the local Washington contacts and leadership could be completely unaware of who was preparing this report. This means it takes time for a provider entity to hunt down the right contact to understand how data was reported for their organization. Second, given the short turnaround time for validation and without a carrier connection, provider entities would not be able to fully validate how data is reported – we are concerned that type of response back to the agency could be classified as non-cooperative when, in reality, the information provided by HCCTB staff was not robust enough to be validated.

Third, this provider-to-carrier validation lacks transparency, which is contrary to the purpose of the HCCTB effort as a whole. If a provider discovered an issue with the data through the validation process, without HCCTB staff working hand-in-hand, the provider would have no recourse to correct the data. Given that this data is the trial run for benchmarked comparisons and potential penalties against future benchmarks, no provider entity should be set up for failure in this way.

### Attribution of Patients/Members

Attribution is a point of consistent disagreement between provider entities and carriers. Incorrect attribution can have significant financial implications in capitated contracts as well as quality measurement efforts. That is also the case with this benchmarking effort. We are aware that there is a tiered methodology for attribution, but it is not clear whether carriers are required to report the number of unique members in each attribution tier. It is also unclear if carriers tracked this in developing the TME for each provider entity, so if an entity inquired now, there's no guarantee they would get a concrete answer, making validation nearly impossible.

Additionally, because there are no guardrails around unique services per patient within Tier 3: utilization attribution, it is unclear how carriers would distribute TME across large provider entities if one person receives primary care services with multiple entities over the course of a calendar year. This nuance also makes validation nearly impossible.

### Concerns and Questions about Data Quality and Usage

On the cover page of the reports, as well as the accompanying emails, HCCTB states "Since there is no growth benchmark set for 2017-2019, the provider cost growth performance in this report is not compared to a benchmark. Moreover, provider performance is not publicly reported. The 2017-2019 data serves as a historical baseline of post-2019 performance." We would like to understand this statement better.

If the 2017-2019 data is going to serve as a historical baseline, does that mean in future reports, HCCTB will be displaying the percent change in TME by provider entity over the years? And then comparing 2020 and 2021 data to the benchmark? If that is the case, we are concerned that 2017-2019 data will be referenced in any way. The post-Covid health care environment is very different than pre-Covid, especially related to labor costs and inflation for supplies and pharmacy costs. That will likely be reflected in total medical expense, and we recommend including a caveat within any public reporting about the differences in the operating environment.

Beyond concerns outlined above about how data was gathered, there are additional data breakdowns large provider entities would need to be more effective at managing expenditures against a benchmark. For example, table 7 would need to be broken out by carrier under each product type and not aggregated at the product level across claims category.

Lastly, HCCTB stated that provider performance is not publicly reported. We would like to understand better how these reports are supposed to be utilized. If the purpose of the report is for providers to be able to understand data that has gone into determining where they are at in comparison to the benchmark, we need to partner together on developing a more usable report. *HCA is doing a lot of work in this area and WSHA wants to be a partner to help these reports become meaningful and usable.* As we have stated repeatedly, we welcome the opportunity to collaborate.

However, if HCCT Board members will have access to and be reviewing these reports, as well as HCCTB Advisory workgroups, which is concerning. Given the number of carrier contracting entities and purchasers on all of these groups, this level of information could be unfairly used against the large provider entities in contracting. We would appreciate clarity on whether the Board and Advisory workgroups will have access to the reports.

### **Conclusion**

On behalf of our members, WSHA has been engaging with the HCCT Board since its inception. We've sent a number of letters providing feedback and have been responsive when sent requests for expertise on certain issues. Considering the 2022 data call was validated by carriers at the end of 2023, HCCTB staff had ample time to partner with us and similar organizations on a usable template. We could have come to an agreement around a feasible timeline for review and validation of the data, as well as the type of data that would be necessary to allow for validation activities.

We do not want our members to be set up for failure in this process, especially when there is still a lack of transparency around what data will ultimately be used in setting the benchmark and how provider entities could be penalized for not meeting benchmarks. Absent an ability for providers to verify accuracy, the data will not be actionable for providers striving to make changes to meet the benchmark.

To that end, we will continue our close engagement in this process as we are committed to having an effective and efficient health care environment in Washington State, something our members are consistently striving for within their own entities and in collaboration with each other across community borders.

Sincerely,

Jonathan Bennett

Jonathan Bennett Vice President, Data Analytics and IT Services Washington State Hospital Association

# STUDEBAKER NAULT

EMILY R. STUDEBAKER, ESQ. 11900 N.E. 1st Street, Suite 300 Bellevue, WA 98005 estudebaker@studebakernault.com

August 20, 2024

Health Care Cost Transparency Board Washington State Health Care Authority Cherry Street Plaza 626 8th Avenue S.E. Olympia, WA 98501

Re: Facility Fees

Dear Health Care Cost Transparency Board Members:

On behalf of the Washington Ambulatory Surgery Center Association ("WASCA"), we appreciate the opportunity to offer comments concerning facility fees charged by health care providers and proposed legislation, such as House Bill 2378, that would seek to prohibit facility fees charged by certain health care providers. We commend and support the work of the Health Care Cost Transparency Board") to make health care more transparent and affordable for Washingtonians. We wanted to provide some background related to the operations of ambulatory surgery centers ("ASCs") for the consideration of the Board as it considers such prohibitions going forward.

### An Example of Facility Fee Prohibitions – House Bill 2378

House Bill 2378 offers an instructive example of a well-intentioned facility fee prohibition that would threaten the viability of ASCs in Washington State and adversely affect patient access to affordable care.

House Bill 2378 would prohibit an "affiliated health care provider" from charging, billing, or collecting a facility fee, except when the services are provided to a patient on a hospital campus. An "affiliated health care provider" is defined as an "individual, entity, corporation, person, or organization, whether for profit or nonprofit, that furnishes, bills, or is

paid for health care service delivery in the normal course of business, and includes, but is not limited to, health systems, hospitals, and provider-based clinics."<sup>1</sup>

A "facility fee" would be defined as "any separate charge or billing by a provider-based clinic in addition to a professional fee for physicians' services that is intended to cover building, electronic medical records systems, billing, and other administrative and operational expenses, regardless of the modality through which the health care services were provided."

House Bill 2378 would define a "provider-based clinic" as:

The site of a clinic or provider office that is owned or operated, in whole or in part, by a hospital licensed under chapter 70.41 RCW or a health system that operates one or more hospitals licensed under chapter 70.41 RCW, is licensed as part of the hospital, and is primarily engaged in providing diagnostic and therapeutic care including medical history, physical examinations, assessment of health status, and treatment monitoring. This does not include facilities designated as rural health clinics, critical access hospitals, or sole community hospitals.

In effect, House Bill 2378, as written, would prevent any entity from billing a facility fee, unless the service was provided on a hospital campus or in a rural health clinic, critical access hospital, or sole community hospital.

It is critical to understand how prohibitions like the one proposed in House Bill 2378 would affect the viability of ASCs in Washington State as well as patient access to affordable outpatient surgical care.

### Washington Licensing of Ambulatory Surgery Facilities

In Washington, ASCs are licensed by the Washington Department of Health as "ambulatory surgical facilities."<sup>2</sup> An ambulatory surgical facility refers to:

[A]ny distinct entity that operates for the <u>primary purpose of providing specialty</u> <u>or multispecialty outpatient surgical services</u> in which patients are admitted to and discharged from the facility within 24 hours and do not require inpatient hospitalization, whether or not the facility is certified under Title XVIII of the federal social security act. An ambulatory surgical facility includes one or more surgical suites that are adjacent to and within the same building as, but not in, the office of a practitioner in an individual or group practice, if the primary purpose of the one or more surgical suites is to provide specialty or multispecialty outpatient surgical services, irrespective of the type of anesthesia administered in the one or more surgical suites. An ambulatory surgical facility that is adjacent to and within the same building as the office of a practitioner in an individual or

<sup>&</sup>lt;sup>1</sup> H.B. 2378, 68<sup>th</sup> Leg., 2024 Reg. Sess. (Wash. 2024).

<sup>&</sup>lt;sup>2</sup> RCW 70.230.010(1).

group practice may include a surgical suite that shares a reception area, restroom, waiting room, or wall with the office of the practitioner in an individual or group practice.

### (Emphasis added.)

The defining characteristics of an ambulatory surgical facility are that it is a distinct entity that operates for the primary purpose of providing specialty or multispecialty outpatient surgical services in which patients are admitted to and discharged from the facility within 24 hours and do not require inpatient hospitalization. It should be noted that chapter 70.230 RCW does not apply to an ambulatory surgical facility that is maintained and operated by a hospital licensed under chapter 70.41 RCW.

### **Medicare-certified Ambulatory Surgical Centers**

The Centers for Medicare and Medicaid Services ("CMS") certifies ASCs to provide surgical services to Medicare beneficiaries. CMS defines an ASC as:

[A]ny distinct entity that operates <u>exclusively for the purpose of providing surgical</u> <u>services</u> to patients not requiring hospitalization and in which the expected duration of services would not exceed 24 hours following an admission. The entity must have an agreement with CMS to participate in Medicare as an ASC, and must meet the conditions set forth in subparts B and C of this part.<sup>3</sup>

### (Emphasis added.)

Under state and federal law, an ASF or ASC provides primarily or exclusively surgical services and is not licensed or certified as a hospital. <u>As discussed below, an ASF and ASC is</u> reimbursed only for outpatient surgical services through payment of only a facility fee.

### **Payment of Facility Fees to ASCs**

ASC services include "the combined facility services and covered ancillary services that are furnished in an ASC in connection with covered surgical procedures." "Facility services" are those "services that are furnished in connection with covered surgical procedures performed in an ASC as provided in § 416.164(a) for which payment is included in the ASC payment established under § 416.171 for the covered surgical procedure."

Medicare, and most commercial health insurance payors, pay ASCs for the following "facility services":

- 1. Nursing, technician, and related services;
- 2. Use of the facility where the surgical procedures are performed;
- 3. Any laboratory testing performed under a CLIA certificate of waiver;

<sup>&</sup>lt;sup>3</sup> 42 C.F.R. § 416.2.

- 4. Drugs and biologicals for which separate payment is not allowed under the hospital outpatient prospective payment system ("OPPS"), with the exception of non-opioid pain management drugs and biologicals that function as a supply when used in a surgical procedure;
- 5. Medical and surgical supplies not on pass-through status;
- 6. Equipment;
- 7. Surgical dressings;
- 8. Implanted prosthetic devices;
- 9. Implanted DME and related accessories and supplies not on pass-through status;
- 10. Splints and casts and related devices;
- 11. Radiology services for which separate payment is not allowed under the OPPS and other diagnostic tests or interpretive services that are integral to a surgical procedure, except certain diagnostic tests for which separate payment is allowed under the OPPS;
- 12. Administrative, recordkeeping and housekeeping items and services;
- 13. Materials, including supplies and equipment for the administration and monitoring of anesthesia; and
- 14. Supervision of the services of an anesthetist by the operating surgeon.<sup>4</sup>

CMS expressly excludes physicians' services (including the surgical procedures and all preoperative and postoperative services that are performed by a physician) and the services of an anesthetist from an ASC's reimbursement.<sup>5</sup>

Washington's Apple Health program adopts similar standards for the Washington Medicaid program.<sup>6</sup> Under the Apple Health program, ASCs are paid a "facility payment (maximum allowable fee) [that] includes all the following:"

The client's use of the facility, including the operating room and recovery room;

- 1. Nursing services, technician services, and other related services;
- 2. Drugs, biologicals, surgical dressings, supplies, splints, casts, appliances, and equipment related to the care provided;
- 3. Diagnostic or therapeutic items and services directly related to the surgical procedure;
- 4. Administrative, recordkeeping, and housekeeping items and services; and
- 5. Materials and supplies for anesthesia.<sup>7</sup>

<sup>&</sup>lt;sup>4</sup> 42 C.F.R. § 416.164(a).

<sup>&</sup>lt;sup>5</sup> 42 C.F.R. § 416.164(c).

<sup>&</sup>lt;sup>6</sup> Ambulatory Surgery Centers Billing Guide, at 16 (July 1, 2022), available at,

https://www.hca.wa.gov/assets/billers-and-providers/Ambulatory-surg-ctrs-bg-20220701.pdf.

Like Medicare, the Apple Health program excludes physicians' professional services from the fee that ASCs receive.<sup>8</sup>

### <u>Unlike hospitals, ASCs do not receive assignment from physicians to bill for their</u> professional services. An ASC's reimbursement is based solely on the facility fee it receives. Without that facility fee, an ASC receives no compensation for the services it provides and would receive no revenue.

### **Cost Savings of ASCs**

A number of studies have found that outpatient procedures performed in provider-based clinics or hospital outpatient departments ("HOPDs") are more expensive than when those same procedures are performed in ASCs.<sup>9</sup> While provider-based clinics or HOPDs may perform many of the same procedures as ASCs, they generally cost more. In addition, unlike ASCs, many provider-based clinics or HOPDs bill and collect for the professional service and a facility fee. In such situations, patients can often be left unaware of the true cost of a procedure, which appears to be the issue House Bill 2378 is aimed at addressing. ASCs are generally the less costly option for many people seeking outpatient procedures.

As the Board continues to consider how to best protect the public from surprise facility fees and lower health care costs, we would respectfully ask the Board to consider the effect such prohibitions would have on ASCs.

We appreciate the opportunity to discuss the matter with the Board. Should you have any questions regarding the above comments, or if we could provide any additional clarification that will assist the Board, please do not hesitate to contact us directly.

Regards,

STUDEBAKER NAULT, PLLC

Emily R. Studebaker

cc: Board of Directors, Washington Ambulatory Surgery Center Association

<sup>8</sup> Id.

<sup>&</sup>lt;sup>9</sup> See, e.g., Hospital Outpatient Prices Far Higher, Rising Faster than Physician Sites, Blue Health Initiative, at 1 (Dec. 2023) ("HOPD common procedure prices were substantially higher — in some cases, five times more expensive – than when performed in an ASC or office setting."); see also, Miho J. Tanaka, MD, Ambulatory Surgery Centers Versus Hospital-based Outpatient Departments: What's the Difference?, American Academy of Orthopedic Surgeons (Sept. 1, 2019), available at https://www.aaos.org/aaosnow/2019/sep/managing/managing02/ ("Payment rates for the same procedures are lower in ASCs than in HOPDs. Procedures performed in ASCs are reported to cost Medicare 53 percent of the amount paid to HOPDs.").





# **Stakeholders Committee Update to Cost Board**

Meeting held on Wednesday, August 21, 2024

Welcome new committee member, MicheleRitala

State Protections Against Medical Debt Presentation

- Maanasa Kona, J.D., L.L.M., Center on Health Insurance Reforms
- Based on Commonwealth Fund report <u>State Protections Against Medical Debt</u>
- Medical Debt Policy Prioritization Discussion
  - First conversation about policy prioritization
  - Conversation will continue at November meeting when consumer groups will talk about impacts of medical debt in Washington
- Next meeting: Wednesday, November 20, 2024

### Consumers

- What is the consumer burden of medical debt, including trade-offs and challenges?
- Lower high interest rates that apply to medical debt.
- Limit garnishment of wages and savings related to medical debt, such last session's <u>HB 2119</u>.
- Link amount of allowable medical debt that can be pursued to a patient's income level and/or a specific set of charges.
- Create a "bill of rights" process for uninsured or underinsured patients.

### Collectors

- Prohibit credit reporting companies from including medical debt on credit reports sent to creditors when it is not allowed to be considered.
- Require additional measures of debt collectors, such as enhanced screening for charity care or other notification processes.
- Prohibit lenders from using medical devices as collateral and ban the repossession of medical devices like wheelchairs and prosthetic limbs if the loan is not repaid.

### Hospitals

- Require standardized screening for hospitals for charity care.
- Further implement and enforce existing hospital charity care laws.
- Require hospitals or health care facilities to notify people they are going to be sent to collections with a reasonable amount of time to respond and make payment.
- Unpack hospital/provider price variation, using past presentations and recent WA Health Alliance data

### Insurers

• Address plans with increasingly high premiums, deductibles, and co-payment obligations.

Questions or Ideas Submitted by Members Tab 5



# Data Issues Committee Update to Cost Board

Meeting held on Wednesday, August 21, 2024

Welcome new committee member, David DiGiuseppe

- Business Oversight review
  - Policy options selected at retreat in February 2024
  - Current state of Business Oversight presented to the Cost Board and committee
- Business Oversight Data Collection Panel
  - Discussion throughlines and questions
  - Department of Health expected to present at the next meeting
- Next meeting: Wednesday, November 20, 2024

Tab 6



# Increasing the primary care expenditure ratio: Cost-per-year estimates

Follow-up presentation to the Health Care Cost Transparency Board regarding the recommendations of the Advisory Committee on Primary Care

September 2024


# Legislative directive

- In Senate Bill 5589 (2022), Washington established a goal of spending 12% of total heath care expenditures on primary care.
- The Legislature directed the Cost Board to:
  - Define and measure primary care spending.
  - Develop recommendations on how to increase primary care expenditures (PCE) to 12% of total health care expenditures.
- To support this effort, the Cost Board formed the Advisory Committee Primary Care



### Advisory committee's recommendation

Recommended a package of strategies to increase the PCE ratio. The package includes two policy recommendations for legislative action, and endorsement of five multi-stakeholder efforts already underway in Washington.

#### **Policy recommendations**

Strategies requiring legislative action

- 1. Increase PCE
- 2. Increase Medicaid reimbursement
- 3. Multi-payer alignment policy
- 4. Patient engagement policy
- 5. Workforce development
- 6. Use of alternative payment models
- 7. PCE measurement



Committee endorsements

Strategies already underway or those that can be implemented without legislative action



### **Recommendation #1: Increase PCE**

#### Recommend that the:

- Legislature establish a goal to increase primary care spending by two percentage points per year until Washington achieves a 12% PCE ratio.
- Office of the Insurance Commissioner (OIC) submit a report to the Legislature by 2026 proposing how payers will be held accountable for achieving PCE targets, beyond publicly reported transparency measures. This report should include making recommendations for changes to the OIC's regulatory oversight authority, if necessary.
- Legislature require agencies to publicly report PCE ratios of all carriers (HCA, OIC, Washington Health Benefit Exchange (HBE)).



At the July 2024 Cost Board meeting, board members asked: How much would a 2% increase cost per year?



### Ways to reach 12% PCE ratio target

PCE ratio =  $\frac{\text{Primary care spend (numerator)}}{\text{Total spend (denominator)}}$ 

Spend = price x utilization

Increase primary care spend without decreasing overall health care spend

- Numerator increases
- Denominator stays the same
- Denominator stays the same only if there's spending reductions on other services
- Decrease non-primary care spend
  - Numerator stays the same
  - Denominator decreases



# Important methodology notes

#### This is a rough estimate

- To provide a timely response, this estimate assumes that the total spend (the denominator) will remain static (not changing) as primary care spend increases.
- Precise estimate will require actuarial modeling and additional time.

#### There is no perfect data source for the entirety of Washington

- This estimate uses Onpoint's assessment using Washington All Payer Claims Database (WA-APCD) data
  - Includes some commercial, Medicare Advantage, and Medicaid plans
  - Does not include self-funded plans or TriCare
- Onpoint's assessment uses old Office of Financial Management primary care definitions, not newly approved primary care definition from the advisory committee.

#### Cost of increase is spread across the system

Cost implications or taxpayers (federal, state), employers, and consumers.



# How much would a 2-percentage point increase in PCE cost?

#### • The 2022 PCE ratio is 4.2%.

PCE ratio =	Primary care spend (numerator)	=	\$1.33 billion
	Total spend (denominator)		\$31.75 billion

- If the PCE was 6.2% (instead of 4.2), there would have been an additional \$635 million in primary care spend (spread across funding sources).
- If the PCE was 5.2% (instead of 4.2), there would have been an additional \$317.5 million in primary care spend.



# Increasing PCE may lead to total cost of care decreases, depending on how it's done

- Increased primary care spend can decrease total cost of care overall
  - Better access to primary care can prevent the need for expensive specialty and acute care, particularly unnecessary emergency department visits.
  - Multiple state and federal program evaluations have shown that primary care investment can lead to lower overall spending.
- Increased primary care spend can increase total cost of care while promoting improved health outcomes
  - Better access to primary care can also increase the use of specialty and acute care when the primary care provider identifies conditions or issues that need additional treatment.
  - This increased utilization is appropriate to improve health.
- The context, content, and timing of increase primary care utilization are critical to determining the effect on the overall spend ratio.



### The Cost Board should vote to:

Recommend these policies (require legislative action):

- 1. Increase PCE ratio by two percentage points annually until Washington achieves a PCE ratio of 12%.
- 2. Increase Medicaid reimbursement for primary care to no less than 100% of Medicare no later than 2028.
- Endorse these strategies to increase PCE (already underway or don't require legislative action):
  - 1. Multi-payer alignment policy
  - 2. Patient engagement policy
  - 3. Workforce development
  - 4. Use of alternative payment models
  - 5. PCE measurement



# Tab 7







Facility Fees: Recap and Follow-up Discussion

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#### FACILITY FEES – RECAP ON REPORTING

#### $\gg~$ The issue:

- >> Hospitals and some clinics charge fees in addition to and not directly related to the service provided
- $\gg$  As consolidation has increased, so has the use of facility fees
- All hospitals with provider-based clinics that bill a separate facility fee must report to DOH as part of year-end financial reporting:
  - $\gg$  The number of entities in their network that charge and # of visits
  - $\gg$  Overall revenue collected and the price range of the fees

#### What isn't reported?

- >> Not capturing all entities or locations that charge a facility fee in WA State
- >> Not capturing which services have a facility fee charged
- >> Not able to quantify impact on consumer

In 2022, hospitals in Washington collected more than \$125 million in revenue from facility fees.

The average facility fee assessed was \$100 per patient encounter in both 2021 and 2022.

#### FACILITY FEES RECAP: ADVANCE NOTICE FOR PATIENTS

#### What is required now?

- 1. Prior to the delivery of nonemergency services, a provider-based clinic that charges a facility fee shall provide a notice to any patient that
  - >> That the clinic is licensed as part of the hospital
  - >> That the patient may receive a separate charge or billing for the facility component, which may result in a higher out-of-pocket expense
- 2. Must also post prominently in locations easily accessible and visible to patients, including website

#### What is Not Required:

Not all clinics aligned in a system are required to give notice -

- X-rays, testing, therapy, pharmacy or educational services
- Designated as rural health clinics

Ambulatory surgical centers or other providers unaffiliated with hospitals/health systems are not required to give advanced notice

#### POTENTIAL RECOMMENDATIONS: COLLECT MORE INFORMATION EFFICIENTLY

#### **Billing & Ownership Transparency**

- Require hospital-owned and -affiliated providers to acquire and include unique National Provider Identifiers (NPI) specific to the location of care on all claims so data can be collected via the APCD.
- Monitor health care provider affiliations and acquisitions.

#### **Outpatient Facility Fee Reporting Requirements**

 Require hospitals to report on outpatient facility fee billing, including the locations charging facility fees and the revenue from those fees, as well as the volume and amounts of facility fees by service, payer, and location. **Colorado:** requires every off-campus location of a hospital to obtain a unique identifier number (NPI) and include that identifier on all claims for care provided at the applicable location

**Massachusetts Health Policy Commission:** Does not have a unique NPI requirement but maintains a *Provider Registry* on ownership and affiliation, working closely with the Center for Health Information and Analysis (CHIA) that collects data for Massachusetts All Payer Claims Database (APCD)

Federal lawmakers and other states are considering similar proposals Could also be helpful for business oversight increased transparency

- Several states, including <u>Connecticut</u>, <u>Indiana, and Maine</u>, have begun to move in this direction.
- Eliminates the problem of patients being charged two different types of cost sharing or, in some cases, facing the full facility fee bill themselves.
- Sould lead to increases in charges for professional fees or other hospital services, depending upon negotiated relationships between professionals and hospitals and the balance of market leverage between providers and insurers
- MA Commission had recommended to lawmakers to prohibit fees for common services such as lab tests, basic imaging and diagnostic services as well as physician office visits.

#### POTENTIAL RECOMMENDATION: ELIMINATE FACILITY FEES FOR SOME PROCEDURES

#### Potential Facility Fee Billing Prohibitions

Prohibit hospital-owned and affiliated facilities from charging facility fees for specified outpatient services, such as those that can be safely and effectively provided outside of a hospital setting

>>> Use the codes recommended by MedPAC to determine which services.

#### **CONNECTICUT'S OUTPATIENT FACILITY FEE REQUIREMENTS**

- Prohibit hospital-owned or operated facilities from charging fees for outpatient Evaluation & Management and assessment services at off-campus locations, including telehealth.
- Beginning July 1, 2024, this prohibition extends to on-campus locations as well, <u>excludes emergency departments</u> and certain types of observation stays, wound care, orthopedics, anticoagulation, obstetrics, and solid organ transplant services
- > No separate copayment on off-campus outpatient facility fees (for services and procedures for which these fees are still allowed to be charged)
- >> Bars health care providers from collecting more than the insurer-contracted facility fee rate when consumers have not met their deductible
- Some and the second second
- >> Annual hospital reporting on outpatient facility fee-related data

Site Neutral Payment Caps are under discussion at the federal level

#### POTENTIAL RECOMMENDATION: ELIMINATE FACILITY FEES FOR SOME PROCEDURES AND CAP FEES

#### **Site-Neutral Payment Caps**

Prohibit hospital-owned and -affiliated facilities from charging facility fees for specified outpatient services **AND** 

Cap provider reimbursement for these services (e.g., at a percentage of Medicare rates or the median price insurers pay independent physician offices in the same area).

#### MEDPAC'S SUGGESTED PROCEDURES FOR SITE NEUTRALITY

- The Medicare Payment Advisory Commission (MedPAC) has identified dozens of services that are low risk and could safely be provided in a physician office in its June 2023 recommendations for site neutral payments under Medicare.
- >> The price limits could be applied just to off-campus outpatient locations or to both onand off -campus outpatient departments.
- >> Aligns with a core MedPAC principle: "If it is safe and appropriate to provide a service in different settings, Medicare should not pay more for that service in one setting than in another."
- >> A site-neutral payments approach would significantly reduce the variation in prices for the same service provided in different locations outside of hospitals themselves, eliminating the highest ones charged.
- Suggested ambulatory services include clinic visits, some drug administration, some imaging services, nerve injections, skin procedures, cast applications, diagnostic tests, pathology services, and others



# **Site-neutral payment**

**Massachusetts Health Policy Commission** 

David Auerbach, PhD

**Senior Director of Research** 

September 19, 2024

# Many common ambulatory care services are routinely provided across different settings of care.



Percentage of each service type provided in each setting, Massachusetts commercially-insured patients, 2021



#### **Background on Payment Differentials by Site of Care**



- Although these services are provided across many care settings, payers typically pay more for the same services when provided in hospital outpatient departments (and other facilities).
  - Payments typically include both a professional fee and a "facility fee".
- These price differences reflect market leverage and the payment practice of paying more to reflect higher hospital overhead regardless of resources use. While this makes sense in the case of an emergency department, many HOPDs are identical to physician office settings and services and resources used are the same across settings.
- Medicare currently pays site-neutrally for <u>some</u> services (e.g., administered drugs,<sup>1</sup> labs, mammography and some evaluation and management visits), but payments for most other services vary by site.
  - MedPAC has recommended expanding site-neutral payments much more broadly to include services such as drug administration, imaging, skin and nerve procedures, tests and endoscopies.<sup>2</sup>

Commercial payers pay more for services in HOPDs in most of these cases.

#### **Implications of Payment Differentials by Site of Care**



- Due to the higher commercial prices in these settings, consumers also typically pay more for the same services when provided in hospital outpatient departments in the form higher out of pocket obligations at the point of service (e.g. deductibles, coinsurance) and in higher overall premiums.
- In addition to increasing spending by paying more than necessary to efficiently deliver care this practice encourages consolidation of office-based practices into hospital-based health systems (vertical integration), to capture the higher payments and profits.
  - This consolidation further increases prices and utilization of other services.<sup>1-3</sup>
- These dynamics are particularly relevant to Massachusetts, which has a 47% higher use of hospital outpatient visits, on a per capita basis, compared to the U.S. average.

(1) Sinaiko, Anna D., et al. "Utilization, Steering, and Spending in Vertical Relationships Between Physicians and Health Systems." JAMA Health Forum. Vol. 4. No. 9. American Medical Association, 2023. (2) Post, Brady, et al. "Hospital-Physician Integration Is Associated With Greater Use Of Cardiac Catheterization And Angioplasty: Study examines hospital-physician integration and use of cardiac catheterization and angioplasty." Health Affairs 42.5 (2023): 606-614.

(3) Laurence C. Baker, M. Kate Bundorf, and Daniel P. Kessler, "Vertical Integration: Hospital Ownership of Physician Practices Is Associated with Higher Prices and Spending," Health Affairs, Vol. 33, No. 5, May 2014

# The price of a basic lipid panel was twice as high when performed in a HOPD rather than an office or independent lab.



Price distribution of a lipid panel (a common test that measures the amount of cholesterol and other fats in the blood), by setting of care, 2021



the Centers for Medicare and Medicaid Services, Clinical Laboratory Fee Schedule (2021)

# Commercial prices and cost sharing for common lab tests were 4-7 times as high in some hospitals compared to prices received by independent labs and some office settings.



Cost of a 50-item lab market basket per 100 patients, including cost-sharing, by Massachusetts provider, 2021



Notes: For each provider, the same 50 procedure codes are evaluated using a fixed statewide volume (computed using 2019 data) and provider-specific mean service prices in 2021 for each procedure code. Providers with fewer than 20 service encounters for any individual procedure code have imputed values for that procedure code and are not included if more than 25 procedure codes would have to be imputed. Sources: HPC analysis of Center for Health Information and Analysis All-Payer Claims Database, V2021, 2021.

# The average commercial HOPD price of an abdominal CT scan was \$1,335 while 5% were paid above \$2,843. The average office price was \$839.



Price distribution of abdominal CT, by setting of care, 2021



Sources: HPC analysis of the Center for Health Information and Analysis (CHIA) All-Payer Claims Database, V2021, 2021; HPC analysis of information from the Centers for Medicare and Medicaid Services, Medicare Physician Fee Schedule (2021)

# The average Massachusetts commercial price paid for Neulasta in HOPDs was \$6,308 with 5% of prices exceeding \$12,856, compared to an average of \$3,204 in office settings.



Price distribution of Neulasta (which helps to reduce the chance of infection after receiving chemotherapy), by setting of care, 2021



Notes: Neulasta can be given as an injection or as a patch applied to the skin, branded as Neulasta Onpro. This exhibit shows prices for Neulasta OnPro (identified using CPT code J2505). Sources: HPC analysis of Center for Health Information and Analysis Massachusetts All-Payer Claims Database, V2021, 2021. HPC analysis of information from the Centers for Medicare and Medicaid Services, ASP Drug Pricing Files (2020-2021).

#### **2023 Health Care Cost Trends Report Policy Recommendations**



#### POLICY RECOMMENDATIONS

- 1. MODERNIZE THE COMMONWEALTH'S BENCHMARK FRAMEWORK TO PRIORITIZE HEALTH CARE AFFORDABILITY AND EQUITY FOR ALL
- 2. CONSTRAIN EXCESSIVE PROVIDER PRICES
- 3. ENHANCE OVERSIGHT OF PHARMACEUTICAL SPENDING
- 4. MAKE HEALTH PLANS ACCOUNTABLE FOR AFFORDABILITY
- 5. ADVANCE HEALTH EQUITY FOR ALL
- 6. REDUCE ADMINISTRATIVE COMPLEXITY
- 7. STRENGTHEN TOOLS TO MONITOR THE PROVIDER MARKET AND ALIGN THE SUPPLY AND DISTRIBUTION OF SERVICES WITH COMMUNITY NEED
- 8. SUPPORT AND INVEST IN THE COMMONWEALTH'S HEALTH CARE WORKFORCE
- 9. STRENGTHEN PRIMARY AND BEHAVIORAL HEALTH CARE

**Constrain Excessive Provider Prices.** As found in previous cost trends reports, prices continue to be the primary driver of health care spending growth in Massachusetts. To address the substantial impact of high and variable provider prices, the HPC recommends the Legislature enact limitations on excessively high commercial provider prices, establish site-neutral payments for routine ambulatory services, and adopt a default out-of-network payment rate for "surprise billing" situations.

- Limit Excessive Provider Prices
- Require Site-Neutral Payment
- Adopt Default Out-of-Network Payment Rate





Facility Fees: Recap Wrap Up and Discussion

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#### You have heard:

- >> What information is and isn't collected about facility fees in Washington
- >> What is and isn't required by hospitals and health systems to inform patients about facility fees in Washington
- > What different states and the federal Medicare Payment Advisory Commission (MedPAC) have implemented or are considering to address facility fees

>> Now some potential recommendations for your consideration

#### DISCUSSION AND VOTE ON RECOMMENDATIONS: #1 & #2 EFFICIENTLY COLLECT MORE INFORMATION ON FACILITY FEES

#### Recommendation #1: Outpatient Facility Fee Reporting Requirements

>> Require hospitals to report on outpatient facility fee billing, including the locations charging facility fees and the revenue from those fees, as well as the volume and amounts of facility fees by service, payer, and location.

#### Recommendation #2: Billing & Ownership Transparency

>> Require hospital-owned and -affiliated providers to acquire and include unique National Provider Identifiers specific to the location of care on all claims so can track via the All Payer Claims Database. Monitor health care provider affiliations and acquisitions.

#### DISCUSSION AND VOTE ON RECOMMENDATIONS: #3 ELIMINATE FACILITY FEES FOR SOME PROCEDURES

#### Recommendation 3: Facility Fee Billing Prohibitions

>> Prohibit hospital-owned and -affiliated facilities from charging facility fees for specified outpatient services, such as those that can be safely and effectively provided outside of a hospital setting (i.e., lab tests, basic imaging and diagnostic services as well as physician office visits) >> Determine which services by applying the codes recommended by MedPAC

Massachusetts Health Policy Commission Cost Trends Report 9.15.2021 "Require site-neutral payments for certain common ambulatory services (e.g., basic office visits) and limit the cases in which both newly licensed and existing sites can bill as hospital outpatient departments and require clear disclosure of facility fees to patients, prior to delivering care."

#### DISCUSSION AND VOTE ON RECOMMENDATIONS: #4 SITE NEUTRAL FACILITY FEES FOR SOME PROCEDURES

#### Recommendation 4: Site-Neutral Payment Caps

>> Prohibit hospital-owned and -affiliated facilities from charging facility fees for specified outpatient services

#### AND

Cap provider reimbursement for these services (e.g., at a percentage of Medicare rates or the median price insurers pay independent physician offices in the same area).

#### MedPAC RECOMMENDATION

"The Congress should more closely align payment rates across ambulatory settings for selected services that are safe and appropriate to provide in all settings and when doing so does not pose a risk to access. COMMISSIONER VOTES: YES 17 • NO 0 • NOT VOTING 0 • ABSENT 0"

#### **REFERENCES ON FACILITY FEES**

- RCW 70.01.040 Re: Facility Fees <a href="https://app.leg.wa.gov/rcw/default.aspx?cite=70.01.040">https://app.leg.wa.gov/rcw/default.aspx?cite=70.01.040</a>
- Connecticut: <u>Facility Fees (ct.gov)</u>
- Maine Recommendations: <u>https://www.pressherald.com/2024/04/19/maine-lawmakers-approve-slimmed-down-version-of-hospital-facility-fee-bill/</u>
- Massachusetts Recommendations: <u>https://www.mass.gov/doc/2021-health-care-cost-trends-report/download</u>
- NASHP: <u>https://nashp.org/combat-rising-health-care-costs-by-limiting-facility-fees-with-new-nashp-model-law/</u>
- <u>https://unitedstatesofcare.org/wp-content/uploads/2023/06/State-Successes-Passing-Laws-to-</u> <u>Promote-Fair-Billing\_Facility-Fees.pdf</u>
- <u>https://www.pressherald.com/2022/08/21/hidden-charges-denied-claims-medical-bills-leave-patients-confused-frustrated-helpless/</u>
- Medicare Payment Advisory Commission (MEDPAC) recommendations: Jun23 Ch8 MedPAC Report To Congress SEC.pdf

Tab 8





### Final Report on Health Care Affordability

Presentation to Health Care Cost Transparency Board

Jane Beyer, Senior Health Policy Advisor Nico Janssen, Senior Health Policy Analyst September 19, 2024


# Legislative direction



## Legislative direction

- In 2023, the Legislature directed the Office of the Insurance Commissioner and the Office of the Attorney General to evaluate policy options that could improve overall affordability for consumers, employers and taxpayers.
  - Preliminary Reports December 1, 2023
  - Final report <u>August 1, 2024</u>

Source: ESSB 5187, Sec 144(13) & Sec. 126(33)



# Health Care Costs are Rising Regardless of the Source of Health Coverage



#### Source of Health Coverage for Washington Residents 2022



# Key Findings from the Preliminary Report



Final Report on Health Care Affordability

5

## OIC's Preliminary Report

- The structure of Washington's current health care system
- 2. An overview of potential policy options to improve health care affordability



WWW.HEALTHMANAGEMENT.COM

#### WA OIC Preliminary Report on Health Care Affordability

November 29, 2023

Prepared By Health Management Associates

With an Introduction From The Office of the Insurance Commissioner





## Vertical Integration and Horizontal Consolidation Among Providers and Facilities

- 40 of the 101 hospitals in the state are part of the five largest hospital systems
- 79.51% of all licensed beds are part of multi-hospital systems
- In 2022, 9% of hospital systems owned skilled nursing facilities (SNFs), 82% owned hospital-affiliated clinics, 28% owned freestanding clinics, and 13% own a home health agency
- Approximately 50% of physicians are employed by hospitals and of these, 65.6% are employed by multi-hospital systems



## Vertical Integration Among Insurers

- Insurers or their holding companies are vertically integrated with other parts of the health care system, including:
  - Pharmacy benefit managers (PBMs)
  - Pharmacy services
  - Physician services
  - Health care benefit managers
  - Third-party administrators
  - Data and analytics
- These companies "touch" many aspects of the care that Washingtonians receive



## Private Equity in WA's health care system

- From 2014–2023, there were 97 private equity acquisitions within the health care sector in Washington State
- Key investment areas: specialists (dermatology, ophthalmology, gastroenterology, primary care, OB/GYN, radiology, orthopedics, oncology, urology, and cardiology) and other health care facilities and services, e.g. hospice and home health care
- Private equity involved in physician staffing companies:
  - TeamHealth 1 of 6 largest emergency medicine staffing companies nationally
  - US Anesthesia Partners Operates in 8 states and the largest majority physician-own + led anesthesia group in the PNW



Establish a reinsurance program in the individual and small group markets

Increase the medical loss ratio standard

# Use reference-based pricing

# Use hospital global budgeting

Meeting the Health Care Cost Transparency Board Targets

\* Referred to Create an all-payer model for hospital services, as in Maryland , in the legislation



# Establish a reinsurance program for individual and/or small group heath plans



## **Reinsurance Program: Markets Impacted**





### Reinsurance Program: Background

- Reinsurance programs lower premiums for consumers by paying a portion of high-cost claims, giving more certainty to health insurers
- 17 states have reinsurance programs, and these programs lowered premiums from 5% to 38% in 2022
- Washington considered reinsurance in 2018 but did not enact it due to the potential cost to the state
- Reinsurance programs mostly impact people not eligible for premium subsidies through the Washington Health Benefit Exchange
- This report estimates the impact of a reinsurance program that would reduce premiums by <u>10%</u>



# Reinsurance Program: Impacts of a 10% Premium Reduction

10% Premium Reduction thru Reinsurance in the Individual Market, 2025–2026

Metric	2025 (ARPA)	2026 (No ARPA)
2025 Enrollment Without Reinsurance	251,000	188,000
2025 Enrollment With Reinsurance	255,000	192,000
Total Premiums	\$1,765,100,000	\$1,555,300,000
Approximate Reinsurance Dollars Needed	\$176,000,000	\$153,000,000
Federal share thru "pass-through"	\$134,100,000	\$93,900,000
State share	\$41,900,000	\$59,100,000
Pass-Through Savings Percent	76%	61%

<sup>11</sup> The American Rescue Plan Act (ARPA) enhanced APTC subsidies beginning in April 2021, increasing the absolute amount of APTC paid and thereby boosting the federal pass-through amounts by nearly 30 percent. The enhanced ARPA subsidies are due to expire at the end of 2025. Assuming that they are not extended, federal pass-through funding will be lower in 2026 than in 2025.



# Reinsurance Program: Impacts of a 10% Premium Reduction

#### 10% Premium Reduction thru Reinsurance, 2025–2029

Metric	Individual ACA	Small Group
Market Enrollment	192,000 to 289,000	215,000 to 279,000
Impact on Premiums	\$744 to \$999	\$765 to \$1,176
Aggregate Savings to Consumer		
(millions)	\$173.0 to \$219.0	\$164.0 to \$328.0
State Funding Needed (millions)	\$42.0 to \$84.0	\$147.0 to \$294.0

\*\*Figures offer a potential range of impact across each year of the 5-year period, and are not aggregated

<sup>11</sup> The American Rescue Plan Act (ARPA) enhanced APTC subsidies beginning in April 2021, increasing the absolute amount of APTC paid and thereby boosting the federal pass-through amounts by nearly 30 percent. The enhanced ARPA subsidies are due to expire at the end of 2025. Assuming that they are not extended, federal pass-through funding will be lower in 2026 than in 2025.



### Reinsurance Program: Economic Impact of a 10% Reduction in Small Group Market

Labor Market Effects due to Reinsurance in 2025–2029 (Millions USD)

Wage/Employment Impacts:	Net Impact After Taxes	Total Impact (includes Indirect):
<ul> <li>Increased employment</li> <li>Part-time to Full- time</li> <li>Employee Savings</li> </ul>	<ul> <li>Social Security</li> <li>Medicare</li> <li>Federal income tax</li> </ul>	<ul> <li>+ Indirect Impacts <ul> <li>Household spending</li> </ul> </li> <li>+ Net Impact After Taxes</li> </ul>
\$1,686	\$1,306	\$2,375

The economic model also estimates **\$210.4 million in additional tax revenue** for Washington in 2025–2029.

\*\*Numbers are aggregated across the 5-year period.



**Key Takeaway**: Lowers premiums in targeted markets but requires significant state funding.

### **State Cost Net of Pass-through Funding** (millions USD):

Individual Market: \$42–\$84 million Small Group Market: \$147–\$294 million

#### **Advantages**

- Shown to reduce unsubsidized premiums and potentially increase enrollment
- Greater impact on middle-Income Consumers
- Successfully implemented in 17 states and relatively simple





### Increase insurers' medical loss ratio standard



## Increase the Medical Loss Ratio Standard: Markets Impacted





### Increase the Medical Loss Ratio Standard: Background

- Current federal law requires that insurers spend a minimum amount of premium dollars on medical care or quality improvement – <u>80%</u> for individual/small group market and <u>85%</u> for fully-insured large group market
- Insurers that don't meet this ratio must return excess to enrollees and/or employers through refunds or rebates
- This report studied the impact of increasing the standard to 88%
- Most insurers in Washington have <u>neared or met the 88%</u> standard in recent years



# Increase the Medical Loss Ratio Standard: Actuarial Impacts

Summary of Impacts: Revised MLR Requirement Set at 88 Percent, 2025–2029

Metric	Individual ACA	Small Group	Fully Insured Large Group
Impact on Enrollment	189,000 to 252,000	303,000 to 304,000	1,063,000 to 1,065,000
Impact on Premiums	\$616 to \$829	\$451 to \$535	\$577 to \$674
Aggregate Savings	\$37.1 to \$45.4	\$17.2 to \$28.8	\$36.1 to \$50.6

\*\* Figures offer a potential range of impact across each year of the 5-year period, and are not aggregated



### Increase the Medical Loss Ratio Standard: Economic Impacts in Group Markets

Total Impact of Labor Effects from Medical Loss Ratio Implementation for 2025–2029 (Millions USD)

Wage/Employment Impacts:	Net Impact After Taxes	Total Impact (includes Indirect):
<ul> <li>Increased employment</li> <li>Part-time to Full- time</li> <li>Employee Savings</li> </ul>	<ul> <li>Social Security</li> <li>Medicare</li> <li>Federal income tax</li> </ul>	<ul> <li>+ Indirect Impacts <ul> <li>Household</li> <li>spending</li> <li>Tax Revenues</li> </ul> </li> <li>+ Net Impact After Taxes</li> </ul>
\$1,156	\$895.2	\$1,628

The economic model also estimates **\$144 million in additional tax revenue** for Washington in 2025–2029.

\*\*Numbers are aggregated across the 5-year period.



### Increase the Medical Loss Ratio: Summary

**Key Takeaway**: Provides slightly lower premiums to people with fullyinsured health plans, resulting in modest savings. **State Cost:** None

#### Advantages

- Low cost to administer depending on program design
- No state funding necessary





## Use Reference-Based Pricing



Final Report on Health Care Affordability

### Use Reference-Based Pricing: Markets Impacted





### Reference-Based Pricing: Background

- Establishes standard reimbursement rates for a set of health services that are tied to a defined pricing level, such as a percentage above what Medicare pays.
- Oregon uses reference-based pricing for their state employee programs (and school employees) and has realized significant savings as a result. Also showed savings in Montana when in effect there.
- Washington uses reference-based pricing for the public option plan, Cascade Select. Provider reimbursement is limited to 160% of Medicare in the aggregate. To date, premium increases have been lower than other plans on the Exchange.

\* Potential data issues with Washington's APCD resulted in significant uncertainty on the effects of a reference-based pricing program.



### **Reference-Based Pricing: Actuarial Impacts**

Summary of Impact of Reference-Based Pricing Set at 160% of Medicare 2025–2029

Impact Metric	Description
Cost savings	3% to 19% reduction in health care spending
Enrollment impact	Higher Enrollment due to greater affordability (exact enrollment change dependent on size and scope of program)
Washingtonians affected	Up to entire commercial market (4.3 million), if program caps what providers and facilities can charge, rather than regulating what insurers can pay for services



### Reference-Based Pricing: Economic Impacts

Total Impact of Labor Market Effects from Reference-Based Pricing Set at 160% of Medicare for 2027 (Millions USD)

Wage/Employment Impacts:	Net Impact After Taxes	Total Impact (includes Indirect):
<ul> <li>Increased employment</li> <li>Part-time to Full- time</li> <li>Employee Savings</li> </ul>	<ul> <li>Social Security</li> <li>Medicare</li> <li>Federal income tax</li> </ul>	<ul> <li>+ Indirect Impacts <ul> <li>Household</li> <li>spending</li> <li>Tax Revenues</li> </ul> </li> <li>+ Net Impact After Taxes</li> </ul>
\$227.80	\$176.43	\$320.81

The economic model also estimates **\$24.9 million in additional tax revenue** for Washington in 2027



### Use Reference-Based Pricing: Summary

**Key Takeaway**: Could improve affordability for the greatest number of Washingtonians by addressing the underlying price of health care services, but likely operationally complex to implement

State Cost: No direct costs but substantial operational costs.

### Advantages

- Cost savings achieved by directly affecting the price of health care services
- Can incentivize key services and redistribute health care spending

Increases health care pricing and spending transparency

### Disadvantages

- Complex to implement and administer
- Could cause significant disruption in the health care delivery system



## Use Hospital Global Budgeting



Final Report on Health Care Affordability

## Hospital Global Budgeting: Markets Impacted





### Hospital Global Budgeting: Background

- Hospital Global Budgets establish rates for hospitals that are the same for all payers and set hospital-specific revenue budgets.
- Designed to incentivize hospitals to shift away from increasing revenue by increasing the volume of services they provide and instead adopt measures to control costs and increase efficiency.
- To date, only Maryland has implemented such a model; Washington had a hospital rate-setting statute like Maryland's in the 1970's and '80s that was repealed in 1989.



### Hospital Global Budgeting: Background

- The report studied the impact of limiting hospital cost growth to <u>2.8%</u> per year on a per-person (per capita) basis, to align with Washington Health Care Cost Transparency Board (HCCT Bd.) cost growth benchmark.
- The report evaluated a scenario in which participation is mandatory for all acute care hospitals – <u>except</u> critical access, psychiatric, rehabilitation, and children's hospitals.
- Like Maryland, a global budget should be paired with required care transformation activities (e.g., quality of care and primary care investments).



### Hospital Global Budgeting: Actuarial Impacts

### Summary of Impact of Hospital Global Budget in 2025–2029

Impact Metric	Description
Cost savings	0% to 7.1% reduction in hospital costs (exact savings dependent on program implementation details)
Enrollment impact	Higher enrollment due to greater affordability (exact enrollment change dependent on size and scope of program)
Washingtonians affected	All

\*\*Numbers given offer a potential range of impact across each year of the 5-year period, and are not aggregated



### Hospital Global Budgeting: Economic Impacts

Total Impact of Hospital Global Budgeting over 2025–2029 (Millions USD)		
Wage/Employment Impacts:	Net Impact After Taxes	Total Impact (includes Indirect):
<ul> <li>Increased employment</li> <li>Part-time to Full- time</li> <li>Employee Savings</li> </ul>	<ul> <li>Social Security</li> <li>Medicare</li> <li>Federal income tax</li> </ul>	<ul> <li>+ Indirect Impacts <ul> <li>Household <ul> <li>spending</li> <li>Tax Revenues</li> </ul> </li> <li>+ Net Impact After <ul> <li>Taxes</li> </ul> </li> </ul></li></ul>
\$4,370	\$3,384	\$6,154

The economic model also estimates **\$529.2 million in additional tax revenue** for Washington in 2026-2029

\*\*Numbers are aggregated across the 5-year period.



### Hospital Global Budgeting: Summary

**Key Takeaway**: Has potential to improve affordability for the greatest number of Washingtonians by controlling the growth in hospital costs, but at significant implementation costs.

**State Cost:** Substantial operational costs.





## Impact of Meeting HCCT Board Benchmarks on Health Care Spending and the Economy


# Meeting the HCCT Board Targets: Markets Impacted





# HCCT Board: Background

- Currently *measures and reports on* annual health care cost growth. Can identify providers and insurers with costs that exceed the benchmark
- Potential policy option: add enforcement authority such as imposing performance improvement plans, fines, or other penalties for providers and insurers that exceed the benchmarks
- California, Massachusetts, and Oregon cost boards have enforcement authority



# Impact of Meeting Benchmarks on Spending

#### Table 52: Impact of Meeting Spending Growth Benchmarks for 2025–2029 (Millions USD)

Year(s)	Spending Growth	Projected Savings
2025	3.00%	\$1,420
2026	2.80%	\$1,621
2027	2.80%	\$1,708
2028	2.80%	\$1,801
2029	2.80%	\$1,898
2025-2029	2.84% (Avg)	\$8,447



# HCCT Board: Economic Impacts

## Total Impact of Labor Market Effects from Benchmarks in 2025–2029 (Millions USD)

Wage/Employment Impacts:	Net Impact After Taxes	Total Impact (includes Indirect):
<ul> <li>Increased employment</li> <li>Part-time to Full- time</li> <li>Employee Savings</li> </ul>	<ul> <li>Social Security</li> <li>Medicare</li> <li>Federal income tax</li> </ul>	<ul> <li>+ Indirect Impacts <ul> <li>Household</li> <li>spending</li> <li>Tax Revenues</li> </ul> </li> <li>+ Net Impact After Taxes</li> </ul>
		Талез
\$7,433	\$5,757	\$10,468

The economic model estimates \$927.5 million in additional tax revenue for Washington in 2026-2029

\*\*Numbers are aggregated across the 5-year period.



# Meeting the HCCT Board Targets: Summary

**Key Takeaway**: Directly lowers the growth in health care costs for the entire state, but without any enforcement mechanism, the benchmarks are unlikely to lower health care expenditures or drive significant changes in provider or insurer behavior. **State Cost:** Substantial operational costs.

## Advantages

- Greatest impact on health care costs in the state
- Least intrusive mechanism
- Most flexible approach

## Disadvantages

- Unlikely to be effective without enforcement
- Potentially protects highcost providers and insurers
- Least targeted approach



# Final Affordability Report – In Conclusion

- The five policy options can meaningfully improve health care affordability, benefiting individuals, families, employers and state revenues
- Each option has its own advantages and disadvantages
- The report aims to give policymakers Washington-specific data as they consider approaches to improve health care affordability



# **Questions**?

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Report is available at: <u>https://www.insurance.wa.gov/sites/default/files/documents/oic-final-health-care-affordability-report-073024\_1.pdf</u>

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## Final report on health care affordability

Office of the Insurance Commissioner | August 2024 | Link to full report

#### Key takeaways:

- We studied how five policy options could improve health care affordability for Washingtonians:
  - 1. Creating a reinsurance program;
  - 2. Increasing health insurer minimum medical loss ratio requirements;
  - 3. Using reference-based pricing for health care facility and provider payments;
  - 4. Using hospital global budgeting; and
  - 5. Meeting the Health Care Cost Transparency Board's **cost growth benchmarks.**
- Our analysis shows that **these policy options can meaningfully improve health care affordability**, benefiting individuals, families, employers and state revenues. This report is designed to inform policymakers as they consider approaches to improve affordability.

### How the policies we studied could improve health care affordability\*

	Reinsurance	Medical loss ratio	Reference-based pricing	Hospital global budgeting	Cost growth benchmark
Health care cost savings	10% premium reduction	0.9% to 2.5% premium reduction	3% to 19% annual reduction in health care spending	0% to 7.1% reduction in hospital costs	\$1.4 to \$1.9 billion annual savings
Washingtonians affected	292,000 to 344,700	1.5 to 1.6 million	Up to 4.3 million	Entire state	Entire state
Cost to state	\$42 to \$84 million (individual market); \$147 to \$294 million (small group market)	No direct costs; minimal operational costs	No direct costs; substantial operational costs	No direct costs; substantial operational costs	Currently funded; additional cost if targets enforced.
Advantages	Lowers premiums for some consumers	Low operational cost	Lowers underlying price of health care for consumers and employers	Lowers hospital cost growth for entire state	Lowers health care cost growth for entire state
Disadvantages	Significant state funding needed	Small reduction in premiums	Complex to implement & operate	Significant implementation costs	Unlikely to work without enforcement

## Why we did this study

Rising health care costs are a persistent and growing challenge for Washingtonians and businesses. In response, the Washington state Legislature directed the Office of the Insurance Commissioner (OIC) and the Office of the Attorney General (AGO) to analyze policy approaches to improve health care affordability.

Our <u>preliminary report</u> described the current state of Washington's health care system, provided an overview of policy options, and presented an economic model to evaluate those policies. We found that Washington's health care landscape has changed significantly due to horizontal consolidation and vertical integration across health care providers, facilities, pharmacy benefit managers, and insurers. The <u>AGO's report</u> gave a detailed analysis of antitrust law and policy options on the oversight of health care mergers and acquisitions. This <u>final</u> report provides Washington-specific information and analysis not previously available and is intended to provide options on how to improve health care affordability.

### How we did the study

After we published the preliminary report, we consulted with state legislators and other key organizations to identify which policies to study in more detail. The options we selected could impact different parts of the health care system and health insurance markets.

We used actuarial analysis to estimate these policies' potential impact on health care spending in Washington, either through reductions in health insurance premiums or in the prices paid for health care services. We used economic analysis to show how those health care savings could translate into increased employment, wages, or other effects on the economy. We used Washington-specific health care claims and spending data to do this analysis. The full report describes the data, methodology, and assumptions used. OIC contracted with Health Management Associates to develop the preliminary and final report and conduct the analysis.

### About the policy approaches we studied

- **Reinsurance** helps reduce uncertainty for insurers by paying some or all high-cost claims, based upon either specific costly health conditions or individual or total claim costs.
- **Medical loss ratios** require health insurers in certain insurance markets to spend a minimum amount of the premium dollars they collect on medical care or quality improvement activities.
- **Reference-based pricing** ties the prices for a set of health care services, such as hospital care, to defined pricing levels, such as a percentage of Medicare reimbursement rates. Reference-based pricing directly affects the prices paid for health care services.
- **Hospital global budgeting** gives hospitals a prospectively determined, fixed amount for all inpatient and outpatient services provided to a patient population each year.
- Health Care Cost Transparency Board cost growth benchmarks involve voluntary measures taken by health insurers, health care providers and facilities to reduce the growth in health care costs to meet the benchmarks. This report examines policies that could increase the likelihood that the benchmarks will be met.

## **Considerations for policymakers**

This report discusses important considerations for policymakers related to these policy options – including new laws and regulations that would be needed, costs to the state, the complexity of operating new programs, the importance of monitoring and enforcement, and the advantages and disadvantages of each option.

\*The figures in this analysis are estimates based on actuarial and economic analysis.

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# WA OIC Final Report on Health Care Affordability

July 29, 2024

Prepared By Health Management Associates



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#### **EXECUTIVE SUMMARY**

Historical health care costs in Washington have been growing at a rate higher than the benchmarks set by the Washington State Health Care Cost Transparency Board (HCCT Board).<sup>1</sup> This report examines five policy approaches that, if adopted, could reduce the growth in health care costs. It provides an actuarial analysis estimating the potential savings that four of the policies could yield. In addition, it includes economic modeling that estimates how the reductions in health insurance premiums or health care spending from all five policies would affect Washington's labor market and tax revenues.

The five policy options examined in this report are as follows:

- 1. Establish a reinsurance program in the individual and small group markets. Reinsurance programs help reduce uncertainty for insurers by paying some or all high-cost claims, based upon either specific costly health conditions or individual or aggregate claim costs. The claims-based model, which all but two states with a reinsurance program use, generally pays a portion of the cost for eligible claims between a dollar threshold, called the attachment point, and a dollar ceiling, known as the cap. The insurer pays all claims costs above the cap. Reinsurance affects the individual and small group markets and primarily benefits consumers who are ineligible for a subsidy to help with the cost of insurance. Compared with other policies, reinsurance is relatively simple to implement; however, it requires state funding and a federal waiver from the Centers for Medicare & Medicaid Services (CMS) to obtain appropriate federal funding. It has no direct effect on the prices paid for medical services.
- 2. Increase the medical loss ratio (MLR) standard. The Affordable Care Act (ACA) requires fully insured commercial market health insurers to spend a minimum amount of the premium dollars they collect on medical care or quality improvement activities. The policy option examined in this report would increase this requirement from the current levels set in the ACA—80 percent for the individual and small group markets and 85 percent for the large group market<sup>2</sup>—to 88 percent for all three markets. Increasing the medical loss ratio would be relatively simple to implement compared with other policy options and would apply to all fully insured employer plans and individual health plans.

<sup>•</sup> Self-funded PEBB and SEBB: These are large group self-funded plans that cover public and school employees (Public Employees Benefits Board [PEBB] and School Employees Benefits Board [SEBB]).



<sup>&</sup>lt;sup>1</sup>Health care spending growth in Washington, 2017–2019: Health Care Cost Transparency Board's

health care spending growth benchmark baseline brief (2023). Available at: https://www.hca.wa.gov/assets/program/spending-growth-benchmark-report-2017-2019.pdf

<sup>&</sup>lt;sup>2</sup> The analysis considered the application of various policy options to different markets of the health care coverage space. The following markets were considered and are referenced throughout the report:

Individual market: ACA-compliant direct purchase individual plans sold on Washington Health Benefits Exchange and outside of the exchange.

Small group market: ACA-compliant plans for employers with 2–50 employees; the MLR policy option also includes transitional small group plans in this category.

<sup>•</sup> Fully insured large group market: The large group market includes employer-sponsored fully insured plans for employers with more than 51 employees.

However, the potential health care cost savings are relatively modest because most health insurers in Washington already have MLRs near, at, or above 88 percent. Increasing the medical loss ratio (MLR) does not directly affect the prices paid for medical services; in fact, one way a health insurer could meet the increased MLR requirements would be to pay health care providers higher rates for their services.

3. Use Reference-based pricing (RBP). Reference-based pricing ties the prices for a set of health care services, such as hospital care, to defined pricing levels, such as a percentage of Medicare reimbursement rates. The percentage chosen becomes the reference rate paid for health care services. Reference-based pricing directly affects the prices paid for health care services and therefore addresses the underlying cost of those services. If the policy implemented sets a cap on the rates health insurers may pay for health care services, the policy would affect fully insured large group employer plans, individual health plans, small group health plans, and self-funded PEBB and SEBB plans (i.e., the uniform medical plan).

This report examines the impact of setting a cap at 160 percent of Medicare reimbursement rates. Reference-based pricing could be implemented by capping what health care facilities and providers are allowed to charge. If the policy were implemented by capping health care facility and provider charges, it could affect prices paid in the entire market, including self-funded employer plans. Reference prices also may be set at different levels for different services, making it possible to increase rates for services that the state wants to make more accessible, such as mental health, substance use disorder (SUD), and primary care services.

This analysis finds that reference-based pricing could yield significant cost savings, but the estimates vary depending on the data and assumptions used. Designing, implementing, monitoring and enforcing reference-based pricing is complex and would require significant state resources. A precedent for reference-based pricing has been set in Washington State specific to the Cascade Care Select (public option) program. Oregon recently adopted reference-based pricing for its public employee and teacher plans, which has produced significant savings for those plans.<sup>3</sup> Oregon's hospital reference-based pricing program excludes critical access and sole community hospitals.

<sup>&</sup>lt;sup>3</sup> How Payment Caps Can Reduce Hospital Prices and Spending: Lessons from the Oregon State Employee Plan. (<u>https://www.milbank.org/publications/how-payment-caps-can-reduce-hospital-prices-and-spending-lessons-from-the-oregon-state-employee-plan/#:~:text=The%20State%20of%20Oregon%20passed.out%2Dof%2Dnetwork%20prices)</u>



4. Hospital global budgeting (HGB). Under hospital global budgeting, hospitals receive a prospectively determined, fixed amount for all inpatient and outpatient services provided to a patient population in a given year. Hospital global budgets are designed to incentivize hospitals to shift away from practices such as increasing the volume and intensity of services provided, as traditional fee-for-service reimbursement may encourage, and instead adopt measures that prevent the need for expensive care and increase efficiency. This report estimates the impact of setting budgets that limit the growth in hospital revenue to the benchmarks set by the HCCT Board. The report's estimates assume a mandatory program in which all acute care hospitals other than critical access, psychiatric, rehabilitation, and children's hospitals participate.

Hospital global budgeting directly affects the revenue that hospitals receive and has the potential to reduce the underlying cost of health care by managing its growth. Unlike other policy options, hospital global budgets would affect all Washingtonians rather than people who live in certain health insurance markets. However, designing, implementing, monitoring, and enforcing global budgets is complex. It would take a significant amount of time and resources to put into place. In addition, obtaining the Medicare and Medicaid waivers from CMS that would be needed would require substantial resources and time, and there is no guarantee that CMS would grant them.

5. Meeting the HCCT Board cost growth benchmarks. This report estimates the economic impact of health care cost growth meeting the benchmarks established by the HCCTB. Achieving those benchmarks would reduce the cost of health care for consumers, businesses, and the state. Under current law, Washington relies on voluntary measures that participants in the health care system take to reduce the growth in health care costs to meet the benchmarks. This report examines policies that could increase the likelihood that the benchmarks will be met.

As noted in the preliminary report, health care affordability is a challenge that pervades all types of health insurance coverage and would likely require an overlapping set of policies to address underlying health care costs while maintaining access to quality care. This report explains how each of these policies could be implemented in Washington, an estimate of the savings in health care spending that could be achieved if implemented, and an estimate of the impact on the state's economy of resulting savings. It also discusses the feasibility of adopting these policies given the financial, regulatory, and operational challenges involved.

Figure 1 describes the current sources of health care coverage available to Washingtonians. Table 1 describes for each policy option, the health insurance markets that would be affected and the number of people estimated to benefit from the savings that would be achieved.



#### Figure 1. Washington's Health Insurance Markets



### Source of Health Coverage for Washington Residents 2022



	Reinsurance	MLR	Referenced Based Pricing	Hospital Global Budget	HCCT Board Benchmark
Medicare/Medicaid				х	Х
Individual market (unsubsidized)	Х	Х	х	Х	Х
Small group market	Х	Х	x	Х	Х
Fully insured large group market		Х	х	Х	х
Self-funded large group market			X (if implemented through regulation of facility/provider pricing)	X	X
Targeted population size <sup>4</sup>	292,000 to 344,700	1,551,000 to 1,614,000	Commercial population (4,300,000 <sup>5</sup> )	Entire state	Entire state

#### Table 1. Summary of Markets and Populations Affected by Policy Options

Tables 2A–5A summarize the results of the actuarial analysis performed to estimate the savings for 2025–2029, and Tables 2B–5B show the results of the economic model, estimating the impact of these cost savings on the broader Washington economy. The results are presented as a range based on assumptions made when conducting the analyses and modeling.

<sup>&</sup>lt;sup>5</sup> The 4.3 million estimate represents an approximation of the entire commercial market (both fully insured and self-insured) using 2022 CPS (Census) data. Theoretically, a reference pricing model could target either a segment of the commercial market (i.e., PEBB/SEBB) or any provider-commercial market relationship (i.e., the entire commercial market). The table represents the full potential of the reference-based model absent CMS waivers. The ability to affect the whole market (i.e., including self-funded plans) depends on whether the program limits the amounts health insurers can pay in claims or limits the prices health care providers may charge. Absent requirements on providers, the effects would be limited to the fully insured market and state-directed plans. Wakely modeled the impact of a reference-based pricing policy on the data available in the WA-APCD, which are primarily individual market, small group, large group, and PEBB/SEBBB data.



<sup>&</sup>lt;sup>4</sup> Target population includes subsidized enrollees who, though not directly benefiting from gross premium reductions, would be affected by the policies enacted.

#### 1. Establish a reinsurance program in the individual and small group markets.

Table 2A shows the impact of implementing a reinsurance policy designed to achieve a 10 percent reduction in premiums in the individual and small group markets.

Table 2A. 10 Percent Reinsurance Impact over CY2025-2029

Impact Metric	Individual Market	Small Group Market
Average premium reduction (average per year)	\$650-\$879	\$636-\$802
Increased enrollment	1.3%-1.9%	0.5%-0.9%
State funding needed (in millions)	\$42-\$84	\$147-\$294

Table 2B shows the impact on the Washington labor market among the small group employers as a result of the savings achieved through a reinsurance program.

## Table 2B. Total Impact of Labor Market Effects<sup>6</sup> from a 10% Reduction in Premiums due to Reinsurance in 2025–2029 (Millions USD)

Total Impact of Labor Market Effects on Part-Time & Full- Time Employees	Total Impact After Taxes <sup>7</sup>	Total Impact Including Multiplier Effect <sup>8</sup>
\$3,305	\$2,560	\$4,655

<sup>&</sup>lt;sup>8</sup> The multiplier effect refers to the phenomenon in which an initial injection of spending leads to a larger increase in overall economic activity, as the initial spending generates additional income and spending throughout the economy. Before calculating the multiplier effect, we accounted for the fact that employees will save some of the new earnings. We used a savings rate of 4.3 percent, which we chose because it is the average monthly savings rate for 2023 through April 2024. We did not use any numbers immediately before 2023 because COVID was still affecting those savings rates. The calculations are explained in more detail in the section on the economic impact of reinsurance, in Appendix B.



<sup>&</sup>lt;sup>6</sup> Total impact of labor market effects refers to the combined impact of wage passthroughs, employee transitions from part-time to full time, additional employment, and effect on households. More information is provided in report and Appendix B.

<sup>&</sup>lt;sup>7</sup> Total impact after taxes is the total impact of the market effects on full-time and part-time employees after taxes. More information is provided in the report and Appendix B.

#### 2. Increase the medical loss ratio standard.

Table 3A shows the impact of increasing the MLR requirement in all commercial markets to 88 percent.

#### Table 3A. Summary of Impact of Increasing MLR Requirement in 2025–2029

Impact Metric	Description
Premium Reduction	Individual Market: Up to 2.5% premium reduction, affecting 39% of enrollees purchasing coverage from health insurers with MLRs below 88% (2022) Small Group Market: Up to 2.4% premium reduction, affecting 88% of the enrollees purchasing coverage with MLRs below 88% (2022) Large Group Market: Up to 0.9% premium reduction
Increased enrollment	Individual Market: Up to 0.5% increase Small Group Market: Up to 1.0% increase Large Group Market: Up to 0.3% increase
Washingtonians Impacted	Individual Market: 189,000 to 252,000* Small Group Market: 303,000 to 304,000* Large Group Fully Insured Market: 1.06 to 1.07 million* *After the implementation of 88% MLR

Table 3B shows the effect on the labor market because of the aggregate reductions in health insurance premiums resulting from an increased MLR requirement in small and large group markets.

#### Table 3B. Total Impact of Labor Effects from MLR Implementation for 2025–2029 (Millions USD)

Total Impact of Labor Market Effects on Part-Time & Full- Time Employees	Total Impact After Taxes	Total Impact Including Multiplier Effect
\$2,265	\$1,755	\$3,190



#### 3. Use reference-based pricing.

Table 4A summarizes the range of effects of implementing reference-based pricing.

#### Table 4A. Summary of Impact of Reference-Based Pricing in 2025–2029

Impact Metric	Description
Cost savings	3% to 19% reduction in medical spending
Enrollment impact	Higher Enrollment (exact enrollment change dependent on size and scope of program)
Washingtonians affected	Up to entire commercial market (4.3 million), depending on how the program is designed

Table 4B shows the impact on the labor market due to the reduction in medical spending that would result from implementation of reference-based pricing. The table presents the total economic impact, including the multiplier effect.

## Table 4B. Total Impact of Labor Market Effects from Reference-Based Pricing Set at 160% of Medicare for 2027 (Millions USD)

Total Impact of Labor Market Effects on Part-Time & Full- Time Employees	Total Impact After Taxes	Total Impact Including Multiplier Effect
\$227.80	\$176.43	\$320.81



#### 4. Hospital global budgeting.

Table 5A summarizes the potential effects hospital global budgeting in Washington. The policy analyzed is similar in scope to Maryland's hospital global budget program as it was designed and operated from 2014 to 2018. It encompasses revenue related to Medicare, Medicaid, and commercial lines of business. The specific policy and implementation decisions for hospital global budgeting will affect all facets of the program, including potential savings.

Table 5A. Summary	of Impact of	of Hospital Globa	al Budget in 2025-2029
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Impact Metric	Description
Cost savings	0% to 7.1% reduction in hospital costs
Enrollment impact	Higher enrollment (exact enrollment change dependent on size and scope of program)
Washingtonians affected	All

Table 5B shows the impact on the Washington labor market of implementing hospital global budgets, with the potential effect varying depending on how the policy is designed and the extent of savings achieved.

## Table 5B. Total Impact of Labor Market Effects from Hospital Global Budgeting over 2025–2029(Millions USD)

Total Impact of Labor Market Effects on Part-Time & Full- Time Employees	Total Impact After Taxes	Total Impact Including Multiplier Effect
\$4,370	\$3,384	\$6,154



#### 5. Meeting the HCCT Board cost growth benchmarks.

Though no actuarial analysis was conducted, an economic analysis was. Table 6 shows the impact on the Washington labor market if the cost growth benchmarks established by the HCCT Board are met as a result of enforcing the benchmarks or other policies or changes adopted.<sup>9</sup> The table presents the total economic impact, including the multiplier effect.

#### Table 6. Total Impact of Labor Market Effects from Benchmarks in 2025-2029 (Millions USD)

Total Impact of Labor Market Effects on Part-Time & Full- Time Employees	Total Impact After Taxes	Total Impact Including Multiplier Effect
\$7,433	\$5,757	\$10,468

Wakely actuaries are responsible for the actuarial analysis of reinsurance, MLR, reference-based pricing and hospital global budget cap as described in this communication. Appendix A summarizes the methodology, assumptions, and results of these analyses and is in compliance with the applicable actuarial standards of practice. The economic analysis was conducted by Jack Meyer, an independent health economist. Appendix B describes the methodology used to model the broader economic impacts and the results of that modeling methodology.

<sup>&</sup>lt;sup>9</sup> Changes to the health care delivery system that could reduce the growth in the cost of healthcare, such as adoption of alternative payment models, are beyond the scope of this report.



#### **INTRODUCTION**

Washington State employees and businesses have experienced double-digit health care cost increases over the last decade. From 2010 through 2020, the total average premium for a single worker rose by 49 percent, and the deductible rose by 78.5 percent.<sup>10</sup> From 2014 to 2024, average premiums for health plans purchased through the Washington Health Benefit Exchange more than doubled to \$629 from \$295 per month. An analysis of the commercial health insurance market commissioned by the Office of the Insurance Commissioner (OIC) in 2022 showed that health care costs in Washington increased by 13 percent, nearly double the rate of inflation (7%), between 2016 and 2019.

A survey of 1,300 Washingtonians in November 2022 found that 62 percent of respondents had experienced at least one health care affordability burden in the past year, including rationing medication, delaying or forgoing care, and depleting savings, and 81 percent worried about affording health care in the future.<sup>11</sup>

Two factors drive health care costs: 1) the type and number of services people use, and 2) the price paid for those services. Washington State policymakers have attempted to address these challenges, most recently through the Health Care Cost Transparency Board (HCCT Board), which has offered more transparency into why costs are increasing and created voluntary cost growth benchmarks. In addition, the state has adopted policies to lessen the impact of rising health care costs on consumers. Additional premium subsidies have helped make coverage more affordable for people buying individual health plans on the Washington Health Benefit Exchange. The Washington State Legislature has passed laws limiting or prohibiting consumer costsharing (the portion of costs for covered services that consumers must pay out of pocket) for certain benefits in commercial health plans, such as insulin and EpiPens. Though many consumers have benefited from these policies, they have only an indirect impact on the prices charged for health care services. Excessive growth in health care spending persists. Cost growth benchmarks are unlikely to be met through transparency and voluntary actions alone.

In response to the growing and persistent health care affordability challenges for individuals, families, employers, and taxpayers, in 2023 the state legislature directed the OIC and the Attorney General's Office (AGO) to analyze policy options, in addition to those already enacted, to improve affordability. Sec. 144(13)(a) of the 2023 biennial operating budget<sup>12</sup> directed the OIC and the AGO to prepare preliminary and final reports for the legislature. The first part of this analysis included two preliminary reports, one from the OIC and one from the AGO, released in December 2023. The OIC's preliminary report provided the following:

<sup>&</sup>lt;sup>12</sup> State of Washington. Sec. 144(13)(a) of Engrossed Substitute Senate Bill 5187: Washington State 2023–2025 Biennial Operating Budget. Effective May 16, 2023. Available at: <u>https://lawfilesext.leg.wa.gov/biennium/2023-24/Pdf/Bills/Session%20Laws/Senate/5187-S.SL.pdf?q=20231117085318</u>.



<sup>&</sup>lt;sup>10</sup> Collins SR, Radley DC, Baumgartner JC. State Trends in Employer Premiums and Deductibles, 2010–2020. The Commonwealth Fund. January 12, 2022. Available at: <u>https://www.commonwealthfund.org/publications/fund-reports/2022/jan/state-trends-employer-premiums-deductibles-2010-2020</u>.

<sup>&</sup>lt;sup>11</sup> Healthcare Value Hub. Washington Consumer Healthcare Experience State Survey. Arnold Ventures.

Available at: https://www.healthcarevaluehub.org/advocate-resources/washington-consumer-healthcare-experience-state-survey.

- A detailed description of Washington's existing health insurance and care delivery structure, with a focus on vertical integration and horizonal consolidation among health insurers, hospitals, pharmacy benefit managers, and providers, and an overview of private equity health care investment trends in the state
- An overview of potential policy options to address underlying health care costs, informed by experience in Washington and other states that have implemented the policies
- A description of the proposed economic model that is incorporated in this final report—along with actuarial analysis—to evaluate the impacts of a selected set of policy options

The AGO's companion report offered a detailed analysis of antitrust law and policy options related to health care merger and acquisition oversight and provisions of health insurer/provider contracts that hurt market competition.

The OIC's preliminary report found that Washington's health care landscape has changed significantly because of horizontal consolidation and vertical integration across health care providers, facilities, pharmacy benefit managers, and insurers. In the last three decades, hospital resources and care in Washington have become more concentrated as hospitals have closed or become part of multi-hospital systems. A total of 40 of the 101 Washington hospitals are affiliated with the five largest hospital systems in the state. Another 15 belong to smaller multi-hospital systems. Hence, these systems control a substantial portion of available beds and employ many hospital-based physicians in the state. More specifically:

- Eight multi-hospital systems provide more than 90 percent of licensed beds and more than 65 percent of staffed beds at hospitals in the state.
- Eight multi-hospital systems employ more than 65 percent of the physicians and physician assistants who have hospital-based practices in the state.
- Most multi-hospital systems own and operate hospital-affiliated clinics, as well as many freestanding clinics and other health care facilities.

At the same time, health insurers have integrated with several other sectors of the health care industry. The three largest pharmacy benefit managers (PBMs), which collectively account for 89 percent of the prescription drug market, are Express Scripts (part of the Cigna Group), CVS Caremark (part of CVS Health, which includes Aetna), and Optum Rx (part of UnitedHealth Group), consistent with national trends. Through their holding companies and subsidiaries, among the five insurers with the largest market share in Washington:

- Four own companies that provide pharmacy services (retail, specialty and/or pharmacy benefit managers).
- Laboratory services, and other entities.
- All function as third-party administrators (TPAs) for self-funded employer health plans under administrative services only (ASO) contracts.

The preliminary report also described the growth of private equity ownership in the health care market. In 2014, four private equity acquisitions occurred; by 2023, the total number of acquisitions had grown to 97.



The information in the preliminary report on Washington State's care delivery structure was based upon examination of public information available at that time. Under current state law, Washington health systems or private equity firms are not required to report details of their financial structure or their owned or affiliated entities to the state. Access to this information would establish a better understanding of the current extent of consolidation, as well as trends in acquisitions or changes in corporate structure and affiliations. It also would provide an opportunity to assess the impact that legislative policy changes could have on health care affordability and access to services.

The preliminary report described several other policies that have the potential to improve health care affordability:

- Establish prescription drug pricing regulations
- Enhance health insurance rate review
- Establish a reinsurance program in the individual and small group markets
- Increase the medical loss ratio standard
- Use reference-based pricing
- Implement facility fee reform (e.g., site-neutral payment requirements)
- Offer public option health plans
- Implement additional premium subsidies through the Washington Health Benefit Exchange
- Enact a state individual mandate
- Create an all-payer model for hospital services, as in Maryland (referred to as "hospital global budgeting" in this report)

Following publication of the preliminary report, OIC staff consulted with state legislators, the Office of the Governor, the Office of Financial Management, the Health Care Authority, the Washington Health Benefit Exchange, and other key stakeholders to identify which policies to study further through actuarial and economic analysis. The authorizing legislation required that hospital global budgeting be one of the policies further analyzed; other policies were selected based on providing a mix of policy options that could affect different aspects of the health care system, including health insurers, hospitals, and providers and different health insurance markets (large and small employer, individual, self-insured plans including the Public Employees Benefits Board [PEBB] and School Employees Benefits Board [SEBB], and Medicaid). The choice of policy options also was influenced by whether full actuarial analysis was possible for a given policy. In addition to hospital global budgeting, the policies selected for further analysis include:

- Establish a reinsurance program in the individual and small group markets
- Increase the medical loss ratio standard
- Use reference-based pricing
- Evaluating cost savings that would result from meeting the HCCT Board expenditure growth targets.



This final report analyzes the potential of these policy options to reduce growth in health care costs, improve affordability for Washingtonians, and affect the state's economy. These policies address affordability in different ways. Establishing a reinsurance program or increasing health insurers' minimum required medical loss ratio would decrease premiums. Reference-based pricing would address the underlying cost of health care services by lowering payments to health care facilities and providers, and hospital global budgeting would slow the rate of growth in hospital costs. This report is intended to inform conversations centered on a path forward to address the persistent and growing challenges of health care affordability.



## ESTABLISH A REINSURANCE PROGRAM IN THE INDIVIDUAL AND SMALL GROUP MARKETS

Source of Health Coverage for Washington Residents 2022



#### Background

Reinsurance is a risk stabilization program used in many states to limit the volatility of premium increases and to promote financial stability and predictability in the individual and small group markets, which tend to feel the effects of high-cost and volatile claims activity. These programs are federal-state partnerships enabled and partially funded by states and the federal government through 1332 state innovation waivers.<sup>13</sup> Reinsurance programs help mitigate uncertainty for insurers by paying for some or all high-cost claims, based upon either specific costly health conditions or aggregate claim costs.

<sup>&</sup>lt;sup>13</sup> Per CMS's website, a Section 1332 State Innovation Waiver "permits a state to apply for a State Innovation Waiver to pursue innovative strategies for providing their residents with access to high quality, affordable health insurance while retaining the basic protections of the ACA." <u>https://www.cms.gov/marketplace/states/section-1332-state-innovation-waivers</u>



The conditions-based model pays claims for specific health conditions, either in total or partially. The claimsbased model generally pays a portion of the eligible claims, known as the coinsurance rate, between the threshold, called the attachment point, and the ceiling, known as the cap, above which the insurer is responsible for the full cost. At present, 17 states<sup>14</sup> have 1332 waivers for reinsurance; all but Alaska and Idaho use a claims-based model.<sup>15</sup>

In the individual market, reinsurance has the greatest impact on consumers who are ineligible for ACA premium tax credits and are therefore responsible for the full premium cost of their health plan. These unsubsidized consumers bear the full brunt of yearly premium increases, unlike subsidized consumers who are shielded, in part or entirely, from premium increases. The American Rescue Plan Act (ARPA) expanded federal premium subsidies<sup>16</sup> for consumers at higher income levels who previously were ineligible for subsidies; these expanded subsidies are due to expire at the end of 2025. In the small group market, both employers and employees might benefit from a reinsurance program through lower premium contributions, depending on the division of premium payments between the employer and its employees.

Reinsurance requires funding from the state, which in other states has come from the general fund, an assessment on health insurers, or a combination of the two. The amount of state funding needed for a reinsurance program in the individual market can be reduced through a 1332 waiver that provides for federal pass-through funding equivalent to the savings to the federal government from the reduction of federal subsidies paid for coverage of enrollees on the exchange as provided in the ACA. Reinsurance for the small group market is significantly more expensive because of the lack of federal pass-through funding.

A claims-based reinsurance program can be designed in a variety of ways, with a range of different parameters. How the attachment point, coinsurance rate, and cap are set will determine the extent of the premium reduction and the funds needed to implement the program. States with reinsurance programs have used a range of attachment points (from \$18,500 to \$100,000), cap amounts (from \$61,500 to \$1 million) and coinsurance percentages (from 40% to 80%) to achieve premium reductions ranging from 5 percent to 30 percent.<sup>17</sup>

If Washington were to implement a reinsurance program, the parameters could be developed to match the targeted premium reduction and available funds. The following considerations are recommended:

• Ideally, coinsurance would be between 50 percent and 80 percent to incentivize health insurers to continue to manage the care of high-cost individuals.<sup>18</sup>

<sup>&</sup>lt;sup>14</sup> https://www.cms.gov/files/document/cciio-data-brief-042024-508-final.pdf. Page 1

<sup>&</sup>lt;sup>15</sup> The Preliminary Report at p. 57 erroneously stated that only Alaska and Idaho use a claims-based model for their reinsurance programs; in fact, those states are the only two that do not.

<sup>&</sup>lt;sup>16</sup> As part of the ARPA, premium tax credits were made more generous and expanded to new populations. The enhanced subsidies were initially scheduled to only be in effect for 2021 and 2022. The Inflation Reduction Act (IRA) extended these enhanced subsidies for three years until the end of 2025. For simplicity's sake the enhanced subsidies are referred to as ARPA expanded subsidies.

<sup>&</sup>lt;sup>17</sup> Please see the CMS brief at <u>https://www.cms.gov/files/document/cciio-data-brief-042024-508-final.pdf</u>.

<sup>&</sup>lt;sup>18</sup> Given a set amount of funding available, a higher coinsurance amount will require a higher attachment point and/or a lower cap.

- A cap of no more than \$1 million should be used to avoid overlap with the US Department of Health and Human Services (HHS) risk-adjustment methodology's high-cost pooling reimbursement, which has an effective attachment point of \$1 million in 2025.<sup>19</sup>
- Insurers may have private reinsurance that needs to be considered to avoid overlap of private and state-funded reinsurance. Private reinsurance typically has relatively high attachment points, but any overlap should be confirmed before finalizing any parameters.

#### Actuarial Analysis of Implementing Reinsurance

The following analysis assumes adoption of a claims-based reinsurance program that targets a decrease in overall premiums of 10 percent compared with what they would be without the program. The impact of the administrative costs of running the program are not included in this analysis.<sup>20</sup> The results shown reflect changes solely due to a reduction in paid claims because of a portion of those claims being paid through reinsurance and presents several funding options for this program. The specific parameters of the reinsurance program, such as attachment point, coinsurance rate, and cap, are excluded from these exhibits, as they could be designed in a variety of ways to achieve the goal of reducing premiums by 10 percent.

The 10 percent decrease in premiums associated with the introduction of the reinsurance program in individual and/or small group markets is expected to increase market enrollment, typically attracting healthier uninsured consumers. The analysis shows the estimated range of enrollment increases for each market.

The analysis also shows the range of total annual funding that would be needed to implement the program, broken down into the amount of Section 1332 waiver federal pass-through funding (see description of federal 1332 waivers below) that could be obtained and the range of state funding that would be needed. The range of the assessment on health insurance premiums that would be needed if the state chose to fund the program entirely through an assessment also is shown. These results are displayed in Table 7.

<sup>&</sup>lt;sup>20</sup> Federal pass-through funding may be used to pay for the administrative costs of running the program; this would cause the reduction in premiums to be less.



<sup>&</sup>lt;sup>19</sup> Centers for Medicare & Medicaid Services. HHS Notice of Benefit and Payment Parameters for 2025, page 97. Available at: <u>https://www.cms.gov/files/document/cms-9895-p-patient-protection-final.pdf</u>.

#### Table 7. Summary of Claim-Based Reinsurance Programs Impact, 2025–2029

Impact Metric: Reduction of health care premiums in the individual and small group markets	<b>Description</b> : 10% reduction compared with baseline
Estimated Annual Cost	Individual Market: \$153 million-\$194 million Small Group Market: \$147 million-\$294 million
Estimated Pass-Through Funding	Individual Market: \$94 million-\$140 million, 56%-76% of total costs (due to reduction in federal premium subsidy payments)
Estimated Cost to State for Reinsurance Payments	Individual Market: \$42 million−\$84 million Small Group Market: \$147 million−\$294 million
Range of Funding Assessment on Fully Insured Markets	Individual Market: 0.4%–0.7% of fully insured premium Small Group Market: 1.2%–2.1% of fully insured premium
1332 Waiver Required?	Individual Market Only: Not required for a reinsurance program but recommended so the state can receive federal pass-through funding
Which Consumers Benefit?	Individual Market: Unsubsidized enrollees (middle-income) Small Group Market: All market enrollees statewide, on and off the Exchange
Market Enrollment Impacts	Individual Market: 1.3%–1.9% increase in enrollment Small Group Market: 0.5%–0.9% increase in enrollment
Washingtonians Affected	Individual Market: 192,000–289,000* Small Group Market: 215,000–279,000* *Total market size after the implementation of reinsurance.

#### **Funding Needs**

Total annual funding needed to implement a reinsurance program targeting a 10 percent decrease in premiums (approximately \$750 to \$1,200 per person per year) is estimated to range from \$153 million to \$194 million for the individual market and from \$147 million to \$294 million for the small group market. For the individual market, a portion of these funds may be obtained from the federal government through a Section 1332 waiver under the ACA.<sup>21</sup>

<sup>&</sup>lt;sup>21</sup> Patient Protection and Affordable Care Act Health-Related Portions of the Healthcare and Education Reconciliation Act of 2010. Sec. 1332.Waiver for State Innovation. Available at: <u>https://housedocs.house.gov/energycommerce/ppacacon.pdf</u>.



This analysis estimates the funds needed to achieve an average, statewide 10 percent reduction in premiums. It then estimates the amount of federal pass-through funding that the State might be eligible to receive because of savings in the cost of federal subsidies from implementation of the reinsurance program. These results can be seen in Table 8. For a full explanation of the methodology used to estimate the impacts of reinsurance on premiums, see Appendix A.

Metric	2025 (ARPA <sup>22</sup> )	2026 (No ARPA)
2025 Enrollment Without Reinsurance	251,000	188,000
2025 Enrollment Post Reinsurance	255,000	192,000
Total Premiums	\$1,765,100,000	\$1,555,300,000
Approximate Reinsurance Dollars Needed	\$176,000,000	\$153,000,000
Approximate Net Federal Savings	\$134,100,000	\$93,900,000
Approximate State Dollars Needed	\$41,900,000	\$59,100,000
Pass-Through Savings Percent	76%	61%

#### Table 8. High-Level Results of 10 Percent Reinsurance in 2025–2026 Individual Market

Several factors can vary the impact of funding needed for a reinsurance program as well as the pass-through savings that may be achieved. The following are the factors (all in the individual market) that have the biggest impact:

- Average Premium Per Member Per Month (PMPM) and Total Market Enrollment. The overall
  estimated market premium amount (defined as average premium PMPM multiplied by total individual
  market enrollment) is the total premium expected for the market. The amount of funding required to
  lower premiums by a certain percentage is that percent multiplied by the total premium expected for
  the market. An increase in either the average premium PMPM or the total individual market enrollment
  would increase the total funding needed to reduce premiums by a set percentage.
- Second Lowest Cost Silver Plan Premium (SLCSP). The amount of advanced premium tax credits (APTCs) that the federal government pays as subsidies are tied to the SLCSP. Because savings in APTCs determine the amount of federal pass-through funds, the SLCSP premium impacts the amount of federal pass-through funds the State may receive. In particular, the relationship between the SLCSP premium and the overall market premium affects the possible amount of federal passthrough funds.

<sup>&</sup>lt;sup>22</sup> The American Rescue Plan Act (ARPA) enhanced APTC subsidies beginning in April 2021, increasing the absolute amount of APTC paid and thereby boosting the federal pass-through amounts by nearly 30 percent. The enhanced ARPA subsidies are due to expire at the end of 2025. Assuming that they are not extended, federal pass-through funding will be lower in 2026 than in 2025.



- A larger, in an absolute sense, decrease in the SLCSP premium due to any program initiative that meets 1332 requirements can increase the total pass-through funding a state can receive. If the reduction in the SLCSP relative to the overall premium reduction is larger, the State can expect a relatively higher federal pass-through amount. <sup>23</sup>
- The ARPA<sup>24</sup> enhanced APTC subsidies beginning in April 2021. This increased the absolute amount of APTC paid, thereby increasing the federal pass-through amounts by nearly 30 percent. The enhanced ARPA subsidies are scheduled to expire at the end of 2025. Assuming that they are not extended, federal pass-through funding will be lower in 2026 than in 2025.
- Proportion of Individual Market Receiving APTC. Related to the SLCSP, the proportion of the
  population that receives APTC affects the amount of pass-through funds that can be anticipated. The
  higher the proportion of people purchasing coverage that receive APTC subsidies, the relatively
  higher the potential pass-through savings, as a reduction in subsidy amounts will have a greater
  impact if more enrollees are receiving subsidies.
- Change in Morbidity of the Market Population from Reinsurance. This is a smaller factor than the issues previously mentioned. However, with a reduction of premiums, it is expected that the number of healthier enrollees entering the market will increase. As a result, less funding will be needed to fully support the program.

#### Federal Funding for Reinsurance Program—Section 1332 Waiver

The ACA permits states to waive certain provisions of the ACA to increase access to affordable coverage. For the waiver to attain CMS approval, the State must demonstrate that it does not interfere with four guardrails:

- 1. Coverage: At least a comparable number of individuals must receive coverage under the waiver.
- 2. Affordability: The waiver must not increase consumer out-of-pocket spending, including premiums and cost sharing.
- **3. Comprehensiveness:** The waiver should not decrease the number of individuals with coverage who meet the essential health benefits (EHB) benchmark.
- 4. Deficit neutrality: The waiver must not increase the federal deficit.

States may receive pass-through funding from the federal government equal to the savings to the federal government due to lower subsidies paid as a result of the reduction in premiums the State waiver achieves.

<sup>&</sup>lt;sup>24</sup> 117<sup>th</sup> US Congress. American Rescue Plan Act of 2021. Government Printing Office. Available at: <u>https://www.congress.gov/117/plaws/publ2/PLAW-117publ2.pdf</u>. Accessed November 27, 2023. See also: <u>https://www.congress.gov/bill/117th-congress/house-bill/1319/text</u>.



<sup>&</sup>lt;sup>23</sup> Centers for Medicare & Medicaid Services. Data Brief on State Innovation Waivers: State-Based Reinsurance Programs. December 2022. Available at: <u>https://www.cms.gov/cciio/programs-and-initiatives/state-innovation-waivers/downloads/1332-data-brief-dec2022.pdf</u>. Accessed November 27, 2023.

#### State Funding Needed for Reinsurance Program

States that have implemented reinsurance programs have used a variety of funding sources. Most states rely on their general fund and/or an assessment on health insurers. Several states apply funds obtained from penalties assessed on individuals who fail to obtain health insurance in violation of a state law mandate. Other states assess fees on healthcare providers. Table A1 in the Appendix A summarizes the latest information on state sources of funding for reinsurance programs. The analysis in this report estimates the assessment on health insurance premiums in all markets that would be needed if assessments were the sole source of the state funding for the program.

#### Impact of Reinsurance on Consumers

When considering whether to adopt an affordability program such as reinsurance, it is important to weigh which populations will benefit from the program. Table 9 presents a summary of considerations when comparing several types of affordability programs across the individual and small group markets.

The main advantage of a reinsurance program is the ability to leverage federal funding to assist middle-income consumers in the individual market who do not receive a significant benefit through APTC subsidies. Lower-income, federally subsidized individuals are protected from premium increases due to the presence of the federal APTC subsidies, where net premiums are indexed annually to income thresholds based on a percentage of the federal poverty level (FPL) but otherwise stay relatively flat. Reinsurance leads to lower premiums for health plan members who are not benefiting from the APTC subsidies without reducing affordability for lower-income, APTC-eligible consumers.

ARPA enhanced subsidies by making them available to people with higher incomes who previously were ineligible for them. These enhanced subsidies are set to expire in 2025. The largest increases in net premiums (relative to income level) will affect people with incomes between 139 percent and 250 percent FPL and those with incomes greater than 400 percent FPL. To date, Washington lawmakers have provided additional state funding for subsidies through the Cascade Care Savings (CCS) premium subsidy program. The introduction of a reinsurance program in the individual market is expected to neither significantly affect the CCS program nor result in savings for it because the APTC subsidies are based on the premium rates for the second lowest cost Silver plan. A reduction in the premium as a result of the reinsurance program also would result in a reduction in the APTC subsidy, keeping the utilization of the CCS subsidy of similar magnitude as it would be without the reinsurance program.

An analogous program in New Mexico funds a direct 10 percent premium reduction in the small group market. Since the introduction of the program in July 2022, small group market enrollment has remained relatively unchanged.



#### Table 9. Consumers Receiving Greatest Benefit by Policy

Market	Reinsurance	CCS Premium State Subsidy
Individual	Non-federally subsidized individuals (middle income and post ARPA, those over 400% FPL)	Low-income members up to 250% FPL; includes federally subsidized and unsubsidized individuals, undocumented residents.
Small Group	Benefit is shared between small business employers and employees	N/A

#### Impact of Reinsurance on Health Insurers

Though the goal of the program is to reduce average premiums by 10 percent, the degree of reduction in premiums for each health insurer may vary significantly due to multiple factors:

- **Claims costs:** Some health insurers may be more conservative in their estimate of reduced claims costs. If a reinsurance program is implemented, the OIC should ensure that the value of the program is included in health insurers' proposed rates.
- Risk adjustment: Changes in the statewide average premium will affect ACA risk-adjustment transfers, which will further impact premiums under the reinsurance program. Health insurers with more high-cost enrollees will receive more reinsurance payments and will likely receive riskadjustment transfers, with the amount of those transfers slightly lower because of the lower statewide average premium.<sup>25</sup>
- Non-benefit expenses: The fixed non-benefit expenses (e.g., fixed administrative costs) that health
  insurers incur will not decrease because of implementation of a reinsurance program. This tends to
  mute the impact of the reinsurance program, but the amount will vary by insurer.

Program parameters may be set to minimize the variability of program impact between health insurers, which ensures that the reinsurance program does not change overall market dynamics. If Washington pursues a reinsurance program, the OIC should review various parameter options to find one that meets the various goals of the state.

<sup>&</sup>lt;sup>25</sup> Risk adjustment in ACA markets involves a budget-neutral transfer of a portion of the issuers' premium revenue based on their relative portion of unratable risk. Hence, issuers with higher unratable risk profile-enrolled members will receive risk adjustment transfer amounts from the issuers that have enrolled members with a lower unratable risk profile. The transfer payments are based on the market-wide average premium dampened for administrative expenses. Thus, if the average premiums decrease, so will the absolute amounts of the risk adjustment transfer amounts."



## Economic Impact of a 10 Percent Reduction in Premiums Through a Reinsurance Program in the Small Group Market

A 10 percent reduction in premiums achieved through the implementation of a reinsurance program will affect the Washington State economy in a variety of ways. This section estimates the increases in wages that would result from this reduction in premiums and then applies these wage increases to employees in Washington who participate in the small group market.

The economic analysis used the estimated number of group members who would be affected (i.e., total covered lives) from the reinsurance actuarial analysis. However, the economic analysis did not adjust for dependents who have coverage in the group market to estimate the impact of reinsurance on group wages. This overstates the wage impact of the policy, as it assumes all covered lives are wage-earners. This overall economic impact described here is greater than a model that does not include dependents.

#### Table 10. Number of Small Group Members Impacted by Reinsurance

Group	Number of Covered Lives
Small group members 2025 with reinsurance	236,868
Small group members 2026 with reinsurance	238,036
Small group members 2027 with reinsurance	239,210
Small group members 2028 with reinsurance	240,389
Small group members 2029 with reinsurance	241,575

#### Effects on Small Group Wages and Employment

It is commonly believed that employer payments for health insurance premiums "ultimately come out of what would otherwise have been monetary wages for employees"<sup>26</sup> and that a reduction in health care premiums will lead to increased earnings. In addition, a reduction in premiums is assumed to encourage an increase in the number of employees and in the number of full-time rather than part-time workers.

<sup>&</sup>lt;sup>26</sup> Pauly MV. Health Benefits at Work: An Economic and Political Analysis of Employment-Based Health Insurance. Ann Arbor: The University of Michigan Press.1997. p. 2.

The economic model used throughout this report assumes that a 10 percent reduction in premiums will lead to 2.3 percent increase in wages, a 1.9 percent increase in the number of people who shift from part-time to full-time work, and a 1.6 percent increase in employment.<sup>27</sup> Table 11 illustrates the projected aggregate wage gains for both full-time and part-time insured employees from 2025 to 2029, based on a 10 percent decrease in premiums in 2025.

## Table 11. Aggregate Wage Gains for 2025–2029 from a One-Time 10 Percent Decrease in Premiums in 2025 (Millions USD) in Small Group Market

% Decrease in Premiums	% Increase in Wages	Aggregate Wage Gains for Full- Time Insured Employees	Aggregate Wage Gains for Part- Time Insured Employees	Aggregate Wage Gains for Full- Time & Part-Time Insured Employees
10%	2.3%	\$1,049	\$604.1	\$1,653

Economic research literature supports higher estimates for the impact on wages of changes in premiums. The most frequently accepted estimate is that 88 percent of premiums are offset by wage reductions.<sup>28</sup> In consideration of these higher estimates, this model includes a second scenario, which assumes that wages increase by 4 percent when premiums decrease by 10 percent (see Table 12).

## Table 12. Aggregate Wage Gains for 2025–2029 (Millions USD) from a One-Time 10 Percent Decrease in Premiums in 2025 in Small Group Market, Assuming a Higher Wage Pass-Through

% Decrease in Premiums	% Increase in Wages	Aggregate Wage Gains for Full-Time Insured Employees	Aggregate Wage Gains for Part-Time Insured Employees	Aggregate Wage Gains for Full-Time & Part-Time Insured Employees
10%	4%	\$1,825	\$1,051	\$2,876

#### Transitioning Part-Time Roles to Full-Time Opportunities

Table 13 below presents the projected aggregate earnings increase for part-time employees who convert to full-time status in 2025 to 2029, based on a 10 percent one-time decrease in premiums in 2025. The transition from part-time to full-time employment consists of changing the employee composition while holding wages constant.

<sup>&</sup>lt;sup>28</sup> Pauly MV. Health Benefits at Work: An Economic and Political Analysis of Employment-Based Health Insurance. Ann Arbor: The University of Michigan Press.1997. p. 2. Pauly references studies by economists John Gruber and Alan Krueger, which estimate the wage offset at 83 percent and 100 percent, respectively.



<sup>&</sup>lt;sup>27</sup> Baicker K, Chandra A. The Labor Market Effects of Rising Health Insurance Premiums. National Bureau of Economic Research. Working Paper 11160. February 2005. Available at: <u>https://www.nber.org/papers/w11160</u>. Baicker and Chandra estimate the impact on wages and employment of an increase in health care premiums. This model assumes that the relationship between health insurance premiums and labor market impacts will be of the same magnitude in either direction (i.e., whether the change in premiums is an increase or a decrease).
# Table 13. Aggregate Earnings Increase for Part-Time Employees Converted to Full-Time Employees for 2025–2029 (Millions USD)

% Decrease in Premiums	% of Employees Converted from Part- Time to Full-Time	# of Employees Converted to Full- Time	Aggregate Wage Increase Due to Transition from Part-Time to Full-Time Employment
10%	1.9%	11,363	\$367.8

## Additional Employment

There is evidence that slowing the growth rate of health care costs would lower the unemployment rate by approximately one-quarter of a percentage point for a number of years while keeping inflation stable. <sup>29</sup> Table 14 shows the projected aggregate earnings increase for new full-time and part-time employees from 2025 to 2029 based on a 10 percent one-time decrease in premiums in 2025. This estimates new earnings from additional employment while holding wages constant.

# Table 14. Aggregate Earnings Increase for New Full-Time and Part-Time Employees, 2025–2029 (Millions USD)

% Decrease in Premiums	% Increase in Employment	Aggregate Earnings Increase for New Full-Time Employees	Aggregate Earnings Increase for New Part-Time Employees	Aggregate Added Wages Due to New Full & Part- Time Employees
10%	1.6%	\$729.94	\$420.24	\$1,150.2

## Impact on Households

The model also estimates the extent to which the overall premium reduction would lower employees' share of premium payments.<sup>30</sup> The Kaiser Family Foundation (KFF) conducts an annual survey of employer-sponsored health insurance, with the latest results published in October 2023. <sup>31</sup> The results of this survey, other data sources used, and details of our methodology are described in Appendix B.

<sup>&</sup>lt;sup>31</sup> Claxton G, Rae M, Winger A, Wager E. Employer Health Benefits: 2023 Annual Survey. KFF. October 2023. Available at: https://files.kff.org/attachment/Employer-Health-Benefits-Survey-2023-Annual-Survey.pdf.



<sup>&</sup>lt;sup>29</sup> Council of Economic Advisers. The Economic Case for Health Reform: Update. Executive Office of the President. December 14, 2009. Available at: <u>https://obamawhitehouse.archives.gov/sites/default/files/microsites/091213-economic-case-health-care-reform.pdf</u>.

<sup>&</sup>lt;sup>30</sup> Some employers might lower deductibles in response to the reduction in premiums, but that response is considered unlikely and is omitted from the model.

Table 15 details the reduction in employees' share of premiums over 2025–2029, expressed in millions of US dollars (USD), for a 10 percent decrease in premiums. We also apply the multiplier effect to a reduction in employees' share of premiums because workers will have more disposable income. As their share of premium payments decreases, their increased disposable income leads to higher consumption, stimulating further economic activity. This growth in spending is an additional economic benefit of the increase in disposable income resulting from increased wages.

Tabla 16	Total	Poduction	in Employed	o' Shara	of Promiume	2025-2020	(Millione I	
	. TOlai	Reduction	III EIIIpioyee	S Sliale	or Fremulis,	, 2025-2025		JJJJ

Decrease in Premiums	Decrease in Employee Premium Contributions	Total Reduction in Premiums for Employees	Total Reduction in Premiums for Employees with Multiplier	
10%	3%	\$133.8	\$243.1	

### Combined Labor and Household Effects, Taxes, and the Multiplier Effect

In addition to the labor market benefits described above, favorable ripple effects are likely because people who experience increased earnings begin to spend a larger portion of their new income on goods and services—that is, the multiplier effect. In calculating the multiplier effect the model assumes that employees will save some of their new earnings. This analysis uses a savings rate of 4.3 percent—the average federal monthly savings rate for 2023 through April 2024.<sup>32</sup>

The model assumes a community multiplier developed by first estimating separate multipliers for each of several sectors of the local economy and then weighting each industry multiplier by the percentage of service recipients' income spent among these sectors. Researchers at California State University, Northridge, calculated this weighted average to be 1.9.<sup>33</sup>

Table 16 summarizes the total aggregate labor market impact for all affected employees in 2025–2029 if a one-time 10 percent decrease in premiums were to occur in 2025. The model does not assume that continuous decreases in premiums over time, but rather that the one-time decrease in the first year would affect employee earnings and other variables that would carry over into future years. The data include the overall impact, the effect after taxes, and the total influence on the economy, including the multiplier effect.

## Table 16. Total Impact of Labor Market and Household Effects for 2025–2029 (Millions USD)

% Decrease	Total Impact of Labor Market	Total Impact	Total Impact Including
in Premiums	Effects on Part-Time & Full-Time	After Taxes	Multiplier Effect
10%	\$3,305	\$2,560	\$4,655

<sup>&</sup>lt;sup>32</sup> US Bureau of Economic Analysis. Personal Saving Rate [PSAVERT]. FRED, Federal Reserve Bank of St. Louis. July 27, 2024. Available at: https://fred.stlouisfed.org/series/PSAVERT.

<sup>&</sup>lt;sup>33</sup> Blake D, Coveney J. Family Source Network: Impact Study Results Year 6. California State University, Northridge, and CARE. 2016. Available at: https://scholarworks.calstate.edu/concern/publications/vq27zs92s.



#### Additional Tax Revenue for Washington<sup>34</sup>

Washington has a 6.5 percent sales tax. In addition, individual municipalities have sales taxes of varying amounts. The model uses an average combined state and local tax rate of 8.86 percent.<sup>35</sup> Applying this tax rate to the total impact of the increase on take-home pay, including the multiplier resulting from a 10 percent reduction in health insurance premiums, provides an estimate of additional tax revenue of \$412.4 million for Washington in 2025–2029.

<sup>&</sup>lt;sup>35</sup> Tax Foundation. Washington Tax Rates, Collections, and Burdens. Available at: <u>axfoundation.org/location/washington/#:~:text=Washington%20does%20not%20have%20a%20corporate%20income%20tax%20but%20do</u> <u>es.on%20owner-occupied%20housing%20value</u>.



<sup>&</sup>lt;sup>34</sup> Washington does not have a state income tax. This report estimates increased state and local sales tax revenue that would be the result of adopting the policy options discussed.

# **INCREASE THE MEDICAL LOSS RATIO STANDARD**



Source of Health Coverage for Washington Residents 2022 Impacted by the MLR Policy Option

# Background

The ACA requires fully insured commercial market health insurers to spend a minimum amount of the health insurance premium collected on medical care or quality improvement initiatives,<sup>36</sup> commonly referred to as the minimum medical loss ratio standard. In the individual and small group markets, this threshold is 80 percent or higher; in the large group market, it is 85 percent. Consequently, individual and small group insurers cannot allocate more than 20 percent of premiums collected to profit and administrative expenses, such as staff costs and marketing. Large group insurers cannot allocate more than 15 percent of premiums to profit and administrative costs. If expenses and profits exceed these thresholds, the difference must be returned to consumers as refunds or rebates.

<sup>&</sup>lt;sup>36</sup> Self-funded plans are not subject to this requirement.



When the ACA was enacted, the MLR requirement was seen as a means of improving the value of individual and employer-based health insurance so consumers would get the most out of their premium contributions while also incentivizing efficient insurer operations and limiting profit potential. Beginning in plan year (PY) 2011, insurers nationwide were required to meet the MLR requirements or pay consumer rebates, with a few exceptions granted by CMS on a case-by-case basis. With the exception of Massachusetts, which set its MLR at 88 percent for its merged individual and small group market, no state has adopted MLR requirements higher than the federal requirements. This section of the report estimates the impact of increasing the minimum MLR requirement in Washington to 88 percent in all three markets.

Health insurers report their MLR annually to CMS using the pooled experience in the most recent three calendar years. For 2022, the most recent reporting year, MLR was calculated using insurers' experience in 2020, 2021, and 2022. A credibility adjustment is applied to health insurers with small blocks of business or high average deductible amounts, which has the effect of raising their calculated MLR, making it easier for them to meet the threshold without paying rebates.<sup>37</sup>

In recent years, the number of health insurers in Washington paying rebates in the three health insurance markets, and the total amount of rebates paid have declined substantially from the early years of ACA implementation. In the individual market, four health insurers paid rebates in 2020, three in 2021, and only one in 2022. In both the small group and large group markets, only one insurer paid MLR rebates in the last three years, despite the higher minimum MLR requirement for large groups. Tables 17–19 show the reported MLR and PMPM rebates for 2020–2022 in the three markets.<sup>38</sup>

<sup>&</sup>lt;sup>38</sup> The 2020–2022 experience was affected by the COVID-19 pandemic and by the Medicaid redetermination enrollment migration. These challenges may have contributed to the MLR and rebate outcomes observed during this period. The directionality of the impact is mixed given the suppressed use of services, offset by the high cost of COVID treatment services.



<sup>&</sup>lt;sup>37</sup> Issuers with fewer than 1,000 covered members over the three-year period are not required to comply with the MLR requirement. Issuers with up to 75,000 members benefit from the credibility adjustment, as do issuers with high average deductible amounts. A simplified formula to calculate the federal MLR is:

Federal MLR = [Incurred Claims +/- Risk Adjustment Transfer Amount + Quality Improvement Expenses] / [Earned Premium – Taxes and Fees] + Credibility Adjustment Factor.

Table 17. Individual I	Market 2020-2022	<b>Historical MLR a</b>	and Rebate Sur	nmary by Insurer
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Company Name	2020 MLR	2020 Rebate Amount PMPM	2021 MLR	2021 Rebate Amount PMPM	2022 MLR	2022 Rebate Amount PMPM
Asuris Northwest Health	83.0%	\$0.00	85.2%	\$0.00	87.6%	\$0.00
BridgeSpan Health Company	102.4%	\$0.00	100.7%	\$0.00	101.6%	\$0.00
Community Health Network of Washington	0.0%	\$0.00	0.0%	\$0.00	93.7%	\$0.00
Connecticut General Life Insurance Company	0.0%	\$0.00	0.0%	\$0.00	0.0%	\$0.00
Coordinated Care Corporation Indiana	76.1%	\$18.95	76.2%	\$19.13	75.8%	\$22.09
Health Alliance Northwest Health Plan	0.0%	\$0.00	0.0%	\$0.00	0.0%	\$0.00
Health Net Health Plan of Oregon, Inc	0.0%	\$0.00	0.0%	\$0.00	0.0%	\$0.00
Kaiser Foundation Health Plan of the Northwest	98.3%	\$0.00	94.9%	\$0.00	91.1%	\$0.00
Kaiser Foundation Health Plan of Washington	88.5%	\$0.00	91.6%	\$0.00	96.9%	\$0.00
LifeWise Health Plan of Washington	80.3%	\$0.00	86.9%	\$0.00	89.0%	\$0.00
Molina Healthcare of Washington, Inc.	72.6%	\$33.41	83.2%	\$0.00	86.6%	\$0.00

Company Name	2020 MLR	2020 Rebate Amount PMPM	2021 MLR	2021 Rebate Amount PMPM	2022 MLR	2022 Rebate Amount PMPM
PacificSource Health Plans	92.8%	\$0.00	95.0%	\$0.00	99.3%	\$0.00
Premera Blue Cross	64.8%	\$96.12	73.4%	\$39.58	88.3%	\$0.00
Providence Health Plan	0.0%	\$0.00	0.0%	\$0.00	95.3%	\$0.00
Regence BlueCross BlueShield of Oregon	72.6%	\$35.59	78.4%	\$7.80	85.1%	\$0.00
Regence BlueShield	129.3%	\$0.00	95.8%	\$0.00	93.7%	\$0.00
State Farm Mutual Automobile Insurance Company	0.0%	\$0.00	0.0%	\$0.00	0.0%	\$0.00
The Guardian Life Insurance Company of America	0.0%	\$0.00	0.0%	\$0.00	0.0%	\$0.00
The United States Life Ins. Co. in the City of New York	0.0%	\$0.00	0.0%	\$0.00	0.0%	\$0.00
UnitedHealthcare Insurance Company	0.0%	\$0.00	0.0%	\$0.00	0.0%	\$0.00
UnitedHealthcare of Oregon, Inc.	0.0%	\$0.00	90.0%	\$0.00	85.1%	\$0.00
UnitedHealthcare of Washington, Inc.	0.0%	\$0.00	0.0%	\$0.00	0.0%	\$0.00
Average	80.7%	\$17.13	84.9%	\$6.24	89.0%	\$3.02

# Table 18. Small Group Market 2020–2022 Historical MLR

Company Name	2020 MLR	2020 Rebate Amount PMPM	2021 MLR	2021 Rebate Amount PMPM	2022 MLR	2022 MLR Rebate Amount PMPM
Aetna Life Insurance Company	79.3%	\$3.38	78.0%	\$11.88	84.9%	\$0.00
Asuris Northwest Health	85.1%	\$0.00	86.4%	\$0.00	87.4%	\$0.00
Health Alliance Northwest Health Plan	0.0%	\$0.00	0.0%	\$0.00	0.0%	\$0.00
Kaiser Foundation Health Plan of the Northwest	106.2%	\$0.00	100.0%	\$0.00	92.4%	\$0.00
Kaiser Foundation Health Plan of Washington	95.4%	\$0.00	99.5%	\$0.00	102.2%	\$0.00
Kaiser Foundation Health Plan of Washington Options, Inc.	87.5%	\$0.00	88.3%	\$0.00	87.6%	\$0.00
PacificSource Health Plans	0.0%	\$0.00	0.0%	\$0.00	92.4%	\$0.00
Premera Blue Cross	81.5%	\$0.00	84.1%	\$0.00	84.6%	\$0.00
Regence BlueCross BlueShield of Oregon	86.4%	\$0.00	87.2%	\$0.00	88.2%	\$0.00
Regence BlueShield	83.5%	\$0.00	84.4%	\$0.00	84.8%	\$0.00
UnitedHealthcare Insurance Company	86.4%	\$0.00	86.5%	\$0.00	85.2%	\$0.00

Company Name	2020 MLR	2020 Rebate Amount PMPM	2021 MLR	2021 Rebate Amount PMPM	2022 MLR	2022 MLR Rebate Amount PMPM
UnitedHealthcare of Washington, Inc.	78.0%	\$4.56	0.0%	\$0.00	92.0%	\$0.00
Health Net Health Plan of Oregon, Inc	104.3%	\$0.00	0.0%	\$0.00	0.0%	\$0.00
Average	85.7%	\$0.03	86.4%	\$0.06	86.7%	\$0.00

# Table 19. Large Group Market 2020–2022 Historical MLR

Company Name	2020 MLR	2020 Rebate Amount PMPM	2021 MLR	2021 Rebate Amount PMPM	2022 MLR	2022 MLR Rebate Amount PMPM
Aetna Life Insurance Company	88.4%	\$0.00	89.3%	\$0.00	88.5%	\$0.00
AMERICAN FIDELITY ASSURANCE COMPANY	0.0%	\$0.00	0.0%	\$0.00	0.0%	\$0.00
Asuris Northwest Health	83.1%	\$7.52	84.3%	\$3.03	78.6%	\$28.50
Cigna Health and Life Insurance Company	86.0%	\$0.00	87.1%	\$0.00	88.8%	\$0.00
Health Net Health Plan of Oregon, Inc	106.1%	\$0.00	104.0%	\$0.00	103.1%	\$0.00
Kaiser Foundation Health Plan of the Northwest	88.9%	\$0.00	91.6%	\$0.00	92.1%	\$0.00

Kaiser Foundation Health Plan of Washington	87.8%	\$0.00	89.5%	\$0.00	91.1%	\$0.00
Kaiser Foundation Health Plan of Washington Options, Inc.	89.4%	\$0.00	89.7%	\$0.00	90.0%	\$0.00
LifeWise Assurance Company	92.9%	\$0.00	90.2%	\$0.00	91.9%	\$0.00
PacificSource Health Plans	0.0%	\$0.00	122.3%	\$0.00	99.2%	\$0.00
Premera Blue Cross	88.6%	\$0.00	90.8%	\$0.00	90.2%	\$0.00
Providence Health Plan	94.8%	\$0.00	95.7%	\$0.00	94.2%	\$0.00
Regence BlueCross BlueShield of Oregon	85.6%	\$0.00	85.2%	\$0.00	85.3%	\$0.00
Regence BlueShield	85.2%	\$0.00	85.7%	\$0.00	86.2%	\$0.00
UnitedHealthcare Insurance Company	88.0%	\$0.00	90.0%	\$0.00	89.0%	\$0.00
UnitedHealthcare of Washington, Inc.	87.9%	\$0.00	86.7%	\$0.00	86.0%	\$0.00
Health Alliance Northwest Health Plan	0.0%	\$0.00	0.0%	\$0.00	0.0%	\$0.00
Average	87.9%	\$0.09	89.4%	\$0.03	89.5%	\$0.29

As these results show, most health insurers in Washington already are reporting MLRs near, at, or higher than 88 percent. Therefore, increasing the minimum MLR requirement would affect only a limited subset of insurers and a limited number of people who purchase plans from those insurers. Members of plans in the small group market are more likely to reap these benefits people enrolled in the individual and large group markets (see Table 20).

Market	Average MLR	# Insurers Below Current MLR	# Insurers Below 88% MLR	% Market Below 88%
Individual ACA	89.0%	1	5	39%
Small Group	86.7%	0	6	88%
Large Group (Fully Insured)	89.5%	1	4	24%

## Table 20. 2022 MLR Metrics, Current versus Increased MLR Requirement

# Actuarial Analysis of Increasing the Medical Loss Ratio

Health Management Associates, Inc. (HMA), analyzed the impact of increasing the state minimum MLR standard to 88 percent in all markets from the current 80 percent in the individual and small group markets and 85 percent in the fully insured large group market effective plan year 2025. The analysis quantifies potential changes in expected future health plan enrollment, premiums, and MLR rebates between a projected baseline where the current MLR requirement remains unchanged and alternative projection scenarios using 88 percent MLR (see Table 21).



Metric	Description
Estimated Annual Cost	N/A
What Consumers?	Individual Market: 39% of the enrollees purchasing coverage from insurers with MLRs below 88% (2022) Small Group Market: 88% of the enrollees purchasing coverage from insurers with MLRs below 88% (2022) Large Group Fully Insured Market: 24% of the enrollees purchasing coverage from issuers with MLRs below 88% (2022)
Consumer Benefits	Individual Market: Up to 2.5% premium reduction and up to 0.5% increase in market enrollment Small Group Market: Up to 2.4% premium reduction and up to 1.0% increase in market enrollment Large Group Market: Up to 0.9% premium reduction and up to 0.3% increase in market enrollment
Washingtonians Impacted	Individual Market: 189,000 to 252,000* Small Group Market: 303,000 to 304,000* Large Group Fully Insured Market: 1.06 to 1.07 million* *Total market after the implementation of 88% MLR

### Table 21. Summary of Increasing MLR Requirement Impact in 2025–2029

This policy could affect people who purchase coverage in the three fully insured markets. This policy option has a broader reach than some of the alternatives analyzed in this report. This policy does not require state funding; rather, premium savings for consumers are achieved through a reduction in health insurers' administrative expenses.

Given the uncertainty about how health insurers will react to the policy, HMA did not assess the feasibility of insurers adjusting their operating expenses and the implications on solvency and market participation. At present, insurers are not required to offer health plans in any Washington markets, with the exception of a mandate that insurers offer individual health plans in the same counties where they offer PEBB or SEBB coverage.



If insurers face significant financial pressures in certain markets, they could stop offering plans and exit the market entirely. Absent other policy safeguards, insurers also could increase their MLRs by increasing their claims costs (e.g., by increasing provider reimbursement through risk sharing or increasing quality performance incentives), which would not lower premiums for members and could result in unintended outcomes.<sup>39, 40, 41</sup>

To quantify the impact of any given policy, two sets of projections for each market in 2025–2029 are needed: (1) a baseline projection assuming no policy change, and (2) projections with the policy in place.

Table 22 summarizes the baseline projection, including key metrics such as projected enrollment, average premium PMPM, average pricing loss ratio<sup>42</sup> as well as the average federal MLR (per federal definition and formula), and the average rebate PMPM in each of the three markets between 2025 and 2029. Historical experience<sup>43</sup> was used as the basis for the projections. In general, the projections are stable in the small and large group markets, and more varied in the individual market because of the impact of the anticipated expiration of additional ARPA premium subsidies in 2026.<sup>44</sup> Notably, though in both individual and large group markets the projected average federal MLRs run close to 90 percent, the average small group market MLR is expected to be lower, at just below 88 percent, in line with the historical patterns.

<sup>&</sup>lt;sup>44</sup> The anticipated impact of expiration of the enhanced ARPA premium subsidies is enrollment attrition in the individual market, changing the demographic composition of the market and worsening the market morbidity.



<sup>&</sup>lt;sup>39</sup> Harrington SE. Medical Loss Ratio Regulation under the Affordable Care Act. *Inquiry*.2013;50:9–26. Available at: <u>https://faculty.wharton.upenn.edu/wp-content/uploads/2018/04/inquiryjrnl</u> 50.01.05.pdf.

<sup>&</sup>lt;sup>40</sup> Hall MA, McCue MJ. How the ACA's Medical Loss Ratio Rule Protects Consumers and Insurers Against Ongoing Uncertainty. The Commonwealth Fund. July 2, 2019. Available at: <u>https://www.commonwealthfund.org/publications/issue-briefs/2019/jul/how-aca-medicalloss-ratio-rule-protects-consumers-insurers.</u>

<sup>&</sup>lt;sup>41</sup> Cicala S, Lieber EMJ, Marone V. Regulating Markets in US Health Insurance. American Economics Journal: Applied Economics. 2019;11(4):71–104. Available at: <u>https://www.aeaweb.org/articles?id=10.1257/app.20180011</u>. MLR provides incentive to increase claims cost.

<sup>&</sup>lt;sup>42</sup> The pricing loss ratio is of total plan liability (claim costs and risk adjustment transfers) to the premium revenue.

<sup>&</sup>lt;sup>43</sup> For the individual market, actual WAHBE enrollment and premiums (2019–2022) were used as the basis for developing the future projected market enrollment and premium. For the small and large group markets, actual enrollment and premiums (2019–2022) from MLR reporting data were used as the basis for developing the future projected market enrollment and premiums.

	Individual ACA	Small Group	Fully Insured Large Group
Projected Market Enrollment (Avg Lives)	188,000 to 251,000	301,000	1,062,000
Projected Average Premium (PMPM)	\$629 to \$847	\$456 to \$549	\$580 to \$679
Average Pricing Loss Ratio	86.2% to 86.3%	84.0%	86.4%
Average Federal MLR	89.5% to 90.5%	87.9%	89.8%
Average Rebate (PMPM)	\$0.00 to \$0.54	\$0.00	\$0.00

## Table 22. Baseline Projection (Current MLR Requirement 80% and 85%), 2025-2029

Given the large number of health insurers currently offering plans in Washington's fully insured markets, the uncertainty of individual insurers' reactions and hence the range of potential outcomes, this report models two scenarios of potential issuer reactions: (1) status quo and (2) reduction in premiums. In the status quo scenario, all current insurers remain in the markets but are not able or willing to reduce their administrative expenses. As a result, they would pay out rebates over the 2025-2029 projection time period if the MLR is below 88%. In the premium reduction scenario, the opposite insurer reaction is modeled, where insurers are able and willing to comply with the higher minimum MLR requirement, thereby reducing their administrative expenses gradually over several years, resulting in premium savings for consumers. The likely outcome will vary from both these projected scenarios, given the economic and regulatory uncertainty. However, the actual outcome should such a policy be enacted is generally expected to be a blend of these reactions and fall within the range presented.

Table 23 summarizes the results for the status quo (scenario 1), including the range of changes in projected enrollment, average premium PMPM, average pricing loss ratio, average MLR, and average rebate PMPM in each of the three markets. The aggregate amount of rebates that would be paid out in each market ranges from \$21 million to \$33 million, and on a per member per month basis is \$2.23 PMPM to \$10.24 PMPM. No associated increase in market enrollment is projected to result from this projected policy outcome, given insurers' reaction modeled in this scenario.

	Individual ACA	Small Group	Fully Insured Large Group
Projected Market Enrollment (Avg Lives)	188,000 to 251,000	301,000	1,062,000
Projected Average Premium (PMPM)	\$629 to \$847	\$456 to \$549	\$580 to \$679
Average Pricing Loss Ratio	86.2% to 86.3%	84.0%	86.4%
Average Federal MLR	89.5% to 90.5%	87.9%	89.8%
Average Rebate (PMPM)	\$8.53 to \$10.24	\$6.11 to \$7.29	\$2.23 to \$2.55
Market Enrollment Impact vs. Baseline %	0.0%	0.0%	0.0%
Average Premium Impact vs. Baseline %	0.0%	0.0%	0.0%
Change in Aggregate Rebate vs. Baseline (millions)	\$21.3 to \$25.6	\$22.1 to \$26.3	\$28.4 to \$32.5

## Table 23. Status Quo Scenario 1: Revised MLR Requirement 88 Percent, 2025-2029

Table 24 summarizes the results for the reduction in premiums (scenario 2). In this scenario, the decrease in the premiums for a subset of the health insurers would result in a modest 0.2 percent to 0.9 percent increase in enrollment over the five-year period. The aggregate amount of the combined effects of premium savings (a 0.5% to 2.5% decrease) and changes in the rebates that would be paid out in each market range (\$17 million to \$51 million). Because the MLR reported in any given year reflects the combined experience from the most recent past three years, it would take several years for an MLR to reach the required standard and result in zero rebates.



	Individual ACA	Small Group	Fully Insured Large Group
Projected Market Enrollment (Avg Lives)	189,000 to 252,000	303,000 to 304,000	1,063,000 to 1,065,000
Projected Average Premium (PMPM)	\$616 to \$829	\$451 to \$535	\$577 to \$674
Average Pricing Loss Ratio	88.0% to 88.4%	85.0% to 86.1%	86.8% to 87.2%
Average Federal MLR	90.2% to 92.5%	88.2% to 89.8%	89.9% to 90.4%
Average Rebate PMPM	\$0.00 to \$5.13	\$0.00 to \$4.37	\$0.00 to \$1.44
Market Enrollment Impact vs. Baseline %	0.2% to 0.3%	0.4% to 0.9%	0.2% to 0.3%
Average Premium Impact vs. Baseline %	-2.5% to -2.0%	-2.4% to - 1.1%	-0.9% to -0.5%
Change in Aggregate Premiums and Rebates vs. Baseline (millions)	\$37.1 to \$45.4	\$17.2 to \$28.8	\$36.1 to \$50.6

## Table 24. Reduction in Premiums Scenario 2: Revised MLR Requirement 88 Percent, 2025-2029

The goal of the policy is to lower premiums for consumers rather than having insurers make rebate payments to consumers. For example, the upper rebate amount in Status Quo Scenario (1) for the small group market is \$7.29 PMPM. The average premium reduction in Lower Premium Scenario (2) is 2.4 percent, or \$10.82 to \$12.84 PMPM. Hence, the focus on policy enforcement through rate review would be an important component in achieving the desired objectives.

## **Other Considerations**

## MLR Variation by Market

The purpose of minimum MLR requirements is to ensure that health insurance rates are reasonable in relation to the benefits that the premium covers. Administrative expenses generally comprise fixed and variable components. The fixed component reflects operating expenses that are incurred independent of the number of people covered (staffing, compliance, etc.), whereas the variable expenses are generally per enrollee expenses. For example, claims processing, administrative expenses associated with member enrollment, and commissions paid to health insurance brokers and agents are examples of variable expenses.



Consequently, the fixed portion of these expenses become a smaller portion of the premium as the number of enrollees increases and vice versa. This dynamic explains the higher MLR requirement that now applies to the large group market (85%) as compared with the individual and small group markets (80%). Consequently, it would be more difficult for the insurers offering individual and small group market plans to meet the 88 percent MLR requirement than for those in the large group market. We, therefore, would anticipate that more disruption would occur in the individual and small group market if an increased minimum MLR policy is adopted.

Over the past decade, the individual market has experienced a significant number of shocks and changes. These changes have produced uncertainty and made it generally difficult to accurately set premiums for the individual market. Increasing MLR requirements, by design, is intended to reduce the margin of error issuers have in pricing. Consequently, the combination of uncertainty and higher MLR requirements may reduce the incentives for issuers to participate in the individual market.

# Economic Impacts of Increasing the Minimum Medical Loss Ratio in Group Markets

Changing Washington State's MLR from 80/85 percent to 88 percent can have notable labor market effects on the small and fully insured large group markets. In Scenario 1, discussed above, health insurers do not adjust premiums, but instead issue rebates to comply with the new MLR requirement. The resulting rebates would effectively reduce the net cost of insurance for employers and employees. This decrease in health care costs functions like a premium decrease, leading to increases in wages as employers redistribute the savings.

In Scenario 2, issuers adjust premiums downward to meet the 88 percent MLR without issuing rebates, and the direct reduction in premiums would lower health care costs for employers.

## Wage Pass-Throughs

The actuarial analysis presented above suggests that premiums are expected to decrease by an average of approximately 1.14 percent annually in 2025 to 2029 if the MLR is increased to 88 percent for the small group and fully insured large group markets. These premium decreases will impact enrollees in each market who have an insurance plan that is projected to have a loss ratio below the 88 percent threshold.

The economic analysis used the estimated number of group members who would be affected (i.e., total covered lives) from the MLR actuarial analysis. However, the economic analysis did not adjust for dependents who have coverage in the group market to estimate the impact of MLR on group wages. This overstates the wage impact of the policy, as it assumes all covered lives are wage-earners. The overall economic impact described here is greater than a model that does not include dependents.

Table 25 details the projected increase in wages for part-time and full-time insured employees over 2025–2029. Based on Baicker and Chandra's estimates that a 10 percent reduction in health insurance premiums would result in a 2.3 percent increase in wages, we assume this proportionality also applies to premium decreases resulting from increases in minimum MLR requirements. The literature supports higher estimates for the impact on wages of changes in premiums. The most frequently accepted estimate is that 88 percent of premiums are offset by wage reductions. In consideration of these higher estimates, this model



includes a second scenario, which assumes that wages increase by 4 percent when premiums decrease by 10 percent.<sup>45</sup>

% Increase in Wages for Each 10% Decrease in Premiums <sup>46</sup>	Aggregate Wage Gains for Full-Time Insured Employees	Aggregate Wage Gains for Part-Time Insured Employees	Aggregate Wage Gains for Full-Time & Part-Time Insured Employees
2.3%	\$1,015	\$199	\$1,213
4%	\$1,764	\$346	\$2,110

## Table 25. Aggregate Wage Gains for 2025–2029 from Increasing the MLR (Millions USD)

## Transitioning Part-Time Roles to Full-Time Opportunities

Based on Baicker and Chandra's estimates that a 10 percent reduction in health insurance premiums would result in 1.9 percent of part-time employees transitioning to full-time, we assume this proportionality also applies to premium decreases resulting from increases in the minimum MLR requirement. The effect of the decrease in premiums can be seen in Table 26 below.

# Table 26. Projected Aggregate Earnings Increase for Part-Time Employees Converted to Full-Time Employees, 2025–2029 (Millions USD)

% of Employees for Each 10% Decrease in Premiums Converted from Part-Time to Full-Time	# of Employees Converted to Full-Time	Aggregate Wage Increase Due to Transition from Part-Time to Full-Time Employment
1.9%	3,741	\$121.07

### Additional Employment

Another potential impact of a health insurance premium reduction due to an increase in the minimum MLR requirement is an increase in employment. The effect of a cut in premiums on employment can be seen in Table 27 below.

<sup>&</sup>lt;sup>46</sup> The actual decrease in premiums was calculated using the proportion of percentage increase in wages for each 10 percent reduction in premiums. The actual decrease in premium was calculated using this proportion with the data provided in the actuarial analysis (1.14%).



<sup>&</sup>lt;sup>45</sup> Refer to the discussion in the reinsurance section for the bases for these two wage gain scenarios and assumptions in Appendix B

# Table 27. Projected Aggregate Earnings Increases for New Full-Time and Part-Time Employees, 2025–2029 (Millions USD)

% Increase in Employment for each 10% Decrease in Premiums	Aggregate Earnings Increase for New Full-Time Employees	Aggregate Earnings Increase for New Part-Time Employees	Aggregate Added Wages Due to New Full & Part-Time Employees
1.6%	\$705.8	\$138.34	\$844.10

#### Impact on Households

The model estimates the reduction in employees' share of health insurance premiums that would occur because of the increase in the minimum MLR requirement. Table 28 shows the results of that analysis.<sup>47</sup>

### Table 28. Total Reduction in Employees' Share of Premiums in 2025–2029 (Millions USD)

Decrease in Employee Premium Contribution for each 10% Decrease in Premiums	Total Reduction in Premiums for Employees	Total Reduction in Premiums for Employees with Multiplier
3%	\$86.77	\$157.8

### Combined Labor and Household Effects, Taxes, and the Multiplier Effect

The combined labor effects of wage increases (lower wage pass-through scenario), part-time employees transitioning to full-time work, and additional employment can be seen in Table 29 below.

## Table 29. Total Impact of Labor Market and Household Effects for 2025–2029 (Millions USD)

Total Impact of Labor Market Effects on Part-Time & Full-Time	Total Impact After Taxes	Total Impact Including Multiplier Effect
\$2,265	\$1,755	\$3,190

### Additional Tax Revenue for Washington

Washington's sales tax rate is 6.5 percent. In addition, localities have sales taxes of varying amounts. The Tax Foundation calculated that the average combined state and local tax rate in Washington is 8.86 percent. Therefore, the additional tax revenue from increasing the MLR requirement to 88 percent would be \$283 million for the years 2025–2029.

<sup>&</sup>lt;sup>47</sup> Ibid, p. 28

# **USE REFERENCE-BASED PRICING**



# Source of Health Coverage for Washington Residents 2022 Impacted by the Reference Based Pricing Policy Option

# Background

Reference-based pricing ties the prices for a set of health care services, such as hospital care, to already defined and established pricing levels, such as Medicare reimbursement. Prices are usually set as a percentage above the reference rate. Reference-based pricing can be implemented in one of two ways. The first is by requiring insurers to establish standard reimbursement levels at no higher than the reference-based price.<sup>48</sup> The second is to prohibit health care providers from charging prices higher than the reference-based price. The first approach is easier to implement and enforce because there are far fewer health insurers than health care providers. However, the first approach neither directly affects the prices self-funded employer health plans pay nor the premiums their employees pay due to federal preemption under the Employee Retirement Income Security Act of 1974 (ERISA). The second approach could have a much broader effect because it regulates providers rather than insurers.

<sup>&</sup>lt;sup>48</sup> This is the approach taken in the CCS program, which requires health insurers to pay no more than 160 percent of Medicare reimbursement rates to hospitals on an aggregate basis for all facility services.



Other states have limited experience with reference-based pricing. Two states have applied reference-based pricing to their public employee health plans. In Montana, prices paid by the plan were set at 220 percent to 225 percent of Medicare rates for inpatient services and 230 percent to 250 percent for outpatient services. An independent study estimated that the plan saved \$47.8 million in fiscal years 2017–2019 because of this policy.<sup>49</sup>

Oregon passed a law in 2017 that requires health insurers and third-party administrators that contract with the state employee plan to cap payments for hospital facility services at 200 percent of Medicare rates for innetwork and 185 percent of Medicare rates for out-of-network services. The hospital payment cap took effect in October 2019 for Oregon educators and January 2020 for public employees. Only 24 of Oregon's 62 hospitals are subject to the policy. Exempt hospitals include rural or critical access hospitals (CAHs), and sole community hospitals located in counties with fewer than 70,000 people that receive at least 40 percent of their revenue from Medicare.

A study published in *Health Affairs* found that Oregon's hospital payment cap led to reductions in the prices paid by the state employee health plan for hospital facility services. Specifically, outpatient prices declined by 25 percent per procedure and inpatient prices per admission in the first two years and three months of the policy dropped by 3 percent. Price reductions were smaller in the inpatient setting because low-priced hospitals initially increased their prices to the cap but were prohibited from doing so after the first year. The study estimated that these price reductions resulted in \$107.5 million in savings for the state in the first 27 months of the policy, amounting to 4 percent of plan spending. All of the targeted hospitals remained innetwork, and there was no evidence that hospitals increased their prices for non-state employee commercial health plans to compensate for revenue losses.<sup>50</sup> The reference-based pricing analysis in this report used 2022 commercial claims data from the Washington All-Payer Claims Database<sup>51</sup> (WA-APCD) to analyze and project health care costs under different pricing models.<sup>52</sup> The APCD claims data were repriced using Medicare fee schedules relevant to the date of service. The commercial allowed amounts paid,<sup>53</sup> which are the combined amount paid by the health insurer and the consumer through cost-sharing such as copayment or coinsurance and the repriced Medicare amounts were projected forward to 2027. Separate trend factors were applied to commercial and Medicare amounts, with trend sources documented in Appendix A.

The data were aggregated by service category. The overall trend and comparison calculations were applied to the service categories. Table 30 summarizes the service categories used in the analysis.

<sup>&</sup>lt;sup>53</sup> Centers for Medicare & Medicaid Services. No Surprises: Health Insurance Terms You Should Know. Available at: https://www.cms.gov/files/document/nosurpriseactfactsheet-health-insurance-terms-you-should-know508c.pdf.



<sup>&</sup>lt;sup>49</sup> Schramm S, Aters Z. Estimating the Impact of Reference-Based Hospital Pricing in the Montana State Employee Plan. Optumas. April 6, 2021. Available at: <u>www.nashp.org/wp-content/uploads/2021/04/MT-Eval-Analysis-Final-4-2-2021.pdf</u>.

<sup>&</sup>lt;sup>50</sup> Murray RC, Whaley CM, Fuse Brown EC, Ryan AM. How Payment Caps Can Reduce Hospital Prices and Spending: Lessons from the Oregon State Employee Plan. The Milbank Memorial Fund. July 10, 2024. Available at: <u>https://www.milbank.org/publications/how-paymentcaps-can-reduce-hospital-prices-and-spending-lessons-from-the-oregon-state-employeeplan/#:~:text=The%20State%20of%20Oregon%20passed,out%2Dof%2Dnetwork%20prices. See also</u>

<sup>&</sup>lt;sup>51</sup> Washington State Health Care Authority. Washington State All Payer Claims Database (WA-APCD). Available at: https://www.hca.wa.gov/about-hca/data-and-reports/washington-state-all-payer-claims-database-wa-apcd.

<sup>&</sup>lt;sup>52</sup> The APCD excludes significant amount claims paid by self-funded employer plans; therefore, this report does not model the impact of reference-based pricing on those plans.

Table 30. Service Categories Used in Reference-Based Pricing Analysis of WA-APCD

Inpatient Hospital	Outpatient Hospital	Professional	Ancillary
(In-Network	(In-Network	(In-Network	(In-Network
Washington)	Washington)	Washington)	Washington)
<ul> <li>Medical</li> <li>Surgical</li> <li>Maternity</li> <li>MHSA (Mental Health &amp; Substance Abuse)</li> </ul>	<ul> <li>Observation</li> <li>ER (Emergency Room)</li> <li>Surgery</li> <li>Pharmacy</li> <li>MHSA</li> <li>Preventive</li> <li>All Other</li> </ul>	<ul> <li>Urgent Care</li> <li>Office Visits PCP (Primary care)</li> <li>Office Visits Specialist</li> <li>Physical Medicine</li> <li>Preventive</li> <li>MHSA</li> <li>All Other</li> </ul>	All Ancillary Services

For each category of services, the total trended commercial allowed amounts and trended Medicare repriced amounts were summed. The ratio of these amounts equals the current percentage of Medicare paid for these claims for the commercial population. The reference-based pricing (RBP) was set at a specific percentage of the Medicare fee schedule for each service category. For illustrative purposes, the report shows a reference price of 160 percent of Medicare. This is the aggregate reference price adopted by the legislature for public option plans offered in the individual market, called Cascade Select plans. The estimated savings were calculated as the difference between the RBP commercial allowed amount and the trended commercial allowed amount.

The WA-APCD data have important limitations that affected this study's estimates. First, WA-APCD data excludes non-claims payments, such as capitation and risk sharing payments. In contrast, other sources of commercial market payments data, most notably the unified rate review template (URRT), include those payments. This difference likely results in the WA-APCD producing payment levels that are generally lower than the URRT and other sources. Several states have APCDs that require carriers to report non-claims payments, providing policymakers in those states with a more complete picture of health care costs and spending in the commercial market. Secondly, based on HMA's analysis, it is possible that carriers are submitting claims with understated allowable amounts to the WA-APCD or not submitting claims at all.

These factors, independently or in combination, mean it is unlikely that the results of the unadjusted WA-APCD appropriately captures the entire claims costs associated with Washington's commercial market. Correspondingly, WA-APCD data yielded repriced payment levels (expressed as a percentage of Medicare) that were lower than the URRT and recent analyses by the RAND Corporation<sup>54</sup> and the Washington Health Alliance<sup>55</sup>.

Given these limitations and uncertainties, this study models three scenarios of the savings and impacts of RBP:

- 1. A baseline scenario using WA-APCD claims data with no adjustments
- 2. An illustrative scenario using WA-APCD claims data with a general adjustment based on the higher URRT payments data, which assumes that WA-APCD claims have *understated* allowable amounts
- **3.** An illustrative scenario using WA-APCD claims data with a general adjustment based on the higher URRT payments data, which assumes that WA-APCD claims have *missing* allowable amounts

The actuarial analysis portion of this section below explains these data issues in greater detail.

# Actuarial Analysis of Implementing RBP

As noted above, this analysis reveals potential savings under various assumptions and scenarios. The results represent the current and projected 2027 allowed costs levels in Washington (statewide) for the subset of markets considered in the analysis including large group fully insured, individual, small group, PEBB and SEBB. The PEBB and SEBB populations are inclusive of all lines of business and identified by plan type in the APCD. There is potentially additional self-funded data submitted. However, the data is not separately identified. The analysis excluded out-of-network and out-of-state claims, as well as pharmacy benefits, aligning with the RBP approach used in Cascade Select public option. The exclusion of out-of-state and out-of-network claims reduces the volume of allowed dollars and savings amounts but does not have a significant impact on the results. The claims that were repriced to the Medicare fee schedule included facility and professional claims.<sup>56</sup>

<sup>&</sup>lt;sup>56</sup> Several types of claims were not repriced using the Medicare fee schedule. A complete list of exclusions and corresponding allowed amounts for this group of claims can be found in the Appendix. In addition, some facilities were excluded from repricing. One of the larger facility categories that was not repriced is CAHs. They are smaller, rural hospitals that Medicare pays at "reasonable cost." These hospitals would continue to be reimbursed on a cost basis under this reference-based pricing model.



<sup>&</sup>lt;sup>54</sup> Whaley CM, Kerber R, Wang D, Kofner A, Briscombe B. Prices Paid to Hospitals by Private Health Plans. RAND. May 13, 2024. Available at: <u>https://www.rand.org/pubs/research\_reports/RRA1144-2.html</u>.

<sup>&</sup>lt;sup>55</sup> Washington Health Alliance. Washington's Uneven Hospital Landscape: How Price Levels Vary Statewide. May 2024. Available at: https://wahealthalliance.org/washingtons-uneven-hospital-landscape-how-price-levels-vary-statewide/.

Under the unadjusted WA-APCD scenario, Tables 31A through 31D, summarize the results of average allowed amount in 2022 as well as projected average reimbursement in 2027 applied across all markets included in the analysis, shown in the total, and the subset of the total exclusively for PEBB and SEBB health plans. The analysis suggests that the current and projected average state reimbursements range from 170–172 percent of Medicare, with slightly lower reimbursement observed in the PEBB and SEBB markets at 160–165 percent of Medicare. Additional detail of the baseline average reimbursement is available in the Appendix.

## Table 31A. 2022 Incurred Claims in Washington's Commercial Markets, WA-APCD Unadjusted

Market	Current Allowed	Medicare Repriced	Current % of Medicare
Total	\$5,519,857,063	\$3,238,631,430	170%
PEBB/SEBB Subset	\$1,901,253,161	\$1, 176, 430,072	162%

# Table 31B. Baseline Average Reimbursement in Washington's Commercial Markets by Service, 2022,WA-APCD Unadjusted

Service Category	Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Inpatient Hospital			
Surgical	\$489,443,715	\$242,705,559	202%
Maternity	\$201,958,476	\$114,076,555	177%
MHSA Substance Abuse	\$2,137,757	\$1,204,480	177%
Medical	\$343,632,547	\$232,771,179	148%
MHSA Mental Health	\$16,898,477	\$11,880,390	142%



Service Category	Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Outpatient Hospital			
ER	\$337,847,110	\$109,233,377	309%
Observations	\$81,508,333	\$30,538,504	267%
Surgery	\$770,590,503	\$331,780,498	232%
Preventive	\$4,723,559	\$2,118,692	223%
All Other	\$407,783,216	\$189,974,213	215%
MHSA	\$4,421,349	\$2,246,798	197%
Pharmacy	\$38,909,064	\$23,426,547	166%
Professional			
All Other	\$1,458,732,772	\$869,117,543	168%
Urgent Care	\$46,104,951	\$27,916,424	165%
Preventive	\$191,935,907	\$124,243,461	154%
Office Visits PCP	\$246,119,815	\$165,214,762	149%
Office Visits Specialist	\$431,999,405	\$300,978,995	144%
Physical Medicine	\$154,312,228	\$141,151,932	109%
MHSA	\$210,368,349	\$239,894,728	88%



Service Category	Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Ancillary			
All Ancillary Services	\$80,429,531	\$78,156,791	103%
<b>Total</b> (In-Network Washington)	\$5,519,857,063	\$3,238,631,430	170%

# Table 31C. Baseline Average Reimbursement in Washington's Commercial Markets, 2027

Market	Current Allowed	Medicare Repriced	Current % of Medicare
Total	\$6,755,275,932	\$3,937,218,746	172%
PEBB/SEBB Subset	\$2,326,779,402	\$1,430,191,311	163%

# Table 31D. Baseline Average Reimbursement in Washington's Commercial Markets by Service, 2027

Service Category	Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Inpatient Hospital			
Surgical	\$598,987,856	\$295,058,236	203%
MHSA Substance Abuse	\$2,616,216	\$1,464,291	179%
Maternity	\$247,159,521	\$138,683,379	178%
Medical	\$420,542,171	\$282,980,966	149%
MHSA Mental Health	\$20,680,585	\$14,443,044	143%



Service Category	Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Outpatient Hospital			
ED	\$413,461,875	\$132,795,507	311%
Observations	\$99,751,003	\$37,125,796	269%
Surgery	\$943,059,108	\$403,347,038	234%
Preventive	\$5,780,755	\$2,575,703	224%
All Other	\$499,050,630	\$230,952,502	216%
MHSA	\$5,410,906	\$2,731,443	198%
Pharmacy	\$47,617,440	\$28,479,758	167%
Professional			
All Other	\$1,785,216,950	\$1,056,590,093	169%
Urgent Care	\$56,423,864	\$33,938,122	166%
Preventive	\$234,893,766	\$151,043,333	156%
Office Visits PCP	\$301,204,768	\$200,852,326	150%
Office Visits Specialist	\$528,686,731	\$365,901,514	144%
Physical Medicine	\$188,849,397	\$171,599,036	110%
MHSA	\$257,451,638	\$291,641,096	88%



Service Category	Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Ancillary			
All Ancillary Services	\$98,430,751	\$95,015,561	104%
<b>Total</b> (In-Network Washington)	\$6,755,275,932	\$3,937,218,746	172%

Tables 32 and 33 present the estimated savings associated with implementing RBP at 160 percent of Medicare in two market subsets (all commercial markets and PEBB/SEBB). At present, 160 percent of Medicare is the allowed maximum aggregate reimbursement target for CCS public option plans offered in the individual market.<sup>57</sup> Washington would have the flexibility to target a percent of Medicare for a particular category of service that is higher or lower than current reimbursement levels. For example, the state may wish to incentivize greater access to mental health, substance use disorder (SUD), or primary care services, and therefore increase reimbursement rates above historical commercial reimbursement levels. Given the current average reimbursement of 172 percent, the resulting savings are modest, with additional variation in the PEBB and SEBB markets.

## Table 32. Repricing at 160 Percent of Medicare

Service Category	160% RBP Allowed	Cost/ (Savings) \$	Cost/(Savings) %
Inpatient Hospital (In-Network Washington)			
Surgical	\$472,093,178	(\$126,894,677)	-21%
Substance Abuse	\$2,342,866	(\$273,350)	-10%
Maternity	\$221,893,407	(\$25,266,114)	-10%
Medical	\$452,769,546	\$32,227,375	8%
Mental Health	\$23,108,870	\$2,428,285	12%

<sup>&</sup>lt;sup>57</sup> For Cascade Care Select, a target reimbursement rate of 160 percent of Medicare rates is set for provider and facility services. Separate targets are set for CAHs, sole community hospitals, and primary care services. The reference price serves as a ceiling for the reimbursement rate that the insurer pays in the aggregate. Facilities and providers can be reimbursed at higher rates, and the reference price does not function as a ceiling for any individual facility or provider.



Service Category	160% RBP Allowed	Cost/ (Savings) \$	Cost/(Savings) %
Outpatient Hospital (In-Network Washington)			
ED	\$212,472,811	(\$200,989,065)	-49%
Observations	\$59,401,274	(\$40,349,729)	-40%
Surgery	\$645,355,261	(\$297,703,847)	-32%
Preventive	\$4,121,125	(\$1,659,630)	-29%
All Other	\$369,524,004	(\$129,526,626)	-26%
MHSA	\$4,370,308	(\$1,040,598)	-19%
Pharmacy	\$45,567,613	(\$2,049,827)	-4%
Professional (In-Network Washington)			
All Other	\$1,690,544,149	(\$94,672,801)	-5%
Urgent Care	\$54,300,995	(\$2,122,869)	-4%
Preventive	\$241,669,333	\$6,775,567	3%
Office Visits PCP	\$321,363,722	\$20,158,954	7%
Office Visits Specialist	\$585,442,422	\$56,755,691	11%
Physical Medicine	\$274,558,458	\$85,709,061	45%
MHSA	\$466,625,754	\$209,174,115	81%



Service Category	160% RBP Allowed	Cost/ (Savings) \$	Cost/(Savings) %
Ancillary (In-Network Washington)			
All Ancillary Services	\$152,024,898	\$53,594,147	54%
Total (In-Network Washington)	\$6,299,549,994	(\$455,725,938)	-7%

## Table 33. Estimated 2027 Savings If RBP Is Set at 160 Percent, WA-APCD Unadjusted

	RBP Allowed	Cost / (Savings) \$	Cost / (Savings) %
Total	\$6,299,549,994	(\$455,725,938)	-7%
PEBB/SEBB	\$2,288,306,098	(\$38,473,304)	-2%

# Limitations/Comparisons to Other Analyses of Washington Hospital Cost Data

As discussed above, the evidence suggests that the repricing estimates are subject to some uncertainty, based on comparisons with other analyses and data sources. This analysis, which is based on calculations of claims costs using WA-APCD data, produced findings that differ from other published estimates of hospital claims costs in Washington. For example, the average cost as a percent of Medicare found in this analysis was substantially lower than average cost as a percent of Medicare estimated in a recent Washington Health Alliance study.<sup>86</sup> The methodology used in this analysis included hospital-specific adjustments (e.g., whether the facility is a teaching hospital) and accounted for regional differences in wage index, whereas the Washington Health Alliance analysis omitted these adjustments. The inclusion of these factors in this analysis would result in a lower percent of Medicare estimates for claims.

The results of the analysis also differed from a recently published RAND Corporation analysis of Washington's WA-APCD data.<sup>87</sup> The average commercial reimbursement rate, as of percent of Medicare, was higher in the RAND study than what was found in this analysis. The RAND methodology has several differences from the methodology used in this analysis, including the application of an adjustment factor that results in a higher percent of Medicare estimate for inpatient claims. However, those departures may not entirely explain differences between this analysis and results in the RAND analysis.



HMA also compared unadjusted WA-APCD allowed costs (individual and small group ACA markets only) to the URRT data—a compilation of rate filing information in the individual and small group markets. That analysis showed that allowed claims costs in the unadjusted WA-APCD were lower than in the URRT data. Discussions with Onpoint Health Data, the WA-APCD's vendor, identified that, as noted previously, the WA-APCD excludes non-claims-based payments from the allowed amount, which leads to understating the total allowed amount compared with the URRT data. For example, the URRT data include capitation or risk sharing payments and net payments from reinsurance arrangements or programs, whereas WA-APCD does not capture these payments. Estimating the magnitude of this difference from the APCD is difficult, as the prevalence of non-claims payments varies by insurance market.

However, WA-APCD's exclusion of non-claims payments explain the extent of the observed differences. The lower allowed claims cost observed in the unadjusted WA-APCD also may be the result of missing claimsbased payments, leading to understated claims. If this situation is occurring, then the percentages of Medicare identified in the above tables are likely lower than is appropriate, and the resulting shifts from the observed levels to the target rates underestimates the claims cost reduction. Hence, it is unlikely that the results of the unadjusted WA-APCD is appropriately capturing the entire claims costs associated with Washington's commercial market.

For illustrative purposes, assuming that similar levels of understatement observed in the individual and small group market exist throughout the commercial market (i.e., for PEBB, SEBB and large group) and applying adjustments (ranging from 1.12 to 1.84 based on high-level service categories) to all claims, the resulting alternative average percent of Medicare reimbursement currently being paid would be 209 percent. Details on the adjustment are described in Appendix A. As Tables 34A and 34B show, the resulting savings would be substantially higher if the reference rate (160% of Medicare) is implemented, ranging from 19–23 percent by market (or from approximately \$530 million to \$1.91 billion). Comparing Tables 32 and 33 above, the difference in the resulting savings—approximately \$1.4 billion—is significant.

# Table 34A. Illustrative Average Reimbursement in Washington's Commercial Markets, 2027, withWA-APCD Adjustment for Understated Allowed Amounts

	Current Allowed	Medicare Repriced	Current % of Medicare
Total	\$8,212,653,133	\$3,937,218,746	209%
PEBB/SEBB	\$2,818,285,706	\$1,430,191,311	197%

### Table 34B. Estimated Savings if RBP Is Set at 160 Percent

	RBP Allowed	Cost / (Savings) \$	Cost / (Savings) %
Total	\$6,299,549,994	(\$1,913,103,140)	-23%
PEBB/SEBB	\$2,288,306,098	(\$529,979,608)	-19%

# Table 34C. Detailed Estimated Savings If RBP Is Set at 160 Percent (Total)

Service Category	RBP Allowed	Cost/ (Savings) \$	Cost/(Savings) %
Inpatient Hospital (In-Network Washington)			
Surgical	\$472,093,178	(\$345,277,219)	-42%
MHSA Substance Abuse	\$2,342,866	(\$1,227,186)	-34%
Maternity	\$221,893,407	(\$115,376,997)	-34%
Medical	\$452,769,546	(\$121,096,382)	-21%
MHSA Mental Health	\$23,108,870	(\$5,111,565)	-18%
Outpatient Hospital (In-Network Washington)			
ER	\$212,472,811	(\$304,316,585)	-59%
Observations	\$59,401,274	(\$65,278,325)	-52%
Surgery	\$645,355,261	(\$533,382,067)	-45%
Preventive	\$4,121,125	(\$3,104,288)	-43%
All Other	\$369,524,004	(\$254,243,479)	-41%
MHSA	\$4,370,308	(\$2,392,828)	-35%
Pharmacy	\$45,567,613	(\$13,949,816)	-23%



Service Category	RBP Allowed	Cost/ (Savings) \$	Cost/(Savings) %
Professional (In-Network Washington)			
All Other	\$1,690,544,149	(\$308,187,736)	-15%
Urgent Care	\$54,300,995	(\$8,871,258)	-14%
Preventive	\$241,669,333	(\$21,318,121)	-8%
Office Visits PCP	\$321,363,722	(\$15,865,640)	-5%
Office Visits Specialist	\$585,442,422	(\$6,476,127)	-1%
Physical Medicine	\$274,558,458	\$63,122,357	30%
MHSA	\$466,625,754	\$178,382,469	62%
Ancillary (In-Network Washington)			
All Ancillary Services	\$152,024,898	(\$29,132,347)	-16%
Total (In-Network Washington)	\$6,299,549,994	(\$1,913,103,140)	-23%

HMA considered another scenario in which the difference between WA-APCD and URRT total allowed amounts was driven by claims not submitted or captured in the WA-APCD. In this case, the overall percentages of Medicare and savings would remain the same as the original analysis based on the assumption that the average reimbursement for the missing claims is the same as the claims reported in the WA-APCD.

# Table 35. Illustrative Average Reimbursement in Washington's Commercial Markets, 2027, with WA APCD Adjustment for Missing Allowed Amounts

	Current Allowed	Medicare Repriced	Current % of Medicare
Total	\$8,212,653,133	\$4,765,289,548	172%
PEBB/SEBB	\$2,818,285,706	\$1,723,387,530	164%



## Table 36. Estimated Savings If RBP Is Set at 160 Percent

	RBP Allowed	Cost / (Savings) \$	Cost / (Savings) %
Total	\$7,624,463,276	(\$588,189,857)	-7%
PEBB/SEBB	\$2,757,420,048	(\$60,865,657)	-2%

This scenario produces additional savings of \$132 million more than the scenario with the unadjusted WA-APCD allowed costs (\$456 million). In a situation where missing claims are reimbursed at a higher level, the savings would increase. It is possible that the discrepancy between the claim cost in the WA-APCD and as reported in the URRT is the result of a combination of both understated and missing claims, further complicating the savings estimate. Before a reference-based policy is finalized, HMA recommends further analysis of WA-APCD claims data to better understand the appropriate claim cost levels for the appropriate markets.

# Economic Impact of Implementing Reference Pricing

## Wage Pass-Throughs

To estimate the effect of RBP savings on the Washington labor market, the model assumes a 2.3 percent wage increase for each 10 percent increase in savings.<sup>58</sup> HMA also modeled a 4 percent wage increase per 10 percent increase in savings to model the higher wage pass-through assumption. Table 37 describes the effect RBP would have on the labor market in 2027.

### Table 37. Aggregate Wage Gains for 2027 from Implementing Reference Pricing (Millions USD)

% Increase in Wages for Each 10% Increase in Savings	Aggregate Wage Gains for Full-Time Insured Employees	Aggregate Wage Gains for Part-Time Insured Employees	Aggregate Wage Gains for Full-Time & Part-Time Insured Employees
2.3%	\$44.7	\$14.9	\$60.0
4%	\$77.7	\$25.9	\$103.5

Bureau of Labor Statistics plus authors' calculations

<sup>&</sup>lt;sup>58</sup> These estimates are based on Baicker's and Chandra's working paper that estimated the impact of an increase in employment and wage on health insurance premiums. This model assumes that the relationship between health insurance premiums and the labor market will be of the magnitude in either direction; that is, whether the change in premiums is an increase or a decrease. (See p. 17, supra.)



## Transitioning Part-Time Roles to Full-Time Opportunities

The analysis assumed a 10 percent increase in savings would translate to 1.9 percent of part-time employees transitioning to full-time. Table 38 details the effect RBP would have on the labor market in 2027.

# Table 38. Aggregate Earnings Increase for Part-Time Employees Converted to Full-Time Employees for 2027 (Millions USD)

% of Employees for Each 10% Increase in Savings Converted from Part-Time to Full-Time	Aggregate Wage Increase Due to Transition from Part-Time to Full-Time Employment
1.9%	\$49.2

### Additional Employment

The analysis assumed that a 10 percent increase in savings would translate to a 1.6 percent increase in employment. Table 39 details the effect RBP would have on the labor market for 2027.

# Table 39. Aggregate Earnings increase for new Full-Time and Part-Time Employees for 2027(Millions USD)

% Increase in	Aggregate Earnings	Aggregate Earnings	Aggregate Added
Employment for each	Increase for New	Increase for New	Wages Due to New
10% Increase in	Full-Time	Part-Time	Full & Part-Time
Savings	Employees	Employees	Employees
1.6%	\$31.1	\$10.4	\$41.4

### Impact on Households

Table 40 details the reduction in employees' share of premiums for 2027, expressed in millions of USD.

## Table 40. Total Reduction in Employee Share of Premiums for 2027 (Millions USD)

Decrease in Employee Premium Contribution for each 10% Increase in Savings	Total Reduction in Premiums for Employees	Total Reduction in Premiums for Employees with Multiplier
3%	\$77.7	\$141.2

### Combined Labor and Household Effects, Taxes, and the Multiplier Effect

The combined labor effects of wage increases (lower wage pass-through scenario), part-time employees transitioning to full time, and additional employment can be seen in Table 41.



## Table 41. Total Impact of Labor Market and Household Effects for 2027 (Millions USD)

Total Impact of Labor Market Effects on Part-Time & Full-Time	Total Impact After Taxes	Total Impact, including Multiplier Effect
\$227.8	\$176.4	\$320.80

## Additional Tax Revenue for Washington

Washington's sales tax rate is 6.5 percent. In addition, localities have sales taxes of varying amounts. The Tax Foundation calculated that the average combined state and local tax rate in Washington is 8.86 percent. Therefore, the additional tax revenue from implementing reference pricing would be \$24.9 million dollars for 2027.


# **HOSPITAL GLOBAL BUDGETING**



# Source of Health Coverage for Washington Residents 2022 Impacted by the Hospital Global Budget Policy Option

# Background

Under the hospital global budgeting policy, hospitals receive a prospectively determined, fixed amount for all inpatient and outpatient services to a patient population in a given year. Hospital global budgets are designed to incentivize hospitals to shift away from pressures to increase revenues by increasing the volume of services they provide, as is inherent in a fee-for-service reimbursement system, and instead to adopt measures control costs and increase efficiency. To properly incentivize hospitals and reduce potential cost shifting, global budgets should encompass as much hospital revenue as is appropriate.

To date, only Maryland has instituted a statewide hospital global budget. In 2014–2018, operating under a global budget established under a section 1115 demonstration waiver, Maryland's annual hospital revenue growth per capita was 1.92 percent, well below the original target of no more than 3.58 percent. Medicare savings were \$1.4 billion during the waiver period, exceeding the original target of \$330 million or more.

# HMA

A CMS final evaluation report highlighted that total Medicare expenditures in Maryland "declined by 2.8% and hospital expenditures declined by 4.1% without shifting costs to other parts of the health care system. A 17.2% reduction in outpatient department service expenditures drove Medicare hospital savings."<sup>59</sup>

This report estimates the cost savings that could be achieved if Washington were to implement a hospital global budget policy in the years 2026–2029 similar to the one in effect in Maryland from 2014 to 2018. The following assumptions are included in the estimates:

- Hospital cost growth no greater than 2.8 percent each year on a per capita basis, consistent with the cost growth benchmark that the Washington Health Care Cost Transparency (HCCT) Board established.
- Participation in the program would be mandatory for all acute care hospitals; however, CAHs, psychiatric hospitals, rehabilitation hospitals, and children's hospitals would be excluded from the analysis.

Based on Maryland's experience, a global budget should be paired with required care transformation activities (e.g., quality of care and primary care investments). Consideration also should be given to the need to maintain access to higher cost/lower revenue services, such as obstetrics (OB), cancer care, and behavioral health (mental health and SUD services). Addressing these questions and considerations is paramount to developing a robust and effective hospital global budget (HGB) model that is tailored to the unique health care landscape of Washington State.

HMA projected the growth in hospital inpatient and outpatient costs from 2026 to 2029 under the natural trajectory absent of any policy intervention based on Washington-adjusted trends from the CMS Office of the Actuary (OACT). These costs are inclusive of commercial, Medicare, and Medicaid coverage. The analysis compared these results with projected costs under a HGB. The difference is the savings resulting from implementation of the policy.<sup>60</sup>

<sup>&</sup>lt;sup>60</sup> The primary data source for this analysis is the hospital cost report data as reported to the Healthcare Cost Report Information System (HCRIS). The data includes hospital costs that reflect discrete services that were provided, without including supplemental payments received under the Medicaid program. As discussed in the Appendix, a key policy decision is whether to include or exclude these payments from a hospital global budget.



<sup>&</sup>lt;sup>59</sup> Centers for Medicare & Medicaid Services. Maryland All-Payer Model Final Evaluation Report (2014-2018). Available at: <u>https://www.cms.gov/priorities/innovation/files/reports/md-allpayer-finalevalrpt-fg.pdf</u>

#### Table 42. Summary of Hospital Spending<sup>61</sup>

	Net Patient Spending
2021 Hospital Spending Healthcare Cost Report Information System (HCRIS) Data across all hospitals Statewide	\$27,084,000,000
2024 Trended Hospital Spending Across all Hospitals Statewide	\$30,322,000,000

Estimated 2024 Distribution of Allowed Cost:	Net Patient Spending	% Of Total
Medicare	\$10,649,000,000	35.1%
Medicaid	\$6,319,000,000	20.8%
Commercial/other	\$13,354,000,000	44.0%

# Actuarial Analysis of HGB

The analysis reveals potential savings of 0 to 7.1 percent statewide savings under several scenarios. The results are presented for the State of Washington in aggregate, as well as for OIC geographic rating areas 1 and 9. Rating area 1 (King County) was chosen as representative of urban areas, whereas rating area 9 (Asotin, Columbia, Garfield, Walla Walla, and Whitman counties) represents a rural region.

Tables 43 and 44 show the savings in facility reimbursement that would be achieved if the HCCTB cost growth targets were met.<sup>62</sup> Two scenarios were modeled to illustrate variability in potential savings:

- **Optimistic Savings**: Assumes a natural trend (the rate at which facility reimbursement increases) 1 percent higher than the best estimate
- Conservative Savings: Assumes a natural trend 1 percent lower than the best estimate

<sup>&</sup>lt;sup>61</sup> Underlying data source is hospital cost report data as reported to the Healthcare Cost Report Information System (HCRIS). See Disclosures for more details. Costs by Medicare, Medicaid, and Commercial is not directly reported in HCRIS data, so the distribution is an estimate only. Net Patient Revenue includes all inpatient and outpatient revenue reported by the hospital and does not make exclusion for out-ofstate patients or members in other rating areas.

<sup>&</sup>lt;sup>62</sup> If no savings are achieved the tables show 0. Theoretically it's possible that a hospital global budget could increase hospital spending.

Statewide	Best Estimate	Optimistic	Conservative
2026 Savings	0.9%	1.9%	0.0%
2027 Savings	1.8%	3.7%	0.0%
2028 Savings	2.7%	5.4%	0.0%
2029 Savings	3.5%	7.1%	0.0%
Rating Area 1	Best Estimate	Optimistic	Conservative
2026 Savings	0.9%	1.9%	0.0%
2027 Savings	1.8%	3.7%	0.0%
2028 Savings	2.6%	5.4%	0.0%
2029 Savings	3.4%	7.0%	0.0%
Rating Area 9	Best Estimate	Optimistic	Conservative
2026 Savings	1.1%	1.8%	0.0%
2027 Savings	1.8%	4.1%	0.0%
2028 Savings	2.8%	5.4%	0.0%
2029 Savings	3.6%	7.2%	0.0%

# Table 43. Percent Savings If Revenue Growth Target Is Achieved (positive = savings)

# Table 44. Dollar Savings If Revenue Growth Target Is Achieved (\$M) (positive = savings)

Statewide	Best Estimate	Optimistic	Conservative
2026 Savings	\$265	\$556	\$0
2027 Savings	\$549	\$1,174	\$0
2028 Savings	\$839	\$1,845	\$0
2029 Savings	\$1,139	\$2,573	\$0



Rating Area 1	Best Estimate	Optimistic	Conservative
2026 Savings	\$112	\$236	\$0
2027 Savings	\$231	\$496	\$0
2028 Savings	\$348	\$776	\$0
2029 Savings	\$472	\$1,079	\$0
Rating Area 9	Best Estimate	Optimistic	Conservative
Rating Area 9 2026 Savings	Best Estimate \$3	Optimistic \$5	Conservative \$0
Rating Area 92026 Savings2027 Savings	Best Estimate \$3 \$5	Optimistic \$5 \$12	Conservative \$0 \$0
Rating Area 92026 Savings2027 Savings2028 Savings	Best Estimate \$3 \$5 \$8	Optimistic           \$5           \$12           \$17	Conservative \$0 \$0 \$0

As can be seen above, using simplified assumptions,<sup>63</sup> savings would be small in the initial year of implementation, but would grow annually. By 2029, savings could total between 0 percent and 7.1 percent of hospital spending, which would be result in lower premiums and cost-sharing for residents. It may be advantageous from an operational perspective to phase in a target expenditure growth rate.

# Economic Impact of HGB

HMA conducted an economic analysis to project the potential annual savings Washington could realize by adopting an HGB model similar to the framework that Maryland implemented from 2014 to 2018. Maryland initiated an all-payer system for hospitals in the 1970s, under which Medicare, Medicaid, the public employee health benefit program, and commercial insurers all made nearly identical payments to hospitals on a cost-per-stay basis, which virtually eliminated differences in public and private payment rates. However, the volume of hospital services increased steadily as admissions and readmissions grew. In 2014–2018, Maryland switched to a global hospital budget and set a target of 3.58 percent per capita annual growth in hospital inpatient and outpatient revenue. The actual average annual growth in inpatient plus outpatient hospital revenue over the first five years of the Maryland HGB was 1.92 percent per capita.<sup>64</sup>

<sup>&</sup>lt;sup>63</sup> Given the uncertainty of operational decisions and outstanding policy decisions (see Appendix), the estimates omit an adjustment for the monetary value of time. Final operational or policy decisions could affect the estimates included in this report. Wakely recommends updating this simplified analysis to include final operational and policy decisions when known.

<sup>&</sup>lt;sup>64</sup> Maryland Health Services Cost Review Commission. Maryland's All-Payer Model Results.

#### Hospital Spending Reductions in Washington

HMA obtained state-by-state data from the CMS OACT showing trends in annual hospital spending in 2015–2020. Over this period, the average annual growth in total hospital spending in Washington was 3.11 percent per capita; the corresponding figure for the United States was 4.41 percent per capita. Total hospital spending in Washington was \$26.523 billion in 2020.

This analysis begins with projected hospital spending through 2029 if no policy change occurs and compares that trend to a scenario in which HGB is implemented in January 2025. The analysis assumes that the 3.11 percent per capita long-term average annual growth in total hospital spending in Washington would continue without policy changes.<sup>65</sup>

Table 45 shows the projected amount of total hospital spending under this assumption and the growth in such costs if the average annual growth in total hospital expenditures is limited to 3 percent per capita in 2026 and to 2.8 percent per capita in 2027–2029.

# Table 45. Projected Total Hospital Spending Growth in Washington 2026–2029 With and Without Implementation of HGB (Millions USD)

Year	Hospital Spending with no Policy Changes	Per Capital Growth Limit	Total Hospital Spending Implementing Growth Limits	Annual Savings
2026	\$32,870	3.00%	\$31,845	\$1,025
2027	\$34,113	2.80%	\$32,949	\$1,164
2028	\$35,403	2.80%	\$34,092	\$1,310
2029	\$36,741	2.80%	\$35,275	\$1,466
2026- 2029	\$139,127	2.80%	\$134,161	\$4,966

Source: CMS OACT State (Residence) plus authors' projections, adjusted for population growth.

<sup>&</sup>lt;sup>65</sup> Wakely used a different number for the natural trajectory of growth based on the National Health Expenditure Data published by CMS Office of the Actuary because it was the only source that provided separate trends for Medicare, Medicaid, and commercial/other for the requested time period.



#### Wage Pass-Throughs

Table 46 shows the projected impact of HGB on the labor market in Washington from 2025 to 2029 and details the projected increase in wages for part-time and full-time insured employees over the period of 2025-2029. Based on Baicker and Chandra's estimates that a 10 percent reduction in health insurance premiums would result in 2.3 percent increase in wages, the analysis assumes this proportionality also applies to an increase in savings resulting from implementation of HGBs. The economic research literature supports higher estimates for the impact on wages of changes in premiums. The most commonly accepted estimate is that 88 percent of premiums are offset by wage reductions. To account for these higher estimates, this model includes a second scenario, which assumes that wages increase by 4 percent when premiums decrease by 10 percent.

# Table 46. Aggregate Wage Gains for 2025–2029 from Implementation of Hospital Global Budget (Millions USD)

% Increase in Wages for Each 10% Decrease in Premiums	Aggregate Wage Gains for Full-Time Insured Employees	Aggregate Wage Gains for Part-Time Insured Employees	Aggregate Wage Gains for Full-Time & Part-Time Insured Employees
2.3%	\$856.6	\$285.5	\$1,142
4%	\$1,490	\$496.6	\$1,986

#### Transitioning Part-Time Roles to Full-Time Opportunities

The analysis assumed that a 10 percent increase in savings would translate to 1.9 percent of part-time employees transitioning to full-time. Table 47 details the effect HGB would have on the labor market in 2026–2029.

# Table 47. Aggregate Earnings Increase for Part-Time Employees Converted to Full-Time Employees for 2026–2029 (Millions USD)

% of Employees for Each 10% Increase in Savings Converted from Part-Time to Full-Time	Aggregate Wage Increase Due to Transition from Part-Time to Full-Time Employment
1.9%	943.5

### Additional Employment

The analysis assumed that a 10 percent increase in savings would translate into a 1.6 percent rise in employment. Table 48 details the effect HGB would have on the labor market in 2026–2029.



# Table 48. Aggregate Earnings Increase for New Full-Time and Part-Time Employees, 2026–2029 (Millions USD)

% Increase in	Aggregate Earnings	Aggregate Earnings	Aggregate Added
Employment for each	Increase for New	Increase for New	Wages Due to New
10% Increase in	Full-Time	Part-Time	Full & Part-Time
Savings	Employees	Employees	Employees
1.6%	\$595.9	\$198.6	\$794.5

#### Impact on Households

Table 49 details the reduction in employees' share of premiums from 2025 to 2029, expressed in millions of USD.

#### Table 49. Total Reduction in Employee Share of Premiums, 2027 (Millions USD)

Decrease in Employee Premium Contribution for each 10% Increase in Savings	Total Reduction in Premiums for Employees	Total Reduction in Premiums for Employees with Multiplier
3%	\$1,490	\$2,709

#### Combined Labor and Household Effects, Taxes, and the Multiplier Effect

The combined labor effects of wage increases (lower wage pass-through scenario), part-time employees transitioning to full-time work, and additional employment can be seen in Table 50.

### Table 50. Total Impact of Labor Market and Household Effects in 2027 (Millions USD)

Total Impact of Labor Market Effects on Part-Time & Full-Time	Total Impact After Taxes	Total Impact Including Multiplier Effect
\$4,370	\$3,384	\$6,154

#### Additional Tax Revenue for Washington

Washington State's sales tax rate is 6.5 percent. In addition, local governments have sales taxes of varying amounts. The Tax Foundation calculated that the average combined state and local tax rate in Washington is 8.86 percent. Therefore, the additional tax revenue from implementing HGB would be \$529.2 million dollars in 2027–2029.



# **MEETING HCCT BOARD COST GROWTH BENCHMARKS**

Economic Impact of Meeting HCCT Board Benchmarks on the Growth of Spending and the Economy



Source of Health Coverage for Washington Residents 2022 Impacted by the Cost Growth Benchmark Policy Option

The Washington State HCCT Board has set health care cost growth benchmarks for the years 2022–2026 as follows:<sup>66</sup>

<sup>&</sup>lt;sup>66</sup> Washington State Health Care Authority. Report to the Legislature. Health care Cost Transparency Board. Annual Report. August 1, 2022. p. 6. Available at: <u>https://www.hca.wa.gov/assets/program/hcctb-annual-report-2022.pdf</u>.



Year	Target
2022	3.2%
2023	3.2%
2024	3.0%
2025	3.0%
2026	2.8%

#### Table 51. Health Care Cost Growth Benchmarks for Washington State<sup>67</sup>

The cost growth benchmark *measures* annual health care cost growth and will allow policymakers to identify providers and insurers with costs that exceed the benchmark. Without any enforcement mechanism, the benchmark itself is not expected to lower health care expenditures or drive significant change in providers or health insurer practices. Based on current estimates of growth in health care costs in the absence of any policy interventions, cost growth in Washington will exceed the benchmarks.

One policy intervention, in addition to the four proposed and modeled elsewhere in this report, would be to add enforcement authority to the benchmark statutes requiring providers and insurers to keep annual expenditure growth to levels at or below the state's cost growth targets by leveraging performance improvement plans, fines, or other penalties.<sup>68</sup>

The analysis in this report assumes that the five new policy initiatives explained above are implemented in 2025 or later. Based on the CMS OACT forecast for the average annual growth of US health care spending in 2022–2031, this analysis assumes that annual health spending will grow by 5.4 percent per year in 2025–2029. This projection outpaces the CMS forecast of 4.6 percent annual growth in the economy (gross domestic product).<sup>69</sup> According to the HCCT board's targets, the policy goal in Washington is to reduce growth in total health care spending from 5.4 percent per year to 3.0 percent in 2025 and 2.8 percent in 2026–2029.<sup>70</sup>

The economic model in this report estimates the impact of the slowdown in health care spending growth on the labor market, household budgets, and state taxes if the benchmarks that the HCCT board set were met.

<sup>&</sup>lt;sup>67</sup> Washington State Health Care Authority: HCCT Board. August 1, 2022. P. 6. Available at: <u>https://www.hca.wa.gov/assets/program/hcctb-annual-report-2022.pdf</u>.

<sup>&</sup>lt;sup>68</sup> For example, California, Massachusetts, and Oregon have given enforcement authority to their cost boards. See WA OIC Preliminary Report at pp. 37-38. Available at: <u>https://www.insurance.wa.gov/sites/default/files/documents/oic-prelim-report-1201123-final\_2.pdf</u>

<sup>&</sup>lt;sup>69</sup> Centers for Medicare & Medicaid Service. CMS Office of the Actuary Releases 2022–2031 National Health Expenditure Projections. June 14, 2023. Available at: <u>https://www.cms.gov/newsroom/press-releases/cms-office-actuary-releases-2022-2031-national-health-expenditure-projections</u>.

<sup>&</sup>lt;sup>70</sup> The Transparency Board has yet to publish the benchmark rate of growth for 2027, and we assume it will remain at 2.8 percent.

# Impact of Meeting the Benchmarks on the Growth of Total Spending and the Economy

Based on data from the CMS OACT, this analysis projects total health care spending in Washington at \$71.277 billion in 2020.<sup>71</sup> Using CMS data and forecasts, without any policy changes to reduce the growth in health care spending, it would spike from \$71.277 billion to approximately \$114 billion in 2029. Table 52 outlines the projected savings in 2025–2029 if the cost growth benchmarks were met. Projected savings in total health care spending is multiplied by 0.75 to remove prescription drug costs because the policy options modeled in this report are not designed specifically to impact prescription drug pricing. The policies could affect prescription drug utilization if care patterns are modified in response to RBP or HGB. In addition, savings were multiplied by 0.9 to reflect the variable proportion of premiums plus the loss ratio.

### Table 52. Impact of Meeting Spending Growth Benchmarks for Years 2025–2027 (Millions USD)

Year (s)	Spending Growth	Projected Savings
2025	3.00%	\$1,420
2026	2.80%	\$1,621
2027	2.80%	\$1,708
2028	2.80%	\$1,801
2029	2.80%	\$1,898
2025-2029	2.84% (Avg)	\$8,447

### Wage Pass-Throughs

Table 53 below shows the impact of the estimated savings in health care costs on earnings if the rate of health care spending growth decrease from 5.4 percent to 3.0 percent in 2025 and from 5.4 percent to 2.8 percent in 2026–2029.

The table details the projected increase in wages for part-time and full-time insured employees over the period 2025-2029. Based on Baicker and Chandra's estimates that a 10 percent cut in health insurance premiums would result in a 2.3 percent wage hike, this analysis assumes this proportionality would apply to an increase in savings through implementation of hospital global budgets. Economic research literature supports higher estimates for the impact on wages of changes in premiums. The most frequently accepted estimate is that 88 percent of premiums are offset by wage reductions. Given these higher estimates, this model includes a second scenario that assumes wages increase by 4 percent when premiums decrease by 10 percent.

<sup>&</sup>lt;sup>71</sup> Centers for Medicare & Medicaid Services. Projections of State Health Expenditures by State of Residence. Table 1 Total All Payers State Estimates by State of Residence (1991–2020) Personal Health Care (millions of dollars).



# Table 53. Aggregate Wage Gains for 2025-2029 from Impact of Benchmarks on Earnings (MillionsUSD)

% Increase in Wages for Each 10% Decrease in Premiums	Aggregate Wage Gains for Full-Time Insured Employees	Aggregate Wage Gains for Part-Time Insured Employees	Aggregate Wage Gains for Full-Time & Part-Time Insured Employees
2.3%	\$1,457	\$486	\$1,942
4%	\$2,534	\$844.7	\$3,379

#### Transitioning Part-Time Roles to Full-Time Opportunities

The analysis assumed that a 10 percent increase in savings would translate to 1.9 percent of the part-time workforce transitioning to full-time. Table 54 details the effect that cost growth benchmarks would have on the labor market in 2026–2029.

# Table 54. Aggregate Earnings Increase for Part-Time Employees Converted to Full-Time Employees for 2026–2029 (Millions USD)

% of Employees for Each 10% Increase in	Aggregate Wage Increase Due to Transition from
Savings Converted from Part-Time to Full-Time	Part-Time to Full-Time Employment
1.9%	\$1,605

### Additional Employment

The analysis assumed a 10 percent increase in savings would translate to a 1.6 percent increase in employment. Table 55 shows the effect that cost growth benchmarks would have on the labor market for 2026–2029.

# Table 55. Aggregate Earnings Increase for New Full-Time and Part-Time Employees for 2026–2029(Millions USD)

% Increase in	Aggregate Earnings	Aggregate Earnings	Aggregate Added
Employment for each	Increase for New	Increase for New	Wages Due to New
10% Increase in	Full-Time	Part-Time	Full & Part-Time
Savings	Employees	Employees	Employees
1.6%	\$1,014	\$338	\$1,352

### Impact on Households

Table 56 details the reduction in employees' share of premiums in 2025–2029 in millions of USD.





#### Table 56. Total Reduction in Employees' Share of Premiums for 2027 (Millions USD)

Decrease in Employee Premium Contribution for each 10% Increase in Savings	Total Reduction in Premiums for Employees	Total Reduction in Premiums for Employees with Multiplier
3%	\$2,534	\$4,608

#### Combined Labor and Household Effects, Taxes, and the Multiplier Effect

The combined labor effects of wage increases (lower wage pass-through scenario), part-time employees transitioning to full-time work, and new jobs are shown in Table 57.

#### Table 57. Total Impact of Labor Market and Household Effects for 2027 (Millions USD)

Total Impact of Labor Market Effects on Part-Time & Full-Time	Total Impact After Taxes	Total Impact Including Multiplier Effect
\$7,433	\$5,757	\$10,468

#### Additional Tax Revenue for Washington

Washington's sales tax rate is 6.5 percent. In addition, local governments have sales taxes of varying amounts. The Tax Foundation calculated that the average combined state and local tax rate in Washington is 8.86 percent. Therefore, the additional tax revenue from implementing benchmarks would be \$927.5 million dollars in 2027–2029.

#### Impact on Medicaid, PEBB, and SEBB Spending in Washington

The Financial Services Division of the Washington Health Care Authority (HCA) provided the data for Medicaid, PEBB, and SEBB spending in 2022–2023. HCA also provided projections for spending in SFY 2024 and 2025. The assumption of 5.4 percent as a baseline projection for growth in spending for SFY 2026 and SFY 2027 is based on projections from the OACT. Table 58 shows the growth in annual Washington State health care spending if it remains at 3.2 percent in 2025 and 2.8 percent in 2026–2029 instead of the CMS forecast (5.4%). Savings in total health care spending is multiplied by 0.75 to remove prescription drug costs because the policy options modeled in this report are not designed to specifically affect prescription drug pricing. The policies could affect prescription drug utilization if care patterns are modified in response to RBP or HGB. In addition, the savings were multiplied by 0.9 to reflect the variable proportion of premiums plus the loss ratio.



State Fiscal Year	Medicaid Spending	PEBB	PEBB SEBB		Savings per Year
Washington HCA D	ata				
2022	\$5,366,579,934	\$2,800,526,000	\$1,937,015,000		
2023	\$6,494,712,883	\$2,798,386,000	\$2,056,117,000		
Washington HCA St	tate Estimates				
2024	\$6,812,276,061	\$2,935,227,075	\$2,156,661,121	4.89%	
2025	\$6,880,291,236	\$2,964,872,869	\$2,178,443,399	1.01%	
HMA Projections <sup>72</sup>					
2026	\$7,251,826,963	\$3,124,976,004	\$2,296,079,342	5.4%	
2026	\$7,072,939,391	\$3,047,889,309	\$2,239,439,814	2.8%	\$211,014,311.69
2027	\$7,643,425,619	\$3,293,724,708	\$2,420,067,627	5.4%	
2027	\$7,270,981,694	\$3,133,230,210	\$2,302,144,129	2.8%	\$439,331,796.93
2028	\$8,056,170,602	\$3,471,585,842	\$2,550,751,278	5.40%	
2028	\$7,474,569,181	\$3,220,960,656	\$2,366,604,164	2.80%	\$686,052,262.33
2029	\$8,491,203,815	\$3,659,051,478	\$2,688,491,848	5.40%	
2029	\$7,683,857,118	\$3,311,147,554	\$2,432,869,081	2.80%	\$952,339,536.21

#### Table 58. Impact on Medicaid, PEBB, and SEBB Spending, 2025-2029

Source: Washington HCA: 2022-2025; HMA estimates of alternative growth scenarios: 2026-2029

<sup>&</sup>lt;sup>72</sup> Based on data from CMS Office of the Actuary. Projections of average annual increases in total Medicaid spending through 2030. See <u>CMS</u> <u>Office of the Actuary Releases 2021-2030 Projections of National Health Expenditures | CMS.</u>



# CONCLUSION

Rising health care costs are a persistent and growing challenge for Washington workers and businesses. In response, the Washington legislature directed the OIC and AGO to analyze policy approaches to improve health care affordability. OIC's preliminary report described the state of Washington's health care system, provided an overview of policy options and presented an economic model to evaluate those policies. This final report examines five specific policy options that, if adopted, would improve affordability in different ways. The policy options include:

- Establish a reinsurance program in the individual and small group markets
- Increase the medical loss ratio standard
- Use Reference-based pricing
- Hospital Global Budgeting
- Meeting the HCCT Board cost growth benchmarks

This final report uses actuarial and economic modeling to estimate health care savings and economic impacts of these policies. The analysis shows that these policy options would meaningfully impact health care affordability, benefiting individuals, families, employers and state revenues. This report is designed to inform policymakers as they consider various approaches to improving health care affordability.

Each policy option analyzed targets a slightly different segment of the population, affects affordability differently, requires legal and regulatory changes, has various levels of administrative and operational complexity and would disrupt the health care system in unique ways and to different degrees. The policy options analyzed include some degree of uncertainty, as is the case with any significant policy initiative. Though precedent has been set for the reinsurance and minimum MLR requirement policy options at a national level and in other states, there is less experience with the RBP, HGB and adherence to cost growth benchmarks from which to draw definitive conclusions of their effects. Moreover, each policy option has its own set of operational challenges and state administrative costs that are not fully accounted for in the savings estimates.

These differences among the policies affect the feasibility of adopting them and the length of time it would take to implement the program, as well as how predictable the outcomes would be and the risks of unintended, negative consequences. This section of this report examines some of the factors that should be considered in determining whether and how to adopt the policies analyzed.

### **Population Benefited**

Different policy options benefit different groups of Washingtonians, with some policies affecting a much larger portion of the population than others. A reinsurance program and an increase in the minimum MLR requirement would benefit people who have health insurance through a fully insured employer health plan as well as people who purchase their own health coverage on the individual market, whether on or off the Health Benefit Exchange. RBP could be applied to a range of health care services and providers, potentially affecting all Washingtonians with commercial insurance.



Alternatively, it could be implemented in a more targeted way, such as by initially applying it to PEBB and SEBB plans, similar to the states of Montana and Oregon.<sup>73</sup> Hospital global budgets would affect all Washingtonians.

#### Legal and Regulatory Requirements and Uncertainty

Adoption of each of these policies would require new legislation, new regulations, or both. As discussed below, policy decisions must be regarding the design of each of these programs. Legislative action and state agency implementation would require significant time and resources.

Several of the options could be enhanced with, or would require, the approval of a federal waiver. Some policies would involve obtaining a waiver under section 1332 of the ACA, and some would require both a 1332 waiver and a Medicaid waiver under section 1115 of the Social Security Act. These waivers could allow the state to gain access to federal funding or increase state flexibility. The process for obtaining these approvals is complex and lengthy, and there is no guarantee of success. Potential future federal policy changes are difficult to predict. For example, the expanded subsidies that were adopted in the ARPA legislation are set to expire at the end of 2025 and may not be extended, which will affect the affordability of health insurance for many Washingtonians who are now receiving subsidies.

#### State Resources Needed

Adoption of each of these policies would require varying amounts of state funding. Each would require funding for operational costs to implement, operate, monitor and enforce the program, such as investment in IT systems, state personnel, and contractors. The reinsurance program requires state funding for outlays made to health insurers in the form of reinsurance payments. These funds could be obtained through state general funds, an assessment on health insurers or covered lives, or a combination of the two.

#### Enforcement

For any of these policies to achieve their intended goal of reducing the cost of health care for Washington families, employers and the state, ongoing monitoring and enforcement will be essential. The state should dedicate resources needed to ensure that the programs as implemented can be adapted to changing circumstances and that the agencies tasked with their enforcement have access to the data and other tools needed to make their potential a reality. Table 59 lists key considerations, both positive and negative, for determining whether and how to implement the policies discussed in this report.

How Payment Caps Can Reduce Hospital Prices and Spending: Lessons from the Oregon State Employee Plan (https://www.milbank.org/publications/how-payment-caps-can-reduce-hospital-prices-and-spending-lessons-from-the-oregon-stateemployee-plan/#:~:text=The%20State%20of%20Oregon%20passed,out%2Dof%2Dnetwork%20prices).



<sup>&</sup>lt;sup>73</sup> Estimating the Impact of Reference-Based Hospital Pricing in the Montana State Employee Plan (<u>www.nashp.org/wp-content/uploads/2021/04/MT-Eval-Analysis-Final-4-2-2021.pdf</u>)

#### Table 59. Key Advantages, Disadvantages, and Impacts

#### Option 1: Establish a reinsurance program in the individual and small group markets

Key Takeaway: Lowers premiums in targeted markets but requires significant state funding.

#### State Cost Net of Pass-through Funding (millions USD):

Individual Market: \$42-\$84 million Small Group Market: \$147-\$294 million

#### Advantages

#### Disadvantages

# Greater Impact on Middle-Income Consumers:

In the individual market, unsubsidized consumers would benefit from the lower premiums. In the small group market, the full benefit will be split between the small employers and their employees.

#### Impact on Premiums and Enrollment:

The program has been shown to reduce unsubsidized premiums and potentially increase enrollment.

#### Feasibility:

Reinsurance programs have been implemented in 17 states. Administration of these programs is relatively simple. Though some states have outsourced administration of the program, others have performed almost all tasks in-house, mostly through staff actuaries.

#### Limited Impact on Lowest Income Consumers:

Since the largest portion of the lowest income consumers are benefiting from the federal APTC subsidies (if enrolled in the individual market), the reduction in market-wide premiums generally does not affect the final net premium these members pay. This policy also would have limited effects on the lowest income workers whose employers do not offer coverage at all.

#### Market Disruption:

Health insurers may be more conservative in their assessment of the impact of reinsurance on premiums than the state. To the extent insurers include a lower impact of reinsurance in their rate filings than estimated by the state, this could increase insurer profits or MLR rebates. The OIC must approve Individual and small group rates, which could dampen the risk that health insurers would be overly conservative in their assessment of the impact.

#### **Requires Funding:**

The program requires state funding. Implementation of an additional assessment on insurers of fully insured employer plans is likely to be met with resistance and may induce market shifts (e.g., fully insured large groups may shift to self-funding). A 2018 proposal by OIC would have financed the state share through an assessment on covered lives, would have reach beyond fully insured health plans.



#### **Option 2: Increase the medical loss ratio standard**

**Key Takeaway**: Provides slightly lower premiums to a subset of consumers in the market but results in only modest savings.

State Cost (millions USD): No direct costs, minimal operational costs

Advantages	Disadvantages
Low operational cost and broader market	Limited Impact on Low-Income Consumers:
This policy requires relatively low effort on the part of the state to implement and would apply to all fully insured markets in the state of Washington.	Because only a subset of health insurers would be affected by the policy, most consumers would not benefit from reduced premiums. Furthermore, lower- income households (i.e., those receiving premium tax credits) would likely see minimal benefit.
No external funding is needed:	Low Impact on Premiums:
This policy does not require external state funding.	The policy likely would result in modest reductions in premiums and/or increases in rebates paid to consumers.
	Market Disruption and Unintended Consequences:
	There is significant uncertainty regarding health insurers' reactions to the policy. Currently, there is no mandate for insurers to offer their products in any Washington health insurance market, other than the mandate that insurers participating in PEBB or SEBB offer individual health plans in the counties where they offer PEBB or SEBB coverage. As a result, if insurers face significant financial pressures in certain markets, they could stop offering plans or exit the market entirely. Absent other policy safeguards, insurers also could find a way to increase their MLRs by increasing provider reimbursement through risk- sharing payments, quality performance incentives, or other actions, which would not lower premiums for consumers and therefore would result in unintended outcomes.



#### **Option 3: Use Reference-based pricing**

**Key Takeaway:** Could improve affordability for the greatest number of Washingtonians by addressing the underlying price of health care services, but may be operationally complex to implement

State Cost (millions): No direct costs but substantial operational costs.

Advantages	Disadvantages
Cost Savings:_	Operational Complexity:
By setting prices lower than they historically have been, it could reduce costs to insurers, employers and consumers overall, or be designed to be cost-neutral. This policy directly affects the price of health care	Creating, maintaining, and verifying an accurate benchmark is a significant operational undertaking. Additional policymaking may be necessary to determine how to adapt RBP for services that do not have traditional Medicare prices.
	Market Disruption:
Incentivize key services and redistribute health care spending:	Given the scope of the potential impact, hospital financing could be significantly affected by the
Setting prices for key services (e.g., primary care and behavioral health) higher than historical payment levels may increase access to these services and provider willingness to enter the profession. Primary care and behavioral health workforce shortages are a major challenge in Washington state.	program. Consequently, understanding current hospital margins and potentially appropriately tailoring the budget for different types of hospitals may be appropriate. Consideration should be given to exempting sole community or CAHs.
Increase Transparency:	
Extensive analysis is needed to implement RBP, which can produce transparent information on the exact costs associated with specific services.	



#### Option 4: Hospital Global Budgeting

**Key Takeaway:** Has potential to improve affordability for the greatest number of Washingtonians by controlling the growth in hospital costs, but at significant implementation costs.

State Cost (millions USD): No direct costs but substantial operational costs

# Advantages Disadvantages Potential for Large Effect: Operational Complexity:

HGB would have far-reaching effects since it would, by design, affect revenue from multiple payers (e.g., Medicare, Medicaid and commercial health insurers). The ability to alter overall trajectories of health spending is high. This option would directly affect the rate of growth in hospital spending.

# Incentivize reinvestment in long-term beneficial areas:

The program can be created to incentivize spending in areas with long-term health and equity benefits. For example, global budgets could be designed to incentivize greater spending in primary care or behavioral health.

# Given that hospital budgets are all-

Given that hospital budgets are all- encompassing, significant state resources must be expended not only to make initial policy and operational decisions but to monitor, update, and adjust the program.

#### **Market Disruption:**

Given the scope of the potential impact, hospital financing could be significantly affected by the program. Consequently, understanding current hospital margins and appropriately tailoring the budget for different types of hospitals may be needed. Consideration should be given to exempting sole community or critical access hospitals.

#### Federal approval:

For hospital global budgets to apply to Medicaid and Medicare payments, a CMS waiver would be necessary. It would take significant time and effort to secure and maintain the necessary waivers from CMS and approval cannot be guaranteed.

#### **Option 5: Meeting the HCCT Board Cost Growth Benchmarks**

**Key Takeaway**: Directly lowers the growth in health care costs for the entire state, but without any enforcement mechanism, the benchmarks are unlikely to lower health care expenditures or drive significant changes in provider or insurer behavior. Providing authority to require performance improvement plans or impose fines and penalties for failure to meet the benchmarks could increase the likelihood that the benchmarks will be met.

#### **Advantages**

#### Disadvantages

**Greatest Impact on Health care Costs in the Entire State:** Because meeting the cost growth benchmarks would directly reduce the growth in health care costs, it would apply to all health care services in the state, regardless of who receives and provides them.

Least Intrusive Mechanism: Least intrusive regulatory mechanism for targeting cost growth. Does not require providers or insurers to take any specific action, unlike capping reimbursement rates or medical loss ratio or setting global budgets for hospitals.

**Most Flexible Approach:** Allows providers and insurers to manage their own business strategies to achieve cost growth targets.

**Public/Private Partnership:** Provides opportunity for HCCTB and other state agencies to work with providers to identify strategies to achieve cost growth targets. Potentially Protects High-Cost Providers and Insurers: A focus on health care cost growth may allow providers and insurers with the highest costs to maintain those disparities. Discretion in enforcement may be needed to allow for greater increases in costs and investments for high-value providers and to allow for increased cost growth for services that currently are under reimbursed.

**Least Targeted Approach:** Could incentivize perverse behavior by providers or insurers, such as decreasing access to and utilization of care rather than reducing unit costs for certain services, thus leading to unintended adverse consequences.

**Difficulty of Achieving Compliance:** Experience in other states such as Massachusetts indicates that the ability to meet benchmarks, without additional policy interventions, wanes over time.

# **APPENDIX A: ACTUARIAL METHODOLOGY**

## Reinsurance

#### Reinsurance in Individual ACA Market

For analysis of the individual market, Wakely analyzed the impact of implementing a state-based Section1332 reinsurance waiver program that targets a 10 percent reduction in market average premiums.

#### Baseline (Without Reinsurance) Projection, 2025-2029

We were able to start with the projected premium and enrollment for 2024–2027 from the Washington Health Benefit Exchange Premium and Enrollment Report Exhibits (WAHBE enrollment projection) as the baseline projection for the reinsurance analysis. Starting from the 2024 projections, the following steps were taken to estimate the impact of a state-based reinsurance program on Washington's non-group market for 2025-2029.

Enrollment, premiums, and APTC amounts for 2025–2027 were taken from the WAHBE enrollment projection, with 2028 and 2029 estimates developed from 2027 (enrollment held constant, premiums trended at the 2026–2027 rate). Wakely arrived at the target loss ratios in the projection period by starting with the ratio reported in the most recent rate filings (2024). The variable portion of the administrative expenses were kept as a constant percentage of premium in 2024. The fixed portion of the administrative expenses was trended at 3.0 percent per year in both scenarios and was based on the long-term employment total compensation index in the Pacific region published by US Bureau of Labor Statistics.

The incurred claim cost in each projection year was modeled by starting with the premium projection from the WAHBE enrollment projection and then backing out the fixed and variable administrative amounts as discussed in (1). This captured the impact of the large demographic changes anticipated in 2026 as a result of expiration of the American Rescue Plan additional subsidies. Wakely relied on the two baseline scenarios for 2025–2027 from the WAHBE enrollment projection. The assumptions for the base funding and enrollment scenario include:

- Effectuation rates consistent with past market experience.
  - o Member persistency consistent with 2023 market experience.
- Enrollment attrition due to premium changes consistent with 2023 experience.
  - SEP and Medicaid redetermination impact on enrollment consistent with 2023 and early 2024 market experience.
  - o Uninsured take up consistent with 2023 and early 2024 market experience.
  - Undocumented take up with average dampening reflective of average enrollment hesitancy, consistent with early 2024 market experience.
  - 27% lower morbidity of the uninsured and undocumented taking up coverage as a result of lower net premiums.



The assumptions that vary for the high enrollment and funding scenario include the following:

- This scenario reflects generally higher estimate of market enrollment, driven by lower premium increases and low morbidity of those enrolling.
- Higher effectuation rates relative to the base scenario.
- Higher member persistency relative to the base scenario.
- Lower enrollment attrition due to higher premium changes relative to the base scenario.
- Higher Medicaid redetermination impact on enrollment relative to the base scenario.
- Higher CCS plan switching relative to the base scenario.
- Higher uninsured take up relative to the base scenario.
- Higher undocumented take up with the dampening reflective of lower hesitancy relative to the base scenario.
- 36 percent lower morbidity of the uninsured and undocumented taking up coverage.
- Higher CCS funding and maximum PMPM subsidy amounts.

#### With Reinsurance Projection, 2025–2029

The effects of the reinsurance program were then modeled relative to each baseline projection year to determine the impact on market enrollment, premiums, and APTCs. In addition to modeling 10 percent premium reduction as a result of the reinsurance program, Wakely relied on the two baseline scenarios for 2025–2027 from the WAHBE enrollment projection (WAHBE Projected 2024–2027 Premium and Enrollment Exhibits 2024-03-12\_External.xlsx, WAHBE Projected 2024-2027 Premium and Enrollment Exhibits 2024-03-12\_External.xlsx}

The key factors in modeling the reinsurance impact included the change in the claims incurred by the health insurers (net of reinsurance recoveries and reflecting lower market morbidity as a result of additional enrollment), the subsequent reduction in premiums (and the SLCSP or benchmark premium) and the additional enrollment take up by the individuals ineligible for the federal APTC premium subsidies (the unsubsidized). Note that the reduction in the incurred claims also affects the portion of premiums used to fund the variable administrative expenses such as premium taxes and other expenses that vary proportionally with the claim costs. No program assessment fee was assumed in these projections.

- 1. Morbidity: The estimated market-wide impact to morbidity because of uninsured unsubsidized enrollees taking up coverage was estimated based on the National Bureau of Economic Research (NBER) study,<sup>74</sup> which estimated that new market entrants are estimated to have 27 percent lower morbidity than those already enrolled in the individual market. This assumption was varied in the base and high funding scenarios and was used to project the risk pool morbidity changes. The 2024–2027 projected premiums assume that any morbidity changes as a result of increased enrollment will be reflected by carriers simultaneously with the increased enrollment and are reflected in the 2025–2027 premium rates. In reality, this impact may be built in by insurers over time.
- 2. Impact on SLCSP: The impact on SLCSP was assumed to be equal to the market average premium reduction, or the target reduction amount (10%).
- **3.** Federal Savings: The projected federal savings are calculated as the difference in the aggregate APTC amounts between the baseline (without reinsurance) and with reinsurance scenarios.
- 4. Adjusted Federal Savings: A key assumption included in calculating the total funding was an APTC to PTC adjustment based on data released by CMS on the past adjustments made in other state programs. The actual value applied is based on tax return data that is not publicly available. The value of this assumption varies as the result of ARP subsidies. For the 2025 projection, the PTC adjustment was set at the average of the 2023 adjustment values for states with reinsurance programs. For projection years 2026–2029, the PTC adjustment was set as the average of the 2019 adjustment values (pre-ARP and pre-pandemic).
- **5. State Funding:** This estimate was determined as the total funding required to fund the reinsurance program minus the Federal pass-through savings calculated in in (2d).

When considering whether to adopt an affordability program such as reinsurance, it is important to weigh which populations will benefit from the program.

The main advantage of a reinsurance program is the ability to leverage federal funding to assist middle-income consumers in the individual market who do not receive a significant benefit through APTC subsidies. Lower-income, federally subsidized individuals are protected from premium increases because of the presence of the federal APTC subsidies, where the net premiums are indexed annually to income thresholds based on a percentage of the FPL, but otherwise stay relatively flat. Reinsurance leads to lower premiums for health plan enrollees who are not benefiting from the APTC subsidies, while not reducing affordability for the lower-income APTC-eligible consumers. ARPA subsidies are set to expire in 2025. The largest increases in net premiums (relative to the income level) will be felt by those with incomes between 139% and 250% FPL and those with incomes greater than 400% FPL. To date, the Washington legislature has chosen to apply additional state funding for subsidies through the CCS premium subsidy program.

<sup>&</sup>lt;sup>74</sup> Hackmann MB, Kolstad JT, Kowalski AE. Adverse Selection and an Individual Mandate: When Theory Meets Practice. National Bureau of Economic Research Working Paper Series. June 2013. Available at: <u>https://www.nber.org/system/files/working\_papers/w19149/w19149.pdf</u>.



Note that the introduction of the reinsurance program in the individual market is not expected to significantly affect the CCS program or result in savings for the CCS program because of the nature of the APTC subsidies being anchored in the second lowest cost ilver plan. A reduction in the second lowest cost silver plan would result in a reduction in the APTC subsidy, keeping the utilization of the CCS subsidy of similar magnitude as without the reinsurance program.

Note that this analysis does not account for market migration as a result of reinsurance. No evidence, to date, suggests that other states that have implemented reinsurance program in the individual market have experienced an intermarket migration (e.g., group employers stop offering coverage and force employees to seek coverage on individual exchanges).

Implementing reinsurance program is expensive and there are different mechanisms to fund a reinsurance proposal that distribute costs beyond the general fund state spending. Table A1 summarizes the latest information published by CMS on the sources of state funding used in funding reinsurance program, focusing specifically on the states running claim-based reinsurance<sup>75</sup>. The majority of the states rely on the general state funding and/or health insurer assessment. Several states assess individual mandate penalties, other states assess fees on healthcare providers.

State	General Fund	lssuer Assessment	Provider Fee	Mandate Penalty	Notes and Other Funding Sources
Minnesota	х		х		A portion of past accumulations of the state's 2.0% provider tax, which applies to hospitals and other providers.
Oregon		х			Starting in PY 2020, 2.0% state premium assessment on major medical premiums and stop loss insurance.
Maine		х			Assessment of \$4 per member per month on fully-insured and self- funded commercial health insurance markets.
Maryland		х			In PY 2019, 2.75% premium assessment on health insurers. In PY 2020-2028, 1.0% assessment.
New Jersey	х			х	Revenue raised by shared responsibility payments per the state individual mandate, and if necessary, the state general fund.
Wisconsin	х				State general purpose revenue (GPR), which consists of general taxes, miscellaneous receipts, and revenues collected by the state.
Colorado	x	X	х		Fee on health insurers who would otherwise be subject to the now repealed federal Health Insurance Provider Fee under Section 9010 of the ACA. For PYs 2022 and 2023 only, a special assessment on hospitals. A portion of the state's health insurance premium tax revenue. Money from the state's general fund is available for section 1332 waiver administration.

Table A1	. State F	Funding	Sources f	for Section	1332	Waivers fo	or Cla	im-Based	Reinsuran	ce Waiver
Programs	S	_								

75 https://www.cms.gov/files/document/cciio-data-brief-042024-508-final.pdf

State	General Fund	Issuer Assessment	Provider Fee	Mandate Penalty	Notes and Other Funding Sources
Delaware		Х			Assessment on carriers and entities that would otherwise be subject to the federal Health Insurance Providers Fee under Section 9010 of the ACA. The state assessment is 2.75% of premium annually in years that the Health Insurance Providers Fee is waived, and 1% of premium annually in years that the Health Insurance Providers Fee is assessed.
Montana		х			1.2% annual state assessment on major medical health insurance premiums.
North Dakota		Х			A state assessment on insurers writing in the small and large group health insurance markets (\$22M in PY 2020).
Rhode Island	Х			x	Penalties collected from the state individual mandate. Rhode Island received a one-time state appropriation for the Health Insurance Market Integrity Fund to support operation and administration of the program.
Pennsylvania		х			A portion of a user fee that is 3.0% of premiums and assessed on issuers participating in the Pennsylvania Health Insurance Exchange and other available state sources.
New Hampshire		х			A premium assessment of 0.6% of the previous year's second lowest cost silver plan without waiver rate across all licensed health insurance issuers in the state's individual and group health insurance markets with some exceptions.
Georgia	х				State general funds.
Virginia	х				State appropriations allotted in the Commonwealth Health Reinsurance Program Special Fund.
Idaho	Х	Х			An annual premium tax allotment, and one-time deposit of \$25 million in 2022, and an assessment on the health insurance market on an as needed basis to achieve the state's target premium reduction.

#### Reinsurance in Small Group Market

For small group market analysis, Wakely analyzed the impact of implementing a state-funded reinsurance program that targets a 10 percent reduction in market average premiums.

### Baseline (Without Reinsurance) Projection, 2025–2029

For small group market analysis, Wakely started with projected membership and premium from 2024 URRT public use data, and applied enrollment and premium trend assumptions based on historical trends. To reflect the inherent uncertainty in the baseline estimates, we developed three different scenarios based on differing levels of incurred claim cost and enrollment trends.



**Base Scenario**: The baseline scenario relied on the historical small group market experience from URRT submissions and CMS risk adjustment reports to evaluate the average incurred claim trend and market enrollment trends. The assumptions selected for the base scenario were 5.0% annual claim cost trend and 0.50% annual market enrollment trend.

**Low**: The assumptions selected for the low scenario assumed a lower annual claim cost trend and a lower annual market enrollment trend relative to the base scenario.

**High**: The assumptions selected for the high scenario assumed a higher annual claim cost trend and a higher annual market enrollment trend relative to the base scenario.

#### With Reinsurance Projection, 2025–2029

The effects of the reinsurance program were then modeled relative to each baseline projection year to determine the impact to the market enrollment and premiums. In addition to modeling 10 percent premium reduction as a result of implementing a reinsurance program, Wakely modeled three baseline scenarios for 2025–2029 described above.

The key factors in modeling the reinsurance impact included the change in the claims incurred by the health insurers (net of reinsurance recoveries), the subsequent reduction in premiums and additional enrollment take up by the small group employers. Note that the reduction in the incurred claims also affects the portion of premiums used to fund the variable administrative expenses such as premium taxes and other expenses that vary proportionally with the claim costs. No program assessment fee was assumed in these projections. The fixed portion of the administrative expenses was trended at 3.0 percent annually across all scenarios and was based on the long-term employment total compensation index in the Pacific region published by US Bureau of Labor Statistics.

Because of the impacts of employer choice on the small group market entry, as opposed to an individual making the enrollment decision based on their health status and needs, we did not assume any morbidity improvement from this incremental take-up by the employers.

Few states have implemented reinsurance programs in small group markets. An analogous program that currently exists is a direct premium reduction funded by the State of New Mexico in the small group employer market (10% premium reduction has been implemented in July 2022). Since the introduction of the program, no significant market size change has been observed that would indicate market migration.



# Table A2. Summary of Key Assumptions by Scenario and Market

		Scenarios			
Assumption	Market	Low	Best	High	Source / Note
Incurred Claim Cost Annual Trend	Small Group	-0.8%	5.0%	11.1%	2024 URRT data for best scenario; vary for other scenarios.
Annual Enrollment Trend	Small Group	-1.5%	0.5%	3.0%	2019-2022 CMS Risk-Adjustment Reports.
Fixed Administrative Expense Annual Trend	Small Group	3.3%	3.3%	3.3%	US BLS Employment Cost Index (NAICS), 2013–2023. Total Compensation for Private Industry Employees in Pacific, All industries. Accessed on March 21, 2024, via <u>https://www.bls.gov/regions/west/data/xg-tables/ro9xg04.htm</u> .
Price Elasticity of Demand for Health Insurance	Small Group	-0.38	-0.38	-0.38	https://www.cbo.gov/system/files?file=2019-01/54915- New_Rules_for_AHPs_STPs.pdf
Number of Uninsured Working for Small Employers in WA	Small Group	118,000			Congressional Budget Office. How CBO and JCT Analyzed Coverage Effects of New Rules for Association Health Plans and Short-Term Plans JANUARY 2019. https://www.cbo.gov/system/files/2019-01/54915-New_Rules_for_AHPs_STPs.pdf
Percent of Members in Self-funded plans	Small Group	20.0%	20.0%	20.0%	MEPS Data Washington 2022
Small Employer Acceptance	Small Group	63.3%	63.3%	63.3%	MEPS Data Washington 2022
Employee Acceptance	Small Group	81.0%	81.0%	81.0%	MEPS Data Washington 2022
Portion of Premium for Admin+ Taxes+Risk Load	Small Group	15.9%	15.9%	15.9%	2024 URRT Public Use File Data.

		Scenarios			
Assumption	Market	Low	Best	High	Source / Note
Portion of Total Administrative Expense that is Fixed	Both	50.0%	50.0%	50.0%	Assumption
Portion of Premium for Admin+ Taxes+Risk Load	Individual		12.6%	12.6%	2024 URRT Public Use File Data.
Loss Ratio (Incurred Claim / Premium)	Individual	N/A	87.4%	87.4%	Varies by year, start with the 2025 value using URRT Admin amounts and adjusts from there based on fixed admin trend
Price Elasticity of Demand for Health Insurance	Individual	-0.40	-0.40	-0.40	https://obamawhitehouse.archives.gov/sites/default/files/page/files/201701_individual _health_insurance_market_cea_issue_brief.pdf
PTC/APTC Adjustment - With ARP	Individual	98.9%	98.9%	98.9%	Summary of 2019 pass-through components for states.xlsx
PTC/APTC Adjustment - No ARP	Individual	93.9%	93.9%	93.9%	1332 Key Components of 2021 Pass-through Feb. 2021.xlsx
Post Reinsurance Morbidity	Individual	0.73	0.73	0.73	https://obamawhitehouse.archives.gov/sites/default/files/page/files/201701_individual health_insurance_market_cea_issue_brief.pdf

#### **Data Sources**

Enrollment and experience figures, particularly in small group market, rely on available data including CMS's URRT public use dataset and risk-adjustment report values, which do not represent the most current experience with full run-out. Hence, we have relied on others for data and assumptions used in the assignment. URRT experience is lagged two years from the year of filing (ex: PY2024 URRTs contain PY2022 claims and enrollment). When an insurer exits the market, no information is available regarding their final two years of experience. URRT data does not represent final claims or risk-adjustment figures.

Our estimates also rely on the WAHBE enrollment projection report that estimates individual market enrollment and premium from 2024–2027.

#### List of All Files:

- WAHBE Projected 2024-2027 Premium and Enrollment Exhibits 2024-03-12\_External.xlsx
- WAHBE Projected 2024-2027 Premium and Enrollment Exhibits 2024-03-12.pdf
- Summary Report on Permanent Risk-Adjustment Transfers for the 2019 Benefit Year
- Summary Report on Permanent Risk-Adjustment Transfers for the 2020 Benefit Year
- Summary Report on Permanent Risk-Adjustment Transfers for the 2021 Benefit Year
- Summary Report on Permanent Risk-Adjustment Transfers for the 2022 Benefit Year

#### URRT Public Use Data Files:

- Worksheet I, II and III Data for 2021 Single Risk Pool Filings
- Worksheet I, II and III Data for 2022 Single Risk Pool Filings
- Worksheet I, II and III Data for 2023 Single Risk Pool Filings
- Worksheet I, II and III Data for 2024 Single Risk Pool Filings

MLR Public Use Files for premium year 2022. Downloaded from:

• https://www.cms.gov/marketplace/resources/data/medical-loss-ratio-data-systems-resources.

### Medical Loss Ratio

#### Alternate Minimum Loss Ratio in Individual Market

Wakely analyzed the impact on the individual market premiums and enrollment of adjusting the state MLR standard from the current federal standard of 80 percent. To assess the impact of an adjusted minimum loss ratio, Wakely modeled two scenarios of potential health insurer reactions—status quo and reductions in premiums. In both scenarios, Wakely did not assess the feasibility of insurers adjusting their operations and the implications on solvency and market participation.



#### Baseline Projection, 2025–2029

The baseline projection was developed to project the WA individual market under the existing MLR requirement of 80 percent. The basis of the analysis was the 2019–2022 reporting years MLR Public Use Files published by CMS and also premium and enrollment projections developed by Wakely for WAHBE in February 2024. Each Washington health insurer within the market was evaluated for credibility, and all calculations were performed at the insurer level before aggregating. From the 2019–2022 actual experience data, each component of the MLR calculation was projected for 2023–2029 using the following methodology:

- Enrollment: The actual and projected 2023–2027 enrollment was taken from the WAHBE premium and enrollment projections (see below). The projected enrollment for 2028–2029 was kept flat relative to 2027 levels.
- **Premium:** The actual and projected 2023–2029 premium was taken from the WAHBE premium and enrollment projections. The projected premium for 2028–2029 was based on 2026–2027 premium trend levels.
- Incurred Claims: Projected by trending the 2022 average incurred claims by insurer to each projection year. Wakely considered the annual historical claim trends by insurer. If an insurer's historical claim experience has been volatile from year to year, the market average annual claim trend (2019–2022) was used; otherwise, insurers' specific annual average claim cost trends were used in the projections.
- Risk-Adjustment Transfer Amount: The projected risk-adjustment transfer amount for each insurer was modeled as a percentage of the adjusted market average premium based on the most recent percentage as reported in 2021–2022 benefit years.
- **Taxes and Fees:** Projected as a percentage of insurer average premium consistent with the average percentage in 2019–2022 experience.
- **Health Care Quality Improvement Expenses**: Projected as a percentage of insurer average premium consistent with the average percentage in 2019–2022 experience.

Other components of the three-year average MLR calculation included the following:

- **Deductible Credibility Factor:** Average deductible was projected by trending issuer specific average deductible from 2019-2022 to the projection period.
- Base Credibility Factor: Three-year covered lives average was calculated from the enrollment
  projection described above, and the base credibility factor was calculated using the MLR requirement
  methodology.

Once all annual components were projected, Wakely followed the standard MLR formula outlined in the federal MLR calculator to calculate a projected MLR based on the three-year average plan experience. The plan specific projected results were then aggregated at a market level.



# Alternate MLR Requirement Projection 2025–2029, Increased MLR Requirement from 80 Percent to 88 Percent

To assess the impact of a higher MLR requirement (88%), Wakely recalculated the rebates using the 88 percent minimum MLR requirement for the two scenarios modeled.

**Scenario 1 Status Quo**: Wakely assumed that insurers cannot adjust their premiums and expenses to meet the alternate MLR requirements and continue to price plans at current pricing loss ratios. In this scenario, premiums are not reduced and result in insurers incurring greater rebates.

**Scenario 2 Issuers Adjust Premiums**: Wakely assumed that insurers are able to adjust their premiums and expenses over time to meet the alternate MLR requirements. In this scenario, premiums are reduced and result in zero rebates incurred by the insurers no later than 2028. Neither the specific driver of the reduction nor achievability of the reduction was assessed in this analysis. To adjust the pricing loss ratio upwards, an adjustment was applied to the insurers with a baseline MLR lower than the new standard (88%). The multiplicative adjustment was calculated to account for the relative size of insurers' claim costs, quality improvement expenses, and taxes and fees. Further, the adjusted pricing loss ratio was used to calculate the premium needed to reach the desired revised MLR. The resulting reduction in premiums was used to estimate an additional enrollment take-up by the individuals ineligible for the federal APTC premium subsidies (the unsubsidized).

Wakely relied on the base funding baseline scenario for 2025–2029 from the WAHBE enrollment projection. The assumptions for the base funding and enrollment scenario include:

- Effectuation rates consistent with past market experience.
- Member persistency consistent with 2023 market experience.
- Enrollment attrition due to premium changes consistent with 2023 experience.
- SEP and Medicaid redetermination impact on enrollment consistent with 2023 and early 2024 market experience.
- Uninsured take up consistent with 2023 and early 2024 market experience.
- Undocumented take-up with average dampening reflective of average enrollment hesitancy, consistent with early 2024 market experience.
- 27 percent lower morbidity among the uninsured and undocumented populations taking up coverage as a result of lower net premiums.
- WAH impact. We reflected the impact of a lower pool of undocumented uninsured people at <138 percent by reducing the starting number 35,200 as follows:
  - 9,500 individuals currently receiving some level of benefits who will be eligible for WAH program as of 1/1/2024 (35,200 9,500 = 25,700)
  - $_{\odot}$  Up to 4,300 new enrollees based on the Year 1 cap of eligible undocumented as of 7/1/2024 (25,700 4,300 = 21,400)
  - Given the timing differences and our modeling year average impacts, we would take the average of these (25,700 and 21,400) to use in the take up modeling, or 23,600.



- Deferred Action for Childhood Arrivals (DACA) impact. Based on information provided by Joan Altman on July 12, 2023, we increased the pool of qualified health plan (QHP) eligible uninsured more than 138 percent FPL by 7,600, with income and age distribution also based on the information provided by WAHBE. In additionally, we reduced the starting Group 3-eligible 139–250 percent FPL undocumented cohort by (7,600 x % between 139-250% FPL), or 5,220.
- Note that no undocumented members are assumed to migrate from off-exchange to Group 3 in our modeling.



### Chart A1. Alternate Minimum Loss Ratio in Individual Market Results

		Scenario 1 Status Quo: Is suers Do Not Adjust Premiums, Pay Non-Zero Rebates							
		2022	2023	2024	2025	2026	2027	2028	2029
	Projected Market Enrollment (Avg Lives)	244,000	241,000	274,000	251,000	188,000	208,000	208,000	208,000
Baseline 80% MLR	Projected Average Premium (PMPM)	\$527	\$568	\$585	\$629	\$737	\$763	\$804	\$847
	Average Pricing Loss Ratio	85.7%	85.6%	85.9%	86.2%	86.2%	86.2%	86.3%	86.3%
	Average Federal MLR	89.0%	90.8%	89.7%	89.5%	89.5%	89.5%	90.0%	90.5%
	Average Rebate (PMPM)	\$3.02	\$3.41	\$2.13	\$0.54	\$0.00	\$0.00	\$0.00	\$0.00
	Projected Market Enrollment (Avg Lives)	244,000	241,000	274,000	251,000	188,000	208,000	208,000	208,000
	Projected Average Premium (PMPM)	\$527	\$568	\$585	\$629	\$737	\$763	\$804	\$847
	Average Pricing Loss Ratio	85.7%	85.6%	85.9%	86.2%	86.2%	86.2%	86.3%	86.3%
Alternate 88% MLR in	Average Federal MLR	89.0%	90.8%	89.7%	89.5%	89.5%	89.5%	90.0%	90.5%
2025-2027	Average Rebate (PMPM)	\$3.02	\$3.41	\$2.13	\$8.99	\$9.94	\$10.24	\$9.35	\$8.53
	Market Enrollment Impact vs. Baseline %				0.0%	0.0%	0.0%	0.0%	0.0%
	Average Premium Impact vs. Baseline %				0.0%	0.0%	0.0%	0.0%	0.0%
	Change in Aggregate Rebate vs. Baseline (millions)				\$25.5	\$22.4	\$25.6	\$23.3	\$21.3

		Scenario 2 Issuers Adjust Premiums, Zero Rebates							
		2022	2023	2024	2025	2026	2027	2028	2029
Baseline 80% MLR	Projected Market Enrollment (Avg Lives)	244,000	241,000	274,000	251,000	188,000	208,000	208,000	208,000
	Projected Average Premium (PMPM)	\$527	\$568	\$585	\$629	\$737	\$763	\$804	\$847
	Average Pricing Loss Ratio	85.7%	85.6%	85.9%	86.2%	86.2%	86.2%	86.3%	86.3%
	Average Federal MLR	89.0%	90.8%	89.7%	89.5%	89.5%	89.5%	90.0%	90.5%
	Average Rebate (PMPM)	\$3.02	\$3.41	\$2.13	\$0.54	\$0.00	\$0.00	\$0.00	\$0.00
Alternate 88% MLR in 2025-2027	Projected Market Enrollment (Avg Lives)	244,000	241,000	274,000	252,000	189,000	209,000	208,000	208,000
	Projected Average Premium (PMPM)	\$527	\$568	\$585	\$616	\$719	\$744	\$787	\$829
	Average Pricing Loss Ratio	85.7%	85.6%	85.9%	88.0%	88.4%	88.4%	88.1%	88.1%
	Average Federal MLR	89.0%	90.8%	89.7%	90.2%	90.9%	91.6%	92.1%	92.5%
	Average Rebate PMPM	\$3.02	\$3.41	\$2.13	\$5.13	\$1.89	\$0.00	\$0.00	\$0.00
	Market Enrollment Impact vs. Baseline %				0.4%	0.5%	0.5%	0.0%	0.0%
	Average Premium Impact vs. Baseline %				-2.1%	-2.5%	-2.5%	-2.1%	-2.0%
	Change in Aggregate Premiums and Rebates vs.								
	Baseline (millions)				\$45.4	\$37.1	\$38.6	\$41.2	\$43.2



### Alternate Minimum Loss Ratio in Small Group Market

Wakely analyzed the impact on the small group market premiums and enrollment of adjusting the state MLR standard from the current federal standard of 80 percent. To assess the impact of an adjusted minimum loss ratio, Wakely modeled two scenarios of potential health insurer reactions—status quo and reductions in premiums. Wakely did not assess the feasibility of insurers adjusting their operations and the implications on solvency and market participation.

### Baseline Projection, 2025–2029

The baseline projection was developed to project the WA small group market under the existing MLR requirement of 80 percent. The basis of the analysis was the 2019–2022 reporting years MLR Public Use Files that CMS publishes. All calculations were performed at the insurer level before aggregating to the market level. From the 2019–2022 actual experience data, each component of the MLR calculation was projected for 2023–2029 using the following methodology:

- Enrollment: Projected based on the historical annual enrollment trends observed during 2019–2022.
- **Premium:** Projected to maintain issuers' historical most recent or the average pricing loss ratio observed during 2019–2022.
- Incurred Claims: Projected by trending the 2022 average incurred claims by insurer to each projection year. Wakely considered the annual historical claim trends by insurer. If an insurer's historical claim experience has been volatile from year to year, the market average annual claim trend (from 2019–2022) was used; otherwise, insurers' specific annual average claim cost trends were used in the projections.
- Risk-Adjustment Transfer Amount: The projected risk-adjustment transfer amount for each insurer was modeled as a percentage of the adjusted market average premium, based on the most recent percentage as reported in 2021–2022 benefit years.
- **Taxes and Fees**: Projected as a percentage of insurer average premium consistent with the average percentage in 2019–2022 experience.
- **Healthcare Quality Improvement Expenses:** Projected as a percentage of insurer average premium consistent with the average percentage in 2019–2022 experience.
Other components of the three-year average MLR calculation included:

- **Deductible Credibility Factor:** Average deductible was projected by trending insurer-specific average deductible from 2019–2022 to the projection period.
- Base Credibility Factor: Three-year covered lives average was calculated from the enrollment
  projection described above, and the base credibility factor was calculated using the MLR requirement
  methodology.

Once all annual components were projected, Wakely followed the standard MLR formula outlined in the federal MLR calculator to calculate a projected MLR based on the three-year average plan experience. The plan specific projected results were then aggregated at a market level.

# Alternate MLR Requirement Projection 2025–2029, Increased MLR Requirement from 80 Percent to 88 Percent

To assess the impact of a higher MLR requirement (88%), Wakely recalculated the rebates using the 88 percent minimum MLR requirement for the two scenarios modeled.

**Scenario 1 Status Quo**: Wakely assumed that insurers cannot adjust their premiums and expenses to meet the alternate MLR requirements and continue to price plans at current pricing loss ratios. In this scenario, premiums are not reduced and result in greater rebates incurred by the issuers.

**Scenario 2 Issuers Adjust Premiums**: Wakely assumed that insurers are able to adjust their premiums and expenses over time to meet the alternate MLR requirements. In this scenario, premiums are reduced and result in zero rebates incurred by the insurers as of 2028. Neither the specific driver of the reduction nor achievability of the reduction was assessed in this analysis. To adjust the pricing loss ratio upward, an adjustment was applied to the insurers with a baseline MLR lower than the new standard (88%). The multiplicative adjustment was calculated to account for the relative size of insurers' claim costs, quality improvement expenses and taxes and fees. Further, the adjusted pricing loss ratio was used to calculate the premium needed to reach the desired revised MLR. The resulting reduction in premiums was used to estimate an additional enrollment take up by the small group employers.



# Chart A2. Alternate MLR in Small Group Market Results

			Scenario 1 Status Quo: Issuers Do Not Adjust Premiums, Pay Non-Zero Rebates						
		2022	2023	2024	2025	2026	2027	2028	2029
	Projected Market Enrollment (Avg Lives)	301,000	301,000	301,000	301,000	301,000	301,000	301,000	301,000
Descline 20% MID	Projected Average Premium (PMPM)	\$397	\$417	\$436	\$456	\$478	\$500	\$524	\$549
Daseline 00% MLK	Average Pricing Loss Ratio	84.3%	84.0%	84.0%	84.0%	84.0%	84.0%	84.0%	84.0%
	Average Federal MLR	86.9%	87.9%	87.9%	87.9%	87.9%	87.9%	87.9%	87.9%
	Average Rebate (PMPM)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Projected Market Enrollment (Avg Lives)	301,000	301,000	301,000	301,000	301,000	301,000	301,000	301,000
	Projected Average Premium (PMPM)	\$397	\$417	\$436	\$456	\$478	\$500	\$524	\$549
	Average Pricing Loss Ratio	84.3%	84.0%	84.0%	84.0%	84.0%	84.0%	84.0%	84.0%
Alternate 88% MLR in	Average Federal MLR	86.9%	87.9%	87.9%	87.9%	87.9%	87.9%	87.9%	87.9%
2025-2027	Average Rebate (PMPM)	\$0.00	\$0.00	\$0.00	\$6.11	\$6.39	\$6.68	\$6.98	\$7.29
	Market Enrollment Impact vs. Baseline %				0.0%	0.0%	0.0%	0.0%	0.0%
	Average Premium Impact vs. Baseline %				0.0%	0.0%	0.0%	0.0%	0.0%
	Change in Aggregate Rebate vs. Baseline (millions)				\$22.1	\$23.1	\$24.1	\$25.2	\$26.3

			Scenario 2 Issuers Adjust Premiums, Zero Rebates						
		2022	2023	2024	2025	2026	2027	2028	2029
	Projected Market Enrollment (Avg Lives)	301,000	301,000	301,000	301,000	301,000	301,000	301,000	301,000
Basolino 80% MI D	Projected Average Premium (PMPM)	\$397	\$417	\$436	\$456	\$478	\$500	\$524	\$549
Dasenine ou // micik	Average Pricing Loss Ratio	84.3%	84.0%	84.0%	84.0%	84.0%	84.0%	84.0%	84.0%
	Average Federal MLR	86.9%	87.9%	87.9%	87.9%	87.9%	87.9%	87.9%	87.9%
	Average Rebate (PMPM)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Projected Market Enrollment (Avg Lives)	301,000	301,000	301,000	303,000	304,000	304,000	304,000	304,000
	Projected Average Premium (PMPM)	\$397	\$417	\$436	\$451	\$469	\$491	\$514	\$535
	Average Pricing Loss Ratio	84.3%	84.0%	84.0%	85.0%	85.7%	85.7%	85.7%	86.1%
Altomate 88% MI D in	Average Federal MLR	86.9%	87.9%	87.9%	88.2%	88.8%	89.4%	89.6%	89.8%
2025 2027	Average Rebate PMPM	\$0.00	\$0.00	\$0.00	\$4.37	\$1.74	\$0.00	\$0.00	\$0.00
2023-2021	Market Enrollment Impact vs. Baseline %				0.7%	1.0%	1.0%	1.0%	1.0%
	Average Premium Impact vs. Baseline %				-1.1%	-2.0%	-1.9%	-1.9%	-2.4%
	Change in Aggregate Premiums and Rebates vs.								
	Baseline (millions)				\$23.3	\$23.3	\$17.2	\$18.1	\$28.8



# Alternate MLR in Large Group Market

Wakely analyzed the impact on the large group market premiums and enrollment of adjusting the state MLR standard from the current federal standard (85%). To assess the impact of an adjusted minimum loss ratio, Wakely modeled two scenarios of potential insurer reactions—maintaining the status quo and reducing premiums. Wakely did not assess the feasibility of insurers adjusting their operations and the implications on solvency and market participation.

## Baseline Projection, 2025–2029

The baseline projection was developed to project the WA small group market under the existing MLR requirement of 85 percent. The basis of the analysis was the 2019–2022 reporting years MLR PUFs published by CMS. All calculations were performed at the insurer level before aggregating to the market level. From 2019–2022 actual experience data, each component of the MLR calculation was projected for 2023–2029 using the following methodology.

- Enrollment: Projected based on the historical annual enrollment trends observed in 2019–-2022.
- **Premium:** Projected to maintain an insurer historical trends either the most recent or the average pricing loss ratio observed during 2019-2022.
- Incurred Claims: Projected by trending the 2022 average incurred claims by insurer to each projection year. Wakely considered the annual historical claim trends by insurer. If an insurer's historical claim experience has been volatile from year to year, the market average annual claim trend (2019–2022) was used; otherwise, insurers' specific annual average claim cost trend were used in the projections.
- **Taxes and Fees:** Projected as a percentage of insurer average premium consistent with the average percentage in the 2019–2022 experience.
- **Healthcare Quality Improvement Expenses**: Projected as a percentage of insurer average premium consistent with the average percentage in 2019-2022 experience.

Other components of the three-year average MLR calculation included:

- **Deductible Credibility Factor**: Average deductible was projected by trending insurer-specific average deductible from 2019–2022 to the projection period.
- **Base Credibility Factor**: The three-year covered lives average was calculated from the enrollment projection described above, and the base credibility factor was calculated using the MLR requirement methodology.

Once all annual components were projected, Wakely followed the standard MLR formula outlined in the federal MLR calculator to arrive at a projected MLR based on the three-year average plan experience. The plan specific projected results were then aggregated at a market level.

# Alternate MLR Requirement Projection, 2025–2029, Increased MLR Requirement from 85 Percent to 88 Percent

To assess the impact of a higher MLR requirement (88%), Wakely recalculated the rebates using the 88 percent minimum MLR requirement for the two scenarios modeled.

**Scenario 1—Status Quo**: Wakely assumed that issuers cannot adjust their premiums and expenses to meet the alternate MLR requirements and continue to price plans at current pricing loss ratios. In this scenario, premiums are not reduced and result in greater rebates incurred by the insurers.

**Scenario 2—Insurers Adjust Premiums**: Wakely assumed that insurers are able to adjust their premiums and expenses over time to meet the alternate MLR requirements. In this scenario, premiums are reduced and result in zero rebates incurred by the insurers by 2028. The specific driver of the reduction nor achievability of the reduction was assessed in this analysis. To adjust the pricing loss ratio upwards, an adjustment was applied to the insurers with a baseline MLR lower than the new standard (88%). The multiplicative adjustment was calculated to account for the relative size of insurers' claim costs, quality improvement expenses and taxes and fees. Further, the adjusted pricing loss ratio was used to calculate the premium needed to reach the desired revised MLR. The resulting reduction in premiums was used to estimate an additional enrollment take up by the large group employers.



# Chart A3. Alternate MLR in Large Group Fully Insured Market Results

			Scenario 1 Status Quo: Issuers Do Not Adjust Premiums, Pay Non-Zero Rebates						
		2022	2023	2024	2025	2026	2027	2028	2029
	Projected Market Enrollment (Avg Lives)	1,062,000	1,062,000	1,062,000	1,062,000	1,062,000	1,062,000	1,062,000	1,062,000
Basolino 80% MLP	Projected Average Premium (PMPM)	\$515	\$536	\$557	\$580	\$603	\$628	\$653	\$679
Dasenne oo // mility	Average Pricing Loss Ratio	86.4%	86.4%	86.4%	86.4%	86.4%	86.4%	86.4%	86.4%
	Average Federal MLR	89.5%	90.1%	89.6%	89.8%	89.8%	89.8%	89.8%	89.8%
	Average Rebate (PMPM)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Projected Market Enrollment (Avg Lives)	1,062,000	1,062,000	1,062,000	1,062,000	1,062,000	1,062,000	1,062,000	1,062,000
	Projected Average Premium (PMPM)	\$515	\$536	\$557	\$580	\$603	\$628	\$653	\$679
	Average Pricing Loss Ratio	86.4%	86.4%	86.4%	86.4%	86.4%	86.4%	86.4%	86.4%
Alternate 88% MLR in	Average Federal MLR	89.5%	90.1%	89.6%	89.8%	89.8%	89.8%	89.8%	89.8%
2025-2027	Average Rebate (PMPM)	\$0.29	\$0.29	\$0.21	\$2.23	\$2.31	\$2.39	\$2.46	\$2.55
	Market Enrollment Impact vs. Baseline %				0.0%	0.0%	0.0%	0.0%	0.0%
	Average Premium Impact vs. Baseline %				0.0%	0.0%	0.0%	0.0%	0.0%
	Change in Aggregate Rebate vs. Baseline (millions)				\$28.4	\$29.4	\$30.5	\$31.4	\$32.5

			Scenario 2 Issuers Adjust Premiums, Zero Rebates						
		2022	2023	2024	2025	2026	2027	2028	2029
	Projected Market Enrollment (Avg Lives)	1,062,000	1,062,000	1,062,000	1,062,000	1,062,000	1,062,000	1,062,000	1,062,000
Bacolino 80% MLD	Projected Average Premium (PMPM)	\$515	\$536	\$557	\$580	\$603	\$628	\$653	\$679
Daseline ou // MLR	Average Pricing Loss Ratio	86.4%	86.4%	86.4%	86.4%	86.4%	86.4%	86.4%	86.4%
	Average Federal MLR	89.5%	90.1%	89.6%	89.8%	89.8%	89.8%	89.8%	89.8%
	Average Rebate (PMPM)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Projected Market Enrollment (Avg Lives)	1,062,000	1,062,000	1,062,000	1,063,000	1,065,000	1,064,000	1,064,000	1,065,000
	Projected Average Premium (PMPM)	\$515	\$536	\$557	\$577	\$598	\$624	\$649	\$674
	Average Pricing Loss Ratio	86.4%	86.4%	86.4%	86.8%	87.2%	87.0%	87.0%	87.1%
Alternate 88% MI D in	Average Federal MLR	89.5%	90.1%	89.6%	89.9%	90.2%	90.4%	90.4%	90.4%
2025 2027	Average Rebate PMPM	\$0.29	\$0.29	\$0.21	\$1.44	\$0.27	\$0.00	\$0.00	\$0.00
2023-2021	Market Enrollment Impact vs. Baseline %				0.1%	0.3%	0.2%	0.2%	0.3%
	Average Premium Impact vs. Baseline %				-0.5%	-0.9%	-0.6%	-0.6%	-0.7%
	Change in Aggregate Premiums and Rebates vs.								
	Baseline (millions)				\$44.8	\$50.6	\$36.1	\$36.9	\$39.5



# Chart A4. Assumptions

Assumption	Market	Value	Source / Note
Incurred Claim Cost Annual Average Market Trend	Individual	4.2%	2019-2022 MLR data
	Small Group	4.4%	2019-2022 MLR data
	Large Group	4.2%	2019-2022 MLR data
			https://obamawhitehouse.archives.gov/sites/default/files/page/files/201701_indi
Price Elasticity of Demand for Health Insurance	Individual	-0.40	vidual_health_insurance_market_cea _issue_brief.pdf
	Small and Large		https://www.cbo.gov/system/files?file=2019-01/54915-
	Group	-0.38	New_Rules_for_AHPs_STPs.pdf
Annual Enrollment Trend	Individual		WAHBE Projected Enrollment
	Small and Large		
	Group	0.0%	Based on historical trends in 2019-2022
% of Individual Market Enrollment Off Exchange	Individual	10.7%	WAHBE Projected Enrollment
			Estimated using 2019-2022 actuals from WAHBE and CMS Risk adjustment
Ratio of Premium Off Exchange / On Exchange	Individual	84.4%	reports
Issuers with reported MLR excluded from the analysis	Individual		Connecticut General Life Insurance Company
(those with minimal or zero enrollment in 2022)	Individual		Health Alliance Northwest Health Plan
	Individual		Health Net Health Plan of Oregon, Inc
	Individual		State Farm Mutual Automobile Insurance Company
	Individual		The Guardian Life Insurance Company of America
	Individual		The United States Life Ins. Co. in the City of New York
	Individual		UnitedHealthcare Insurance Company
	Individual		UnitedHealthcare of Washington, Inc.
	Small Group		Health Net Health Plan of Oregon, Inc
	Large Group		AMERICAN FIDELITY ASSURANCE COMPANY
	Large Group		Health Net Health Plan of Oregon, Inc



# **RBP Model**

This study used 2022 commercial claims data from the WA-APCD to analyze and project health care costs under different pricing models. The claims data were repriced using Medicare fee schedules relevant to the date of service. Specifically, the CY 2022 fee schedules were used for outpatient (OP) and professional services, while the FY22/FY23 fee schedules were applied for inpatient (IP) services. Both the commercial allowed amounts and the repriced Medicare amounts were projected forward to 2027. Separate trend factors were applied for commercial and Medicare amounts. The data were aggregated by service category. For each category, the total trended commercial allowed amounts and trended Medicare repriced amounts were summed. The ratio of these sums provided the current percentage of Medicare for the commercial population. The RBP was set at a specific percentage of the Medicare fee schedule for each service category. The RBP savings were calculated as the difference between the RBP commercial allowed amount and the current trended commercial allowed amount. Key data sources, assumptions, limitations, and other policy considerations that could affect the accuracy of the estimates are described below.

#### Data Source

The underlying data for this analysis are derived from the 2022 commercial claims data in the WA-APCD. This dataset includes medical claims incurred from January to December 2022 and paid through September 2023. The analysis excludes retail pharmacy claims but includes medically administered drugs. Specific data filters were applied as follows:

- For eligible members, the dataset was filtered to include only those with coverage class "Medical" and line of business (LOB) "Commercial".
- Primary claims only (Claim status code -1, -2, 01, 19)
- Exclusion of denied claims
- Exclusion of orphan claims

#### Assumptions

The key assumptions included:

- Claim Run-Out
  - The 2022 incurred claims, paid through September 2023, were assumed to have sufficient run-out, and no additional completion factor was applied.
- Allowed Amount Definition
  - We defined allowed amount on a claim as the sum of paid amount, copay amount, coinsurance amount, and deductible amount.

- Trending to 2027
  - The commercial allowed amounts and Wakely Medicare Repricing Analysis Tool<sup>76</sup> Medicare Repriced Amounts from 2022 were trended forward to 2027. Trends were based on the national health expenditure (NHE) data from the CMS OACT. Because NHE estimates are national level estimates, we used data for CMS's OACT's historical hospital spending captured in the state residence data<sup>77</sup> to generate a dampening factor of 70 percent of national trend to align with Washington's historically lower growth rate. Separate trends were calculated for commercial insurance allowed amounts and Medicare repriced amounts.
- Geographical Determination
  - Member and provider ZIP codes were used to classify claims as in-state or out-of-state. Claims were identified as in-state if the CMS Provider ID began with 50, indicating a Washington facility. For claims missing ZIP codes and/or provider IDs, an in-state assumption was applied. For provider location, we relied primarily on provider ZIP code. When provider ZIP code was not available for a claim, we used the member ZIP code. For provider identifier, we relied on the rendering provider. When the rendering provider was unavailable for a claim, we used the billing provider.
- Repriced Amounts
  - Repriced amounts were calculated gross of sequestration, meaning no adjustments were made to remove it. Additionally, no adjustments were made for changes in Medicare payments under the Medicare Access and CHIP Reauthorization Act of 2015 (MACRA) or the Merit-based Incentive Payment System in our calculations.
- RBP Exclusions
  - RBP models excluded retail pharmacy benefits, aligning with the Cascade Select public option RBP model. The model also excludes CAHs that are reimbursed at reasonable cost.
- In-Network Claims
  - We included any claims with network status of "unknown" or "other" with "in-network" claims.

<sup>&</sup>lt;sup>77</sup> https://www.cms.gov/data-research/statistics-trends-and-reports/national-health-expenditure-data/state-residence



<sup>&</sup>lt;sup>76</sup> The Wakely Medicare Repricing Analysis Tool (WMRAT) is a reporting tool that provides claim line level detail and summaries of medical claims repriced to Medicare FFS rates. For details, see <u>Wakely Medicare Repricing Analysis Tool (WMRAT) – Wakely</u>.

#### Methodology

Commercial claims were repriced using Medicare fee schedules relevant to the date of service (CY2022 fee schedules for outpatient and professional services and FY22/FY23 for inpatient services).

- Inpatient Repricing: We identified inpatient claims in the dataset using the Wakely Grouper logic, which relies on bill type codes and revenue codes to determine which claims are inpatient facility. The CMS FY2022 final rule and correction notice version of the Medicare IPPS Fee Schedule was used for this analysis for claims incurred January 1, 2022, through September 30, 2022. The CMS FY2023 final rule and correction notice version of the Medicare Inpatient Prospective Payment System fee schedule was used in this analysis for claims incurred October 1, 2022, through December 31, 2022. Standard rates (inclusive of operating indirect medical expense amounts) were used for the repricing. The CMS FY2022 final rule (for claims January through September 2022) and CMS FY2023 final rule (for claims incurred October through December 2022) of the Medicare Inpatient Psychiatric Facility Prospective Payment System (IPF PPS) fee schedule was used to reprice any claims identified as having occurred at an inpatient psychiatric facility. IPF PPS differs from the IPPS and relies on variable rate per diem logic. All hospital-specific variables available in the provider specific files available from CMS are updated quarterly. Medicare reimburses inpatient hospital services using a PPS. This system assigns a facility a base rate composed of various components. We have calculated the base rates assuming standard pricing, as indicated, to reflect certain components (such as the indirect medical expense portion of the operating cost) are included in the rate. When a service is rendered in a facility, it is assigned a DRG, which has a specific payment weight. The reimbursement rate is then calculated by multiplying the facility's base rate by the DRG payment weight. Additional calculations are made to determine if an outlier payment is needed and if a facility receives any passthrough per diems. Furthermore, when available, ICD-10 diagnosis and procedure codes are analyzed to identify if the claim has a new technology add-on payment (NTAP), a COVID-19 add-on payment, or a new COVID-19 treatment add-on payment (NCTAP).
- Outpatient Repricing: We identified outpatient claims in the data set using the Wakely Grouper logic which relies on bill type codes and revenue codes to determine which claims are outpatient facility. We reprice outpatient claims with the first two digits of bill type equal to 13, 14, or 85 under OPPS. Claims with the first two digits of bill type equal to 83 are considered outpatient ambulatory surgery center (ASC). We included claims with the first two digits of bill type equal to 73 or 77 under the payment system for Federally Qualified Health Centers (FQHCs). The 2022 final rule version the OPPS, ASC, and FQHC Medicare fee schedules was used for this repricing analysis. Quarterly updates to Addenda A and B are also applied. Similarly, the 2022 Medicare physician fee schedule (MPFS) was used for the outpatient claims where MPFS applies in this analysis, including any quarterly updates.

Medicare reimburses outpatient facility claims using a PPS. This system primarily uses the procedure codes on a claim line that corresponds to an ambulatory payment classification (APC) and status indicator (SI). SI logic is applied on all services rendered during an encounter at the APC bundled rate, which reflects a discount and/or are packaged into the payment with the other services performed. Not all outpatient procedure codes are paid on an APC basis; rather, some claims are repriced using the resource-based relative value scale (RBRVS) fee schedule, which typically includes laboratory and pathology-related services. The APC reimbursement level is also facility-specific. ASC reimbursement is based on the core-based statistical area derived from the submitted ZIP code. In cases in which the ASC claim had no valid ASC NPI, the claim was still repriced using ASC rates and methodology using the ZIP code.

- Professional Repricing: We identified professional claims in the dataset using the Wakely Grouper logic, which relies on codes in the data (such as bill type, revenue, procedure, and POS codes) to determine which claims are professional claims. Professional claims include all professional care, including professional care within a facility, ASC, or physician's office. The 2022 MPFS was used for this analysis. This includes any CMS quarterly updates to the professional fee schedules. Medicare reimburses professional claims using a prospective payment system. This system primarily uses the procedure codes and modifiers on a claim line. These claims are repriced using the RBRVS. Other fee schedules modeled include the clinical laboratory fee schedule; durable medical equipment, prosthetics, orthotics, and supplies (DMEPOS); durable medical equipment parenteral and enteral nutrition (DMEPEN); anesthesia; ambulance; and Part B prescriptions.
- Claims Not Amenable to Repricing under Medicare: Data cannot be repriced under Medicare for a range of reasons. The supporting model documents a complete list of exclusions as well as corresponding allowed amounts. Claims not priced included providers not paid under IPPS or with a NPI not mapping to a valid CMS certification number (CCN) or with a missing NPI. Additionally claims not repriced under IPPS such as skilled nursing facility claims, inpatient rehab claim, and home health were not repriced.

Data were aggregated to the service category level. For each category, the trended commercial allowed amounts and trended Medicare repriced amounts were summed. The ratio of the trended commercial allowed amount to the trended Medicare repriced amount was calculated to determine the current percentage of Medicare for the commercial population. RBP was modeled at a specified percentage (x%) of Medicare for each service category. The formula used was:

# RBP Commercial Allowed = X% of Medicare x Trended Medicare Repriced Amount

Savings were calculated as the difference between the RBP commercial allowed amount and the current trended commercial allowed amount. RBP pricing was modeled at the aggregate service category level, meaning individual claims within a category might vary, but the overall calculation was not applied at the claim level.



# Additional Detail Classifications for Baseline Average Reimbursement

# Table A2. Baseline Average Reimbursement in Washington's Commercial Markets by Service, 2022,WA-APCD Unadjusted, Additional Detail

Service Category	Current Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Inpatient Hospital			
Surgical	\$489,443,715	\$242,705,559	202%
MHSA Substance Abuse	\$2,137,757	\$1,204,480	177%
Maternity	\$201,958,476	\$114,076,555	177%
Medical	\$343,632,547	\$232,771,179	148%
MHSA Mental Health	\$16,898,477	\$11,880,390	142%
MHSA – Other	\$0	\$0	N/A
Skilled Nursing Facility (SNF)	\$0	\$0	N/A
Subtotal	\$1,054,070,971	\$602,638,164	175%



Service Category	Current Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Outpatient Hospital			
Emergency Room (ER)	\$337,847,110	\$109,233,377	309%
Radiology High Tech	\$54,515,617	\$18,871,532	289%
Observations	\$81,508,333	\$30,538,504	267%
Radiology Other	\$72,755,544	\$29,205,896	249%
Cardiovascular	\$67,263,722	\$28,146,676	239%
Dialysis	\$34,920	\$14,760	237%
Surgery	\$770,590,503	\$331,780,498	232%
Therapy	\$17,098,240	\$7,379,463	232%
Preventive	\$4,723,559	\$2,118,692	223%
Miscellaneous	\$18,551,122	\$8,721,732	213%
Radiology Diagnostic	\$78,045,416	\$36,817,612	212%
MHSA	\$4,421,349	\$2,246,798	197%
Pharmacy	\$38,909,064	\$23,426,547	166%
Laboratory	\$99,518,634	\$60,816,543	164%
Subtotal	\$1,645,783,133	\$689,318,630	239%



Service Category	Current Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Professional			
OP Surgery Anesthesia	\$64,688,233	\$18,568,970	348%
IP Surgery Anesthesia	\$32,275,866	\$10,717,081	301%
IP Surgery	\$40,307,799	\$19,167,097	210%
ER Visits	\$49,691,765	\$23,653,832	210%
Radiology Office	\$160,267,547	\$76,593,426	209%
Cardiovascular	\$23,936,290	\$11,576,136	207%
IP Visits	\$47,410,726	\$23,559,808	201%
Radiology OP Hospital	\$56,655,530	\$28,932,340	196%
OP Surgery	\$417,393,895	\$222,435,939	188%
Radiology IP Hospital	\$3,894,165	\$2,084,518	187%
Allergy Testing	\$4,398,481	\$2,580,083	170%
IP Maternity	\$52,378,319	\$30,757,826	170%
Radiology Surgical Center	\$304,359	\$178,806	170%
Urgent Care	\$46,104,951	\$27,916,424	165%
Preventive	\$191,935,907	\$124,243,461	154%
Pathology Independent Lab	\$135,817	\$88,634	153%
Office Visits PCP	\$246,119,815	\$165,214,762	149%



Service Category	Current Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Professional Continued			
Pathology Office	\$41,119,849	\$28,531,451	144%
Hearing	\$14,181,740	\$9,860,055	144%
Office Visits Specialist	\$431,999,405	\$300,978,995	144%
Pathology IP Hospital	\$2,500,745	\$1,801,604	139%
Therapeutic Injections	\$254,667,829	\$192,664,751	132%
Pathology OP Hospital	\$75,821,762	\$57,442,096	132%
Allergy Immunotherapy	\$6,458,230	\$4,960,140	130%
Vision	\$31,816,015	\$25,067,714	127%
Miscellaneous	\$38,482,354	\$34,078,345	113%
Physical Medicine	\$154,312,228	\$141,151,932	109%
Chiro	\$39,945,455	\$43,816,893	91%
Mental Health Services Act (MHSA)	\$210,368,349	\$239,894,728	88%
Subtotal	\$2,739,573,427	\$1,868,517,846	147%



Service Category	Current Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Ancillary			
Ambulance	\$30,343,491	\$10,959,933	277%
Home Health PDN	\$1,023,922	\$544,292	188%
Prosthetics	\$12,866,400	\$14,504,044	89%
DME	\$30,949,950	\$39,949,995	77%
Vision Hardware	\$5,245,768	\$12,198,527	43%
Hearing Aids Devices	\$0	\$0	N/A
Dental	\$0	\$0	N/A
Subtotal	\$80,429,531	\$78,156,791	103%
Total (In-Network Washington)	\$5,519,857,063	\$3,238,631,430	170%



# Table A3. Baseline Average Reimbursement in Washington's Commercial Markets by Service, 2027, WA-APCD Unadjusted

Service Category	Trended Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Inpatient Hospital			
Surgical	\$598,987,856	\$295,058,236	203%
MHSA SUD	\$2,616,216	\$1,464,291	179%
Maternity	\$247,159,521	\$138,683,379	178%
Medical	\$420,542,171	\$282,980,966	149%
MHSA	\$20,680,585	\$14,443,044	143%
MHSA - Other	\$0	\$0	N/A
SNF	\$0	\$0	N/A
Subtotal	\$1,289,986,349	\$732,629,917	176%



Service Category	Trended Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Outpatient Hospital			
ED	\$413,461,875	\$132,795,507	311%
Radiology High Tech	\$66,716,951	\$22,942,206	291%
Observations	\$99,751,003	\$37,125,796	269%
Radiology Other	\$89,039,222	\$35,505,739	251%
Cardiovascular	\$82,318,256	\$34,218,040	241%
Dialysis	\$42,735	\$17,943	238%
Surgery	\$943,059,108	\$403,347,038	234%
Therapy	\$20,925,058	\$8,971,246	233%
Preventive	\$5,780,755	\$2,575,703	224%
Miscellaneous	\$22,703,115	\$10,603,048	214%
Radiology Diagnostic	\$95,513,039	\$44,759,336	213%
MHSA	\$5,410,906	\$2,731,443	198%
Pharmacy	\$47,617,440	\$28,479,758	167%
Laboratory	\$121,792,254	\$73,934,944	165%
Subtotal	\$2,014,131,718	\$838,007,748	240%



Service Category	Trended Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Professional			
OP Surgery Anesthesia	\$79,166,336	\$22,574,380	351%
IP Surgery Anesthesia	\$39,499,643	\$13,028,803	303%
IP Surgery	\$49,329,231	\$23,301,526	212%
ED Visits	\$60,813,456	\$28,756,070	211%
Radiology Office	\$196,137,598	\$93,114,971	211%
Cardiovascular	\$29,293,557	\$14,073,160	208%
IP Visits	\$58,021,890	\$28,641,764	203%
Radiology OP Hospital	\$69,335,806	\$35,173,176	197%
OP Surgery	\$510,812,309	\$270,416,368	189%
Radiology IP Hospital	\$4,765,732	\$2,534,158	188%
Allergy Testing	\$5,382,921	\$3,136,618	172%
IP Maternity	\$64,101,297	\$37,392,427	171%
Radiology Surgical Center	\$372,478	\$217,376	171%
Urgent Care	\$56,423,864	\$33,938,122	166%
Preventive	\$234,893,766	\$151,043,333	156%
Pathology Independent Lab	\$166,215	\$107,753	154%
Office Visits PCP	\$301,204,768	\$200,852,326	150%



Service Category	Trended Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Professional Continued			
Pathology Office	\$50,323,028	\$34,685,812	145%
Hearing	\$17,355,806	\$11,986,913	145%
Office Visits Specialist	\$528,686,731	\$365,901,514	144%
Pathology IP Hospital	\$3,060,446	\$2,190,218	140%
Therapeutic Injections	\$311,665,943	\$234,223,402	133%
Pathology OP Hospital	\$92,791,701	\$69,832,613	133%
Allergy Immunotherapy	\$7,903,670	\$6,030,064	131%
Vision	\$38,936,871	\$30,474,932	128%
Miscellaneous	\$47,095,227	\$41,429,197	114%
Physical Medicine	\$188,849,397	\$171,599,036	110%
Chiro	\$48,885,790	\$53,268,393	92%
MHSA	\$257,451,638	\$291,641,096	88%
Subtotal	\$3,352,727,114	\$2,271,565,520	148%



Service Category	Trended Allowed	Medicare Repriced	Allowed as % of Medicare
In-Network (Washington)			
Ancillary			
Ambulance	\$37,134,775	\$13,324,039	279%
Home Health PDN	\$1,253,090	\$661,698	189%
Prosthetics	\$15,746,075	\$17,632,632	89%
DME	\$37,876,968	\$48,567,388	78%
Vision Hardware	\$6,419,842	\$14,829,804	43%
Hearing Aids Devices	\$0	\$0	N/A
Dental	\$0	\$0	N/A
Subtotal	\$98,430,751	\$95,015,561	104%
Total (In-Network Washington)	\$6,755,275,932	\$3,937,218,746	172%

## Illustrative Example Using URRT Data

Adjustments were made to the allowed claim cost from the WA-APCD by service category in order to approximate allowed dollar totals from **URRT** 2022 data for the individual and small group ACA markets. In the first illustrative scenario where the claim allowed amount is assumed to be understated, the following adjustment factors were applied to the WA-APCD allowed amounts to estimate the complete level of allowed amounts by category of service.



# Table A4. Service Category Adjustment

Category of Service	Adjustment Factor
Inpatient Hospital	1.36
Outpatient Hospital	1.25
Professional	1.12
Ancillary	1.84

These factors were calculated by comparing the combined Individual and Small Group allowed cost PMPM as calculated from the URRT data to the combined Individual and Small Group PMPM as calculated from the WA-APCD data. Given the lack of external data sources that could be used to validate other market segments (fully insured large group and self-funded PEBB/SEBB), similar levels of understatement were assumed to be present in the large group and PEBB/SEBB market segments.

For the second illustrative scenario, where we assumed that a subset of claims were missing from the WA-APCD and that the average reimbursement of those claims is similar to the WA-APCD-reported claims, the adjustment factors were applied to both the WA-APCD allowed amount and the Medicare repriced amount.

## Key Policy Considerations

Beyond better understanding of the current target market reimbursement levels, are number of other key policy decisions that should taken into consideration, which would affect the estimates included in the report. These include the following considerations:

- Population Applicability: Determining the target population for these pricing models is crucial. Considerations will have to be made for PEBB, SEBB, individual, small group, and large group markets. Expansion to self-insured plans must also be considered. The impact on each of these groups could vary significantly.
- Operational Implementation: Implementing RBP operationally requires careful planning. Policymakers must consider how insurers and health care providers will transition to the new pricing model.
- **Legislative Requirements**: Introducing RBP may necessitate new legislation or amendments to existing laws. Policymakers should identify the specific legal requirements and legislative language that supports the smooth implementation of RBP, ensuring compliance with state and federal law.
- Handling Out-of-State Members and Providers: Addressing the needs of out-of-state members and providers is essential. Policymakers must develop strategies for how these individuals and entities will be reimbursed under the new model, considering differences in fee schedules and provider agreements across state lines.



- Impact on Non-Medicare Reimbursed Providers: RBP may significantly impact providers who do
  not typically receive Medicare reimbursements, such as cancer hospitals, children's hospitals, and
  some residential SUD facilities. Policymakers should assess the potential financial strain on these
  providers and consider alternative reimbursement strategies or exemptions to ensure their viability.
- Impact on Utilization: The shift to RBP could influence health care utilization patterns. Policymakers
  should evaluate how changes in reimbursement rates might affect provider behavior, patient access
  to care, and overall utilization of health care services. This includes assessing potential shifts in
  service delivery and patient outcomes.

# Hospital Global Budgeting

Wakely created a simplified model to estimate the effects of HGB on hospital spending in Washington. Key methodological data and assumptions that were included in the creation of the estimates are described below, as well as additional information on the data, methods, limitations, and additional policy considerations that could affect the estimates.

## Data Source

The analysis relies on hospital cost report data sourced from the HCRIS. These reports, submitted to CMS, provide detailed financial information at the hospital-specific level. The most recent available data is from the 2021 reporting period, with the majority of reports indicating a status of "As Submitted." Earlier data may have a status of "Settled Without Audit" or "Settled With Audit."

#### Assumptions & Methodology

- **Data Utilization**: The following line items from the HCRIS data were utilized:
  - Net Patient Revenue: G3-Line-3-Column-1: This is the net patient revenue which is arrived at by subtracting Gross Revenue (G3-Line-2-Column- 1) from Less Contractual Allowance and discounts on patients' accounts (G3- Line-1-Column-1) on the Statement of Revenues and Expenses (Worksheet G3). Net Patient Revenue includes all inpatient and outpatient revenue reported by the hospital and does not make exclusion for out-ofstate patients or members in other counties. Net Patient Revenue includes inpatient and outpatient facility charges but excludes any professional charges occurring at facilityowned clinics or providers.
  - Total Days (V + XVIII + XIX + Unknown): S3-Part1-Line-14-Column-8. This is total number of inpatient days for all classes of patients for each component as reported on the Hospital and Hospital Health Care Complex Statistical Data and Hospital Wage Index Information (Worksheet S3). Include organ acquisition and HMO days in this column. This amount will not equal the sum of Title V, Title XVIII, Title XIX discharges (columns 5 through 7) when the provider renders services to other than titles V, XVIII, or XIX patients.



- Days for Medicare FFS (S3-Part1-Line-14-Column-6), Medicare Advantage (S3-Part1-Line-2-Column-6), Medicaid FFS (S3-Part1-Line-14-Column-7), and Managed Medicaid (S3-Part1-Line-2-Column-7)
- Utilization Split Estimation: The HCRIS data reports utilization split by Medicare, Medicaid, and Other but does not split the Net Patient Revenue this way. We relied on inpatient bed days by LOB as a proxy for how allowed dollars are distributed. We assumed that the average per diem for Commercial/Other business is two times the Medicare and Medicaid per diem cost to calculate this high-level estimate. This distribution is an estimate only and should be considered with caution.
- **Default Trend Assumptions:** Default per enrollee and enrollment trends were sourced from NHE Data published by the OACT in CMS. Trends were adjusted to reflect the lower rate at which Washington trends compared to the nation as reported in the State Health Expenditures published by the CMS OACT. Trends were applied separately for Medicare, Medicaid, and Commercial/Other
- **Hospital Exclusions:** Certain hospitals were excluded from application of a HGB. In particular, CAHs, psychiatric hospital, rehab hospitals and children's hospitals. They were excluded at the request of OIC as well as to be consistent with the Maryland model.
- Hospital Participation: It was assumed that all hospitals in the selected area would participate in the
  program. If the program is voluntary, selection by hospitals is a risk and was not reflected in the
  estimates.
- Calculation of Savings: Savings are calculated by comparing inpatient and outpatient facility costs under an HGB capped at a growth rate of 2.8% with costs under the natural trajectory. The difference between the two represents the projected savings. Limiting cost growth to the Washington State cost growth benchmark of 2.8% to align with the HCCT Board. An additional scenario of 4.0% cap was used to illustrate the effects of a higher cap.

#### Limitations

Despite the robustness of the analysis, certain limitations exist and should be noted:

- Assumptions Subject to Change: The assumptions made in this analysis may not necessarily reflect the final policy decisions. Changes in policy parameters could lead to different outcomes than those presented here.
- Hospital Participation Assumption: The analysis assumes mandatory hospital participation in hospital global budgeting (HGB). If participation is voluntary, there is a risk of selective participation by hospitals, which could impact the projected savings. This has not been accounted for in these calculations.
- **Time Value of Money**: No adjustments have been made to account for the time value of money in the projections. This omission could affect the accuracy of the projected savings over time.



- **Supplemental & Directed Payments:** Supplemental and Directed Payments are no included in Medicare cost reporting metrics. The modeled results are net of these payments. The values of these supplemental exceed over \$750 million dollars<sup>[1][2][3]</sup>, and represent a significant revenue source for hospitals.
- Variability of Results: The HGB model relies on many variables that can be considered unpredictable. Scenarios presented in the results are only a subset of potential outcomes and do not represent the maximum variability in outcomes.

These limitations underscore the need for ongoing refinement and validation of the analysis as policy decisions evolve. Additionally, further sensitivity analysis may be warranted to assess the potential impact of changes in assumptions on the findings. In particular, we recommend additional analysis after the following key policy considerations have been finalized.

## Key Policy Considerations

An HGB or an all-payer model like Maryland's is complex and has many considerations that are not included in this model. Some of these considerations are policy decisions, and some are operational details that would require further analysis to be worked out in a design phase of implementing such a model.

- Mandatory vs. Voluntary Participation
  - Determining whether hospital participation is mandatory or voluntary and addressing selection risk if participation is voluntary are crucial policy decisions.
- Inclusion of Specific Hospital Types
  - Deciding which hospital types should be included in HGBs or treated differently, such as CAHs, Psychiatric Hospitals, Rehab Hospitals, and Children's Hospitals requires careful consideration.
- Handling Service Leakage and Geographic Dynamics
  - Developing strategies to address service leakage between states or across counties and accounting for market dynamics and population shifts are essential for effective implementation.
  - Special attention should be given to border regions, where unique health care utilization patterns may emerge. For instance, children residing in Southwest Washington may be more likely to seek care at the children's hospital in Portland, Oregon, rather than at local facilities like Mary Bridge or Seattle Children's.
  - $_{\odot}$  Reflecting market share changes between hospitals as well as hospital expanses or closures.

- Adjusting Hospital-Specific Global Budgets
  - Establishing mechanisms to adjust hospital-specific global budgets to account for changes in service mix, population demographics, market share, and hospital expansions or closures is critical.
  - Considering differentiated treatment for various hospital types, such as academic institutions and rural hospitals.
- Inclusion of Supplemental and Direct Payments
  - Whether or not to include supplemental and direct payments as part of HGB.
- Attribution Methodology and Financial Considerations
  - Determining whether attribution is needed and how it should be conducted.
- Operational Details
  - o Considering the financial condition of hospitals
  - o Addressing operational details like reconciliation and rate-setting are vital components.
  - How to handle professional services occurring at facility-owned clinics or providers
  - Policy decisions including whether savings would be redirected into other areas (e.g., primary care, health equity)
  - Baseline hospital spending includes "inefficiencies" in spending (e.g., wasteful care, admin costs). The goal of setting a cap on budget increases is to squeeze out the inefficiencies. The lesson learned from MD's first phase of their HGB is that the global budget should be paired with required care transformation activities (e.g., quality and primary care investments).
- Impact on Care Settings
  - Assessing the potential for hospitals to shift costs to other care settings.
- Data Sources and Quality Improvement
  - Exploring the availability of Washington-specific data sources for refining trend assumptions
- Sustaining Critical Services
  - Adjustments may be needed to maintain access to higher cost/lower revenue services, such as obstetrics (OB), cancer care, and behavioral health. Addressing these questions and considerations is paramount for developing a robust and effective HGB model tailored to the unique health care landscape of Washington State.



- Legislative Changes
  - Determining what legislative changes would be required to make the HGBs feasible (e.g., very different landscape in WA than MD)

# **Disclosures and Limitations**

**Responsible Actuary**. We, Ksenia Whittal, Oliver Smidt, and Darren Johnson, are the actuaries responsible for the actuarial analysis of reinsurance, MLR, reference-based pricing and hospital global budget cap as described in this communication. We are Members of the American Academy of Actuaries and Fellows of the Society of Actuaries. We meet the Qualification Standards of the American Academy of Actuaries to issue this analysis. Michael Cohen, Julie Steiner, Emily Janke, Matt Smith have made significant contributions to this analysis.

**Purpose**. The purpose of this analysis is to provide estimated analyze impacts of several policy options on Washington health care market consumers.

**Intended Users**. This information has been prepared for the sole use of the Washington Office of Insurance Commissioner (WA OIC). It is our understanding that these results will be provided to members of the stakeholder group for review. This analysis cannot be distributed to or relied on by any other third party without the prior written permission of Wakely and HMA. This information is confidential and proprietary.

**Risks and Uncertainties**. The assumptions and resulting estimates included in this analysis are inherently uncertain. Users of the results should be qualified to use it and understand the results and the inherent uncertainty. Actual results may vary, potentially materially, from our estimates. Wakely does not warrant or guarantee the projected values included in the analysis. It is the responsibility of the organization receiving this output to review the assumptions carefully and notify Wakely of any potential concerns.

**Conflict of Interest**. The responsible actuaries are financially independent and free from conflict concerning all matters related to performing the actuarial services underlying this analysis. In addition, Wakely is organizationally and financially independent to WA OIC.

**Data and Reliance**. We have relied on others for data and assumptions used in the assignment. We have reviewed the data for reasonableness but have not performed any independent audit or otherwise verified the accuracy of the data/information. If the underlying information is incomplete or inaccurate, our estimates may be impacted, potentially significantly. For some estimates, there are multiple sources of information, including public sources. In some cases, the different sources produce meaningfully different data/information. In this draft version of the model, we have reviewed the data for reasonableness, however, WA OIC should continue to review the various sources of information and subsequent versions may incorporate adjustments to better reflect the market in Washington.

**Subsequent Events**. Changes to federal or state law or regulation could impact the results. Additionally, changes to economic conditions could material affect results. There are no known relevant events subsequent to the date of information received that would impact the results of this report.



**Contents of Actuarial Report**. This document and the supporting exhibits/files constitute the entirety of actuarial report and supersede any previous communications on the project.

**Deviations from ASOPs**. Wakely completed the analysis using sound actuarial practice. To the best of our knowledge, the report and methods used in the analysis are in compliance with the appropriate Actuarial Standards of Practice (ASOP) with no known deviations. In developing these standard plan designs and the resulting actuarial certification, Wakely followed applicable Actuarial Standards of Practice (ASOP) including:

- ASOP No. 23 Data Quality;
- ASOP No. 25 Credibility Procedures;
- ASOP No. 41 Actuarial Communications;
- ASOP No. 56 Modeling.



# APPENDIX B: ECONOMIC METHODOLOGY

# Research on the relationship between changes in employer health insurance premiums and wages, hours of work, and employment.

A study by Baicker and Chandra<sup>78</sup> explored the impact of a 10 percent increase in health care premiums on wages, hours of work, and employment. HMA assumes that the relationship between health insurance premium changes and labor market outcomes will be of the same order of magnitude in either direction—that is, whether the change in premiums is an increase or a decrease. Baicker and Chandra also found that an increase in premiums increased the likelihood that a worker is employed only part-time instead of full-time by 1.9 percent. Further, they found that a 10 percent premium increase reduced the probability of being employed by 1.6 percent. Based on these findings, we project that a 10 percent drop in premiums in commercial markets in Washington will lead to a wage increase of 2.3 percent; a 1.9 percent increase in the number of people who shift from part-time to full-time work, and a 1.6 percent increase in employment.<sup>79</sup> This was an in-depth study prepared for the NBER.

We now turn to the analysis by Professor Mark Pauly, who presents the perspective of many economists in his book *Health Benefits at Work*. Pauly asserts that "the view held by almost all economists and policy analysts, some politicians, and some labor leaders is that employer payments for health insurance premiums ultimately come out of what would otherwise have been money wages for employees. The most frequently accepted point estimate at the moment, based on an estimate by Lewin-VHI, is that 88 percent of premiums are offset by money wage reductions, with the only stated reason for deviation from 100 percent being the tax subsidy to additional employer premium payments<sup>80</sup>."

Pauly references studies by economists John Gruber and Alan Krueger, which estimate the wage offset at 83 percent and 100 percent, respectively. Although we opted not to use such a high offset for wages, Pauly's findings and analysis influenced us to consider a higher wage offset as an additional scenario. Therefore, we included a second scenario where wages increase by 4 percent when premiums are assumed to decrease by 10 percent.

A recent study found that a \$1 increase in the price of health insurance leads to a 52-cent increase in expenditures on health insurance. Approximately two-thirds of this increase is financed through reduced wages.<sup>81</sup>

<sup>&</sup>lt;sup>81</sup> Goldman DP, N.Sood, and A. Liebowitz. The Reallocation of Compensation in Response to Health Insurance Premium Increases. NBER Working Paper 9540. March 2023.



<sup>&</sup>lt;sup>78</sup> Katherine Baicker and Amitabh Chandra. The Labor Market Effects of Rising Health Insurance Premiums. National Bureau of Economic Research. Working Paper 11160. February 2005.

<sup>&</sup>lt;sup>79</sup> Baicker and Chandra, supra note 2.

<sup>&</sup>lt;sup>80</sup> Mark V. Pauly. Health Benefits at Work: An Economic and Political Analysis of Employment-Based Health Insurance. Ann Arbor: The University of Michigan Press.1997. p. 2.

As noted above, for our model, we relied on the findings of the research by Baicker and Chandra and also selected an alternative assumption about the wage pass-through that was in between their findings and the much higher estimates of this pass-through found in other studies cited here. We thought that an assumption that almost all of the impact of changing premiums would pass through to employees' wages was unrealistic in today's economy. Yet, we thought an assumption above the levels found by Baicker and Chandra was appropriate as an alternative path. Thus, we selected a 40 percent response of wages to lower premiums as a realistic alternative to the 23 percent found by Baicker and Chandra.

# Assumptions & Limitations

The research on how wages, hours worked, and employment respond to changes in health insurance premiums focuses virtually exclusively on how increases in health insurance premiums lead to decreases in wages, hours worked, and employment. As noted above, in this study, the focus is on lower health insurance premiums that occur when the cost control policies studied are successful. For example, in this study we examine how much higher wages will be when the cost of health insurance is reduced.

Thus, a key assumption in our model is that there will be symmetry in the effects of premium changes. In other words, the magnitude of the increases in wages and other labor market variables in response to lower health insurance costs will be the same as the magnitude of the decreases in wages and other labor market variables in response to higher health insurance premiums.

As noted in the report sections focused on the economic analysis of reinsurance and medical loss ratio (MLR), the economic impacts of these policies are overstated. This is because these analyses assume that the number of employees affected by the policy was equal to the number of covered lives impacted in the actuarial analysis. The inclusion of dependents affects the labor market impact assessment because some dependents do not work. This overstates the wage impact of these policies and the overall impact on the economy, which would be lower with a more detailed assumption. HMA intends to conduct additional economic analysis with refined assumptions about labor force participation to determine if any substantive adjustments to the economic analysis of these policies is warranted and if that is the case, will issue a report addendum in the coming weeks.

A limitation of the study is that much of the research we found is not recent. There was a lot of interest in the 1990s and 2000s around the issue of how sharply rising health insurance costs would impact the business community, and how they would respond to those increased costs. Many business organizations and a number of economists were active in exploring these impacts as part of the interest in firms being competitive by finding ways to lower the growth in health insurance costs.

All of this was before the enactment of the ACA and other policy measures designed to reduce the number of uninsured, improve quality of care and patient safety, and control the growth of health care costs.



# Wage Pass-Throughs

#### Flow of Savings

The model illustrates how savings from reduced health care spending flow through to employees and employers. It also shows how lower health care premiums yield savings to households as their cost-sharing is reduced.

#### Breakdown of Full-Time vs Part-Time Employees

Below, we outline the assumptions used to determine the distribution of part-time versus full-time insured individuals based on insurance type.

#### Table B1. Assumptions About Distribution of Part-time v. Full-Time Insured

Type of Insurance	Full-Time/Part- Time Breakdown	Rationale
Large Group Insurance	(80% Full-Time, 20% Part-Time)	Larger employers typically offer more stable employment and benefits primarily to full-time employees due to the cost- effectiveness and regulatory requirements of providing benefits. It's commonly understood in employment studies that full-time positions are more likely to be accompanied by benefits like health insurance.
Individual Insurance	(25% Full-Time, 75% Part-Time)	Individual insurance markets primarily serve those who do not receive insurance through an employer. This includes part-time employees, freelancers, and the self-employed. Given that these forms of employment do not typically provide health benefits, individuals in these categories are more likely to seek individual coverage.
Small Group Insurance	(50% Full-Time, 50% Part-Time)	Small businesses vary widely in their structure and benefits offerings. While some small businesses strive to offer full-time benefits to attract and retain talent, others rely more on part-time or flexible workforces. Given this variability, a balanced assumption reflects the diverse nature of small business employment.

#### Earnings Projections

• Wage increases: Based on research by Katherine Baicker and Amitabh Chandra, a \$10 reduction in health insurance premiums leads to a \$2.30 increase in wages.



• Assuming a 10 percent drop in premiums in commercial markets, we project the impact on employees and employers. Using the impact of such a premium reduction on wages found by Baicker and Chandra, we project wage increases of 2.3 percent. Based on average hourly earnings for employees in Washington, we calculate the hourly wage increase.



Next, we translate this hourly rate increase into the expected annual earnings increase. We use BLS data on average hours worked by full-time and part-time employees. For full-time employees, we calculate the weekly wage increase by multiplying the hourly increase by the average weekly hours, and then annualize this figure using the estimated weeks worked per year. We follow a similar process for part-time employees.

To estimate the overall impact, we consider the proportion of full-time and part-time employees, using national averages provided by BLS. Based on the data from BLS, we assumed that part-time employees average 5.54 hours per day and work 27.7 weeks per year, while full-time employees average 8.42 hours per day and work 42.12 weeks per year. We then apply these proportions to the number of employees in Washington State. Finally, we calculate the aggregate annual wage increase for both full-time and part-time employees statewide.

- **Transition from part-time to full-time:** A 10 percent reduction in premiums is assumed to increase the proportion of part-time employees transitioning to full-time by 1.9 percent.
- **Increase in employment:** A 10 percent reduction in premiums is assumed to increase employment by 1.6 percent.

#### **Net Earnings**

The model combines these effects—wage increases, part-time to full-time transitions, and additional hiring and accounts for payroll deductions (Social Security, Medicare, federal income tax) to estimate take-home pay. Washington State's lack of income tax is considered.

# **Multiplier Effect**

- The model uses a multiplier of 1.9, based on a study by Daniel Blake and Julie Coveney from California State University, Northridge, to account for additional spending generated by increased earnings.
- Before calculating the multiplier effect, we accounted for the fact that employees will save some of the new earnings. We used a savings rate of 4.3 percent, which we chose because it is the average monthly savings rate for 2023 and up until April 2024. We did not use any numbers immediately before because those savings rates were still highly affected by COVID.

## Additional Tax Revenue

- The model calculates the increase in sales tax revenue, considering both state and average local sales taxes, using data from the Tax Foundation.
- Washington does not have a state income tax but does have a sales tax of 6.5percent. In addition, localities have sales taxes of varying amounts. The Tax Foundation calculated that the average combined state and local tax rate in Washington is 8.86 percent in 2023. We apply this tax rate to the total impact of the increase in take-home pay including the multiplier. This means that the State will collect tax revenues not only on the new spending by employees but also on the new spending by stores, restaurants, and other businesses that receive additional revenue from these employees.



# Impact on Households

#### Health Insurance Premiums

- The model presents data on health insurance premiums and the split between employer and employee contributions, based on the KFF annual survey.
- In 2023, the average premium for family coverage was \$23,968, with employers paying \$17,393 and employees \$6,575. For single coverage, the average premium was \$8,435, with employers paying \$7,034 and employees \$1,401<sup>82</sup>. From 2018 to 2023, employees' earnings increased by 27 percent, outpacing the 19 percent rise in their premium contributions. Overall inflation rose by 21 percent, and total health insurance premiums increased by 22 percent. Employee contributions to premiums averaged 19% over this period, higher for family coverage (29 percent) than single coverage (17 percent).

#### **Coverage Distribution**

According to the Washington State Office of Financial Management, 55 percent of employees with
private health insurance have single coverage and 45 percent have family coverage. These figures
are used to project household savings from reduced insurance costs<sup>83</sup>.

## Benchmarks

#### **Spending Projections**

Data from the Washington State HCA on Medicaid spending and PEBB/SEBB spending is extended through 2029.

#### **Baseline Growth Rate**

• The Economic Model uses a baseline growth rate of 5.4 percent for total health spending, based on the CMS OACT's forecast for annual growth in national health care spending through 2031.

#### **Reduced Growth**

• Growth rate meets the benchmarks set by the Washington State HCCTB: 3.0 percent for 2025 and 2.8 percent for 2026, extending the 2.8 percent target through 2029.

<sup>&</sup>lt;sup>83</sup> Office of Financial Management Forecasting Division. Washington State Employer Sponsored Health Insurance. <u>Private Employer-Sponsored Health Insurance 2010</u>, Washington State



<sup>&</sup>lt;sup>82</sup> KFF Employer Health Benefits 2023 Annual Survey. October 2023.

Tab 9



# **Exchange Legislative Priorities – Health Costs**

# Sharpening Exchange Affordability Tools





CASCADE CARE

State Subsidy

**Standard Plans** 

CASCADE CARE CASCADE CARE CASCADE CARE CASCADE CARE CASCADE CARE

Public Option

# PEBB/SEBB access & affordability

Agency Request Legislation September 2024


### **Topics for discussion**

PEBB & SEBB access and affordability

- Background
- Reference pricing background
- Summary of bill
- Goals and expected impacts
- Washington State All Payer Claims Database update

Questions

## Background

- Recent contract termination notices by large health systems.
- Hospital services have largest growth in claims cost and impact on premiums.
- ▶ PEBB & SEBB rates grew by ~20 percent from 2021-2024.
- Our state increased Medicaid payments to hospitals by over \$1.3 billion per year, starting in 2024.
- WA, OR, and other states found success with reference pricing to contain costs.
- Reimbursement for primary care and behavioral health services lag significantly behind hospital reimbursement, despite benefits of preventive care access.

#### Health care spending relative to other nations

#### From KFF analysis of what drives health spending in U.S. compared to other countries.

Spending category

Total difference in spending: \$5,683100.0%Inpatient & outpatient care79.7%Long-term care-6.6%Preventive care2.9%Prescription drugs and medical goods12.1%Administration12.0%Other-0.1%

Share contribution to difference in spending

Comparable countries include Austria, Belgium, Canada, France, Germany, the Netherlands, Sweden, Switzerland, and the United Kingdom. Australia and Japan are excluded due to lack of 2021 data.

### **Relationship of price & cost**

#### Payment-to-Cost Ratios for Hospitals, 2000 to 2018



From community-based organization (CBO) analysis of the prices commercial insurers and Medicare pay for hospitals and physician services.

### **Relationship between payer-mix and price**



The average price paid by commercial insurers for a hospital's inpatient and outpatient services combined was weakly associated with the hospital's share of discharged patients covered by Medicare or Medicaid. (Source: CBO's analysis of hospitallevel data from Whaley and others, 2020, and White, 2018.)

Medicare and Medicaid Patients as a Share of a Hospital's Discharges

Source: CBO Report – The Prices That Commercial Health Insurers and Medicare Pay for Hospitals' and Physician's Services (2022)

### **Growth in medical claims**

Spending for all medical categories increased between 2017 and 2021. The most significant increases were in outpatient spending (\$2.7 billion to \$4.4 billion), inpatient spending (\$3.4 billion to \$4.0 billion), and other professional (\$1.5 billion to \$2.5 billion).

In 2021, total inpatient spending (\$4.4 billion) remained greater than outpatient spending (\$4.0 billion), but **outpatient spending** has been growing at a more rapid pace.



Note that these data do not include non-claims payments, Medicaid long-term care, Medicaid FFS dollars, Medicare FFS dollar retail pharmacy claims.

Spending in billions of dollars. Source: Cost Driver Analysis Results. December 2022.

### **PEBB Program Total Spending Trend**



## **Reference pricing**

- A concept in health care where a standard reimbursement level is established for payment of certain services, such as hospital care.
- The reference point, or price, is tied to an already defined pricing level, such as Medicare reimbursement rates.
- UMP reimbursement as percentage of Medicare (2023)
  - Facility inpatient/outpatient: ~210 percent
  - Behavioral health: ~109 percent
  - Primary care: ~150 percent

### State approaches to reference pricing

#### Washington's Cascade Select Program

- Individual market public option
- Caps payment for all services, in aggregate, at 160 percent of Medicare
  - Primary care must be at/above 135 above of Medicare
  - Critical access hospitals (CAHs)/sole community hospitals (SCHs) must be at or above 101 percent of cost

Statewide access by 2025, and lowest-cost silver plan in 26 counties

### State approaches to reference pricing, continued

#### Oregon's PEBB/OEBB Reference Price Law

- Passed in 2017, took effect in October 2019
- Caps hospitals from charging more than 200 percent of Medicare
- Exempts small/rural hospitals
- Audit found projected savings of \$112.7 million in 2021

### State approaches, continued

State	Mechanism	Year adopted	Covered program	Number of covered facilities	Rates established (% of Medicare)
CO	Legislation	2021 (effective 1/1/2023)	CO Standardized Health Benefit Plan	N/A	<ul> <li>Requires premium reduction targets relative to 2021 plan year. For 2025, premiums must be 15% below 2021 premiums</li> <li>Sets minimum hospital reimbursement at 155% of Medicare</li> <li>Certain types of hospitals are eligible for adjustments that increase their baseline rates</li> </ul>
MT	Contract	2014 (eff. 1/1/2016)	State of Montana (Employee) Benefit Plan	11 acute care hospitals	Hospital inpatient range: 220-225% of Medicare; hospital outpatient range: 230-250% of Medicare
NC	Contract	2020 (eff. 1/1/2021)	State Health Plan for Teachers and State Employees	26,000 providers including 5 hospitals	196% of Medicare for hospital inpatient/outpatient aggregate
NV	Legislation	2021 (eff. 1/1/2026)	Nevada Public Option	N/A	Reimbursements must be comparable to or "better than" those paid by Medicare
Washington State Health Care Authority					

## Summary of bill

- Applies to all fully-insured & self-funded medical plans
- Requires hospitals to participate in-network upon good faith offer to contract from carrier/third-party administrator
- Caps carrier reimbursement for all inpatient/outpatient hospital services at 200 percent of Medicare, beginning in 2027
  - Does not set rates for any specific hospital
  - Requires CAHs/SCHs to be reimbursed at no less than 101 percent of allowable costs
- In 2029, reduces inpatient/outpatient hospital cap to 190 percent of Medicare

### Summary of bill, cont'd

- Requires primary care and non-facility behavioral health services be reimbursed at/above 150 percent of Medicare.
- Requires all carriers consider changes in reimbursement from this legislation in future rate development cycles.
- Requires a report by HCA in 2030 on impacts of legislation.

### **Goals & expected outcomes**

- Maintain access to critical hospital services
- Increase access to behavioral health and primary care services
- Contain costs for employees and the state
- Initial modelling of 2023 UMP data suggests:
  - Net cost avoidance in 2027 of \$56 million
  - Net cost avoidance in 2030 of \$151 million
  - Increased investment in behavioral health services of over \$23 million each year

# Washington State All Payer Claims Database (WA-APCD) update



### WA-APCD background

- Established in 2014 in RCW 43.371
- Tool used to collect health care claims data for reporting and analytics
- Most health plans submit claims data
- Prohibits certain utilization of "proprietary financial information"
- Includes robust data usage protections for personal health information





### Federal transparency in coverage rules

- Feds published <u>Transparency in Coverage rules</u> in 2020: 45 CFR 147.212; 29 CFR 2590.715-2715A3.
- Applies to most plans, including ERISA plans.
- Requires health plans to disclose on a public website:
  - Information regarding in-network provider rates for covered items and services
  - Out-of-network allowed amounts and billed charged
  - Negotiated rates and historical net prices for covered prescription drugs.

### Summary of bill

- Removes "PFI" definition to allow policymakers and the public broader access to claims data and rates already required to be publicly disclosed.
  - Does not alter scope of information that the WA-APCD already receives or existing protections around distribution and use of PHI.
- Permits HCA to either contract for a Lead Organization (LO) through a competitive procurement or act as the LO.
- Adjusts reporting timelines for Office of Financial Management (OFM) from biennially to every five years.

# **Questions?**





### Contact

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### **UMP Classic - Medical Trend Drivers**



PEBB Non-Medicare population \*Projected value

### **OIC affordability analysis**



Recent reports by the Office of the Insurance Commissioner (OIC) explored cost growth and the impacts of various policy interventions across WA's commercial insurance market.

- Preliminary report
- Final report



# Hospital reimbursement variation

The 2024 Washington Health Alliance (WHA) report using 2022 claims data for commercial insurers found hospital reimbursement to vary from 138 to 533 percent of Medicare across facilities.

